

# SECURITIES AND EXCHANGE COMMISSION

## SEC FORM 17-Q

### QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

1. For the quarterly period ended  
Jun 30, 2024
2. SEC Identification Number  
0000086335
3. BIR Tax Identification No.  
000-417-352-000
4. Exact name of issuer as specified in its charter  
Monde Nissin Corporation
5. Province, country or other jurisdiction of incorporation or organization  
Republic of the Philippines
6. Industry Classification Code(SEC Use Only)
7. Address of principal office  
Felix Reyes Street, Barangay Balibago, City of Santa Rosa, Laguna  
Postal Code  
4026
8. Issuer's telephone number, including area code  
+63277597595
9. Former name or former address, and former fiscal year, if changed since last report  
Not applicable
10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common	17,968,611,496

11. Are any or all of registrant's securities listed on a Stock Exchange?  
Yes      No  
If yes, state the name of such stock exchange and the classes of securities listed therein:  
The common shares are listed on the Philippine Stock Exchange.
12. Indicate by check mark whether the registrant:

(a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the

Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports)

Yes                  No

(b) has been subject to such filing requirements for the past ninety (90) days

Yes                  No

*The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.*



## Monde Nissin Corporation

### MONDE

**PSE Disclosure Form 17-2 - Quarterly Report**  
***References: SRC Rule 17 and***  
***Sections 17.2 and 17.8 of the Revised Disclosure Rules***

For the period ended	Jun 30, 2024
Currency (indicate units, if applicable)	PHP'000

#### Balance Sheet

	Period Ended	Fiscal Year Ended (Audited)
	Jun 30, 2024	Dec 31, 2023
Current Assets	32,306,843	36,089,590
Total Assets	82,235,215	84,094,659
Current Liabilities	14,606,239	17,734,802
Total Liabilities	20,528,256	25,596,271
Retained Earnings/(Deficit)	7,466,536	5,533,042
Stockholders' Equity	61,706,959	58,498,388
Stockholders' Equity - Parent	61,589,984	58,388,484
Book Value per Share	3.43	3.25

**Income Statement**

	Current Year (3 Months)	Previous Year (3 Months)	Current Year-To-Date	Previous Year-To-Date
Gross Revenue	19,824,573	19,142,930	40,136,015	39,192,598
Gross Expense	16,946,849	17,273,892	33,506,754	34,757,069
Non-Operating Income	216,161	381,584	694,640	439,288
Non-Operating Expense	1,749,876	154,620	1,561,725	317,162
Income/(Loss) Before Tax	1,344,009	2,096,002	5,762,176	4,557,655
Income Tax Expense	733,567	542,508	1,665,378	1,066,225
Net Income/(Loss) After Tax	610,442	1,553,494	4,096,798	3,491,430
Net Income Attributable to Parent Equity Holder	606,232	1,550,115	4,089,727	3,485,779
Earnings/(Loss) Per Share (Basic)	0.03	0.08	0.22	0.19
Earnings/(Loss) Per Share (Diluted)	0.03	0.08	0.22	0.19

	Current Year (Trailing 12 months)	Previous Year (Trailing 12 months)
Earnings/(Loss) Per Share (Basic)	-0	-0.76
Earnings/(Loss) Per Share (Diluted)	-0	-0.76

**Other Relevant Information**

Please see attached Monde Nissin Corporation and Subsidiaries' SEC Form 17Q as of June 30, 2024. The aging analysis of trade and other receivables as at June 30, 2024 and December 31, 2023 are in Note 22 (page 25 of the Notes to Unaudited Interim Condensed Consolidated Financial Statements) of the attached SEC Form 17-Q.

The book value per share is computed by dividing Stockholder's Equity-Parent over Issued Shares.

Earnings/(Loss) per Share (Basic) and Earnings/(Loss) per Share (Diluted) for the Current Year (Trailing 12 months) are at -0.002, but appear above as -0 because the PSE EDGE system displays only up to two decimal places.

**Filed on behalf by:**

Name	Aaron Jeric Legaspi
Designation	Alternate CIO

SEC Number  
0000086335  
File Number\_\_\_\_\_

**Monde Nissin Corporation**  
(Company's Full Name)

**Felix Reyes St. Balibago 4026, City of Santa Rosa, Laguna**  
(Company's Address)

**(632) 7759 7595**  
Telephone Number

**June 30, 2024**  
(Quarter Ending)  
(month & day)

**Form 17-Q**  
Form Type

**N/A**  
Designation (If applicable)

**June 30, 2024**  
Period Date Ended

**Issuer of Securities under SEC-MSRD No. 27, Series of 2021**  
(Secondary License Type and File Number)

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-Q

QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES  
REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

1. For the quarterly period ended **June 30, 2024**
2. Commission Identification Number **0000086335**
3. BIR Tax Identification No. **000-417-352-000**
4. Exact name of issuer as specified in its charter: **Monde Nissin Corporation**
5. Province, country or other jurisdiction of incorporation or organization: **Laguna, Philippines**
6. Industry Classification Code:  (SEC Use Only)
7. Address of issuer's principal office Postal Code  
**Felix Reyes St., Barangay Balibago, City of Santa Rosa, Laguna** **4026**
8. Issuer's telephone number, including area code  
**(632) 7759 7595**
9. Former name, former address and former fiscal year, if changed since last report  
**Not applicable**
10. Securities registered pursuant to Sections 8 and 12 of the Code, or Sections 4 and 8 of the RSA

Title of each Class stock outstanding and amount	Number of shares of common	of debt outstanding
<b><u>Common</u></b>	<b><u>17,968,611,496</u></b>	

11. Are any or all of the securities listed on a Stock Exchange?

Yes [✓] No [ ]

If yes, state the name of such Stock Exchange and the class/es of securities listed therein:

**The common shares are listed on the Philippine Stock Exchange.**

12. Indicate by check mark whether the registrant:

has filed all reports required to be filed since it became listed on June 1, 2021 in accordance with Section 17 of the SRC, SRC Rule 17, Sections 11 of the RSA, RSA Rule 11(a)-1, and Sections 26 and 141 of the Corporation Code of the Philippines

Yes ☒ No ☐

(b) has been subject to such filing requirements for the past ninety (90) days.

Yes ☒ No ☐

## PART I--FINANCIAL INFORMATION

### Item 1. Financial Statements.

	Unaudited Interim Condensed Consolidated Statements of Financial Position as at June 30, 2024 with Comparative Audited Figures as at December 31, 2023
	Unaudited Interim Condensed Consolidated Statements of Comprehensive Income for the Quarters and Six Months Ended June 30, 2024 and 2023
	Unaudited Interim Condensed Consolidated Statements of Changes in Equity for the Six Months Ended June 30, 2024 and 2023
	Unaudited Interim Condensed Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2024 and 2023
	Notes to Unaudited Interim Condensed Consolidated Financial Statements

**MONDE NISSIN CORPORATION AND SUBSIDIARIES**  
**UNAUDITED INTERIM CONDENSED CONSOLIDATED**  
**STATEMENTS OF FINANCIAL POSITION**

(Amounts in thousands, with Comparative Audited Figures as at December 31, 2023)

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents (Notes 5 and 22)	₱12,987,777	₱16,678,888
Trade and other receivables (Notes 6, 20 and 22)	6,207,887	6,410,138
Inventories (Note 7)	9,437,763	9,186,527
Current financial assets (Notes 9, 20 and 22)	2,575,930	2,714,363
Prepayments and other current assets (Note 8)	1,097,486	1,099,674
Total Current Assets	32,306,843	36,089,590
<b>Noncurrent Assets</b>		
Property, plant and equipment (Note 11)	26,573,082	25,155,720
Guaranty asset (Notes 10 and 22)	9,695,422	10,432,256
Intangible assets (Note 12)	9,193,591	8,812,834
Investments in associates and joint ventures	1,134,072	1,125,054
Deferred tax assets - net (Note 21)	883,838	936,965
Financial assets at fair value through other comprehensive income (FVOCI) (Notes 10 and 22)	699,133	600,701
Other noncurrent assets (Notes 13 and 22)	1,749,234	941,539
Total Noncurrent Assets	49,928,372	48,005,069
	₱82,235,215	₱84,094,659
<b>LIABILITIES AND EQUITY</b>		
<b>Current Liabilities</b>		
Accounts payable and other current liabilities (Notes 14, 20 and 22)	₱9,367,465	₱11,684,310
Acceptances and trust receipts payable (Notes 7 and 22)	2,884,483	1,607,336
Current portion of loans payable (Note 15)	1,259,703	1,200,251
Income tax payable	649,813	590,874
Refund liabilities (Note 14)	365,284	406,677
Current portion of lease liabilities	79,491	89,121
Dividends payable	—	2,156,233
Total Current Liabilities	14,606,239	17,734,802
<b>Noncurrent Liabilities</b>		
Deferred tax liabilities - net (Note 21)	247,650	381,737
Loans payable (Note 15)	1,944,711	3,733,776
Lease liabilities	2,542,186	2,593,746
Pension liability	1,065,580	1,007,247
Derivative liability	82,402	106,406
Other noncurrent liabilities	39,488	38,557
Total Noncurrent Liabilities	5,922,017	7,861,469
Total Liabilities	20,528,256	25,596,271
<b>Equity</b>		
Capital stock (Note 16)	8,984,306	8,984,306
Additional paid-in capital (APIC) (Note 16)	39,361,947	39,361,947
Retained earnings (Note 16):		
Appropriated	211,452	211,452
Unappropriated	7,255,084	5,321,590
Fair value reserve of financial assets at FVOCI	(464,805)	(563,237)
Remeasurement losses on pension liability	(525,874)	(525,874)
Equity reserve (Note 16)	8,491,788	8,491,788
Cumulative translation adjustments (Note 16)	(1,723,914)	(2,893,488)
<b>Equity Attributable to Equity Holders of the Parent Company</b>	61,589,984	58,388,484
<b>Non-controlling Interests</b>	116,975	109,904
Total Equity	61,706,959	58,498,388
	₱82,235,215	₱84,094,659

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.



**MONDE NISSIN CORPORATION AND SUBSIDIARIES**

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**UNAUDITED INTERIM CONDENSED CONSOLIDATED  
STATEMENTS OF COMPREHENSIVE INCOME**  
(Amounts in Thousands, Except Earnings Per Share Value)

	Quarters Ended June 30		Six Months Ended June 30	
	2024	2023	2024	2023
<b>NET SALES</b> (Note 17)	<b>₱19,824,573</b>	₱19,142,930	<b>₱40,136,015</b>	₱39,192,598
<b>COST OF GOODS SOLD</b> (Note 17)	<b>13,084,639</b>	13,273,414	<b>26,199,769</b>	27,224,568
<b>GROSS PROFIT</b>	<b>6,739,934</b>	5,869,516	<b>13,936,246</b>	11,968,030
<b>SALES, GENERAL AND ADMINISTRATIVE EXPENSES</b>				
General and administrative expenses (Note 18)	<b>1,896,065</b>	2,153,986	<b>3,769,787</b>	4,099,804
Selling and distribution expenses (Note 18)	<b>1,966,145</b>	1,891,384	<b>3,520,475</b>	3,477,589
Provision for (reversal of) impairment loss - net (Notes 11 and 18)	–	(44,892)	<b>16,723</b>	(44,892)
	<b>3,862,210</b>	4,000,478	<b>7,306,985</b>	7,532,501
	<b>2,877,724</b>	1,869,038	<b>6,629,261</b>	4,435,529
<b>OTHER INCOME (EXPENSES)</b>				
Fair value gain (loss) on:				
Guaranty asset (Notes 4 and 10)	<b>(1,542,277)</b>	–	<b>(1,217,876)</b>	–
Financial assets at fair value through profit or loss (FVTPL) (Note 9)	<b>13,629</b>	66,193	<b>37,928</b>	38,044
Foreign exchange gain (loss) - net (Note 4)	<b>(17,934)</b>	167,232	<b>206,260</b>	117,359
Share in net earnings from associates and joint ventures	<b>11,532</b>	15,846	<b>25,741</b>	20,616
Miscellaneous income - net (Note 19)	<b>42,981</b>	40,844	<b>113,518</b>	91,499
	<b>(1,492,069)</b>	290,115	<b>(834,429)</b>	267,518
<b>INCOME BEFORE FINANCE INCOME (EXPENSES)</b>	<b>1,385,655</b>	2,159,153	<b>5,794,832</b>	4,703,047
<b>FINANCE INCOME (EXPENSES)</b>				
Finance costs (Notes 15 and 19)	<b>(189,665)</b>	(153,928)	<b>(343,849)</b>	(315,212)
Finance income (Note 19)	<b>133,867</b>	91,469	<b>271,263</b>	171,770
Derivative gain (loss) (Note 22)	<b>14,152</b>	(692)	<b>39,930</b>	(1,950)
	<b>(41,646)</b>	(63,151)	<b>(32,656)</b>	(145,392)
<b>INCOME BEFORE INCOME TAX</b>	<b>1,344,009</b>	2,096,002	<b>5,762,176</b>	4,557,655
<b>PROVISION FOR INCOME TAX</b>				
Current	<b>770,209</b>	637,781	<b>1,718,543</b>	1,265,144
Deferred	<b>(36,642)</b>	(95,273)	<b>(53,165)</b>	(198,919)
	<b>733,567</b>	542,508	<b>1,665,378</b>	1,066,225
<b>NET INCOME</b>	<b>₱610,442</b>	₱1,553,494	<b>₱4,096,798</b>	₱3,491,430
<b>NET INCOME ATTRIBUTABLE TO:</b>				
Equity holders of the Parent Company	<b>₱606,232</b>	₱1,550,115	<b>₱4,089,727</b>	₱3,485,779
Non-controlling interests	<b>4,210</b>	3,379	<b>7,071</b>	5,651
	<b>₱610,442</b>	₱1,553,494	<b>₱4,096,798</b>	₱3,491,430
<b>Earnings per Share (EPS)</b> (Note 16)				
Income attributable to equity holders of the parent	<b>₱0.034</b>	₱0.086	<b>₱0.228</b>	₱0.194

(Forward)

	Quarters Ended June 30		Six Months Ended June 30	
	2024	2023	2024	2023
<b>NET INCOME</b>	<b>₱610,442</b>	₱1,553,494	<b>₱4,096,798</b>	₱3,491,430
<b>OTHER COMPREHENSIVE INCOME</b>				
Other comprehensive income to be reclassified to profit and loss in subsequent periods:				
Exchange gains on foreign currency translation (including effective portion of the net investment hedge) (Note 16)	<b>1,395,668</b>	644,555	<b>1,169,574</b>	416,266
Other comprehensive income (loss) not to be reclassified to profit and loss in subsequent periods:				
Gain (loss) on financial assets at FVOCI	<b>65,621</b>	(237,878)	<b>98,432</b>	(237,878)
	<b>1,461,289</b>	406,677	<b>1,268,006</b>	178,388
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>₱2,071,731</b>	1,960,171	<b>₱5,364,804</b>	₱3,669,818
Total comprehensive income attributable to:				
Equity holders of the Parent Company	<b>₱2,067,521</b>	1,956,792	<b>₱5,357,733</b>	₱3,664,167
Non-controlling interests	<b>4,210</b>	3,379	<b>7,071</b>	5,651
	<b>₱2,071,731</b>	₱1,960,171	<b>₱5,364,804</b>	₱3,669,818

*See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.*

# MONDE NISSIN CORPORATION AND SUBSIDIARIES

## UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(Amounts in Thousands, For the six months ended June 30, 2024 and 2023)

	Equity Attributable to Equity Holders of the Parent Company										Non-controlling Interests (Note 16)	Total Equity
	Capital Stock (Note 16)	Additional Paid-in Capital	Retained Earnings (Deficit) (Note 16)		Fair Value Reserve of Financial Assets at FVOCI	Remeasurement Losses on Pension Liability	Equity Reserve (Note 16)	Cumulative Translation Adjustments (Note 16)	Total			
			Appropriated	Unappropriated								
Balance as at January 1, 2024	P8,984,306	P39,361,947	P211,452	P5,321,590	(P563,237)	(P525,874)	P8,491,788	(P2,893,488)	P58,388,484	P109,904		P58,498,388
Net income	—	—	—	4,089,727	—	—	—	—	4,089,727	7,071		4,096,798
Other comprehensive income, net of tax	—	—	—	—	98,432	—	—	1,169,574	1,268,006	—		1,268,006
Total comprehensive income	—	—	—	4,089,727	98,432	—	—	1,169,574	5,357,733	7,071		5,364,804
Cash dividends	—	—	—	(2,156,233)	—	—	—	—	(2,156,233)	—		(2,156,233)
Balance as at June 30, 2024	P8,984,306	P39,361,947	P211,452	P7,255,084	(P464,805)	(P525,874)	P8,491,788	(P1,723,914)	P61,589,984	P116,975		P61,706,959
Balance as at January 1, 2023	P8,984,306	P46,515,847	P5,211,452	(P4,039,669)	(P235,130)	(P210,805)	(P622,335)	(P3,474,980)	P52,128,686	P142,498		P52,271,184
Net income	—	—	—	3,485,779	—	—	—	—	3,485,779	5,651		3,491,430
Other comprehensive income (loss), net of tax	—	—	—	—	(237,878)	—	—	416,266	178,388	—		178,388
Total comprehensive income (loss)	—	—	—	3,485,779	(237,878)	—	—	416,266	3,664,167	5,651		3,669,818
Equity restructuring (Note 16)	—	(7,153,900)	—	7,153,900	—	—	—	—	—	—		—
Release of appropriation (Note 16)	—	—	(5,000,000)	5,000,000	—	—	—	—	—	—		—
Balance as at June 30, 2023	P8,984,306	P39,361,947	P211,452	P11,600,010	(P473,008)	(P210,805)	(P622,335)	(P3,058,714)	P55,792,853	P148,149		P55,941,002

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

# MONDE NISSIN CORPORATION AND SUBSIDIARIES

## UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in Thousands, For the six months ended June 30, 2024 and 2023)

	2024	2023
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Income before income tax	<b>₱5,762,176</b>	₱4,557,655
Adjustments to reconcile income before income tax to net cash flows:		
Depreciation and amortization (Notes 11, 12, 17, 18 and 19)	<b>1,274,591</b>	1,375,779
Fair value loss on guaranty asset (Notes 4 and 10)	<b>1,217,876</b>	–
Finance costs (Notes 15 and 19)	<b>343,849</b>	315,212
Finance income (Note 19)	<b>(271,263)</b>	(171,770)
Movement in pension liability	<b>59,792</b>	47,331
Derivative (gain) loss (Note 22)	<b>(39,930)</b>	1,950
Fair value loss on financial instruments at FVTPL	<b>(37,928)</b>	(38,044)
Share in net earnings from associates and joint venture	<b>(25,741)</b>	(20,616)
Provision for (reversal of) impairment loss - net (Notes 11 and 18)	<b>16,723</b>	(44,892)
Unrealized foreign exchange (gain) loss - net	<b>(16,714)</b>	12,665
Loss (gain) on sale of property, plant and equipment	<b>4,181</b>	(898)
Gain on lease modification	<b>–</b>	(3,790)
Working capital adjustments:		
Decrease (increase) in:		
Trade and other receivables	<b>272,777</b>	150,646
Inventories	<b>(251,236)</b>	(207,402)
Prepayments and other current assets	<b>2,188</b>	90,086
Increase (decrease) in:		
Accounts payable and other current liabilities	<b>(2,173,902)</b>	(1,319,461)
Acceptance and trust receipts payable	<b>1,273,374</b>	(642,439)
Refund liabilities	<b>(41,393)</b>	135,864
Net cash generated from operations	<b>7,369,420</b>	4,237,876
Income tax paid	<b>(1,659,604)</b>	(1,060,876)
Interest received	<b>277,158</b>	183,456
Net cash flows from operating activities	<b>5,986,974</b>	3,360,456
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Additions to:		
Current financial assets	<b>(2,213,336)</b>	(2,322,934)
Property, plant and equipment (Notes 11 and 22)	<b>(1,634,428)</b>	(1,238,206)
Intangible assets (Note 12)	<b>(30,013)</b>	(53,526)
Financial assets at FVOCI (Note 10)	<b>–</b>	(928,808)
Increase in other noncurrent assets	<b>(794,182)</b>	(44,633)
Proceeds from:		
Termination of current financial assets	<b>2,401,289</b>	1,851,561
Sale of property, plant and equipment (Note 11)	<b>24,148</b>	11,131
Net cash used in investing activities	<b>(2,246,522)</b>	(2,725,415)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from (payments for):		
Cash dividends	<b>(4,312,466)</b>	–
Loans (Note 15)	<b>(1,999,042)</b>	(1,264,889)
Principal portion of lease liabilities	<b>(912,378)</b>	(201,839)
Interest	<b>(239,273)</b>	(217,258)
Derivatives (Note 22)	<b>15,926</b>	(1,950)
Availment of loans (Note 15)	<b>–</b>	348,927
Increase in other noncurrent liabilities	<b>931</b>	624
Net cash from financing activities	<b>(7,446,302)</b>	(1,336,385)
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(3,705,850)</b>	(701,344)
<b>EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS</b>	<b>14,739</b>	6,466
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD</b>	<b>16,678,888</b>	11,628,627
<b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>	<b>₱12,987,777</b>	₱10,933,749

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

# **MONDE NISSIN CORPORATION AND SUBSIDIARIES**

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## **NOTES TO UNAUDITED INTERIM CONDENSED**

## **CONSOLIDATED FINANCIAL STATEMENTS**

**(Amounts in Thousands, Except Number of Shares, Earnings Per Share Value and Unless Otherwise Specified)**

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### **1. General Information**

Monde Nissin Corporation (the Parent Company or MNC) was incorporated and registered with the Philippine Securities and Exchange Commission (SEC) on May 23, 1979 primarily to engage in manufacturing, processing, baking, packaging, servicing, repacking, assembling, importing, exporting, buying, selling, trading or otherwise dealing in all kinds of goods, wares and merchandises, which are or may become articles of commerce such as but not limited to noodles, candies, confectionaries, biscuits, cakes and other foods, drugs and cosmetics. In furtherance of said primary purpose, it is authorized to guarantee obligations of and act as surety for the loans and obligations of its subsidiaries and affiliates and/or to secure the same by mortgage, pledge of any assets of MNC as may be authorized by its Board of Directors (BOD), provided MNC does not operate as a lending or financing company. The Parent Company and its subsidiaries are collectively referred to as the “Group” (see Note 4).

On March 1, 2021, at least a majority of the members of the BOD of the Parent Company and stockholders representing at least two-thirds (2/3) of the outstanding capital stock of the Parent Company approved certain amendments to the Parent Company’s Articles of Incorporation (AOI) including the following: (a) include “noodles” in the articles of commerce that the Parent Company may manufacture, process, service, package, re-package, import, export, buy, sell, trade, or otherwise deal in; (b) amend the term of corporate existence from 50 years to a “perpetual corporate term unless the SEC issues a certificate providing otherwise”; (c) increase the number of directors of the Parent Company from 7 to 9; and (d) authorized number of shares, as amended, shall be 20,400,000,000 common shares with a par value of ₱0.50 per share, from the par value of ₱1.00 per share. These amendments in the Parent Company’s AOI was approved by the SEC on April 7, 2021.

On April 20, 2021 and April 21, 2021, the SEC and Philippine Stock Exchange, Inc. (PSE), respectively, approved the application of the Parent Company for the listing of up to 17,968,611,496 common shares on the Main Board of the PSE.

On June 1, 2021, the Parent Company completed its initial public offering (IPO) and was listed in the PSE under the stock symbol “Monde”. As a public company, it is covered by the Revised Securities Regulation Code (SRC) Rule 68.

The Parent Company’s registered office address is at Felix Reyes St., Barangay Balibago, City of Santa Rosa, Laguna.

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### **2. Basis of Preparation and Changes to Group’s Material Accounting Policy Information**

#### Basis of Preparation

The unaudited interim condensed consolidated financial statements have been prepared in accordance with Philippine Accounting Standards (PAS) 34, *Interim Financial Reporting*.

The unaudited interim condensed consolidated financial statements have been prepared on a historical cost basis, except for financial assets at fair value through profit or loss (FVTPL), financial assets at fair value through other comprehensive income (FVOCI) and derivative financial instruments that have been measured at fair value. The unaudited interim condensed consolidated financial statements

are presented in Philippine peso, which is the Parent Company's functional and presentation currency. All values are rounded to the nearest peso, except when otherwise indicated.

Selected explanatory notes are included to explain events and transactions that are significant to the understanding of the changes in financial position and performance of the Group since the last annual consolidated financial statements as at and for the year ended December 31, 2023. The unaudited interim condensed consolidated financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Group's annual consolidated financial statements as at and for the year ended December 31, 2023.

#### Basis of Consolidation

The unaudited interim condensed consolidated financial statements comprise the financial statements of the Parent Company and its subsidiaries as at June 30, 2024 and December 31, 2023. The financial statements of the subsidiaries are prepared for the same reporting period as the Parent Company using consistent accounting policies as those of the Parent Company.

#### Changes in Accounting Policies and Disclosures

The accounting policies adopted in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those of the previous financial year, except for the adoption of amendments effective starting January 1, 2024. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

In 2024, the Group adopted the Amendments to PAS 1 and PFRS Practice Statement 2, *Disclosure of Accounting Policies*.

The amendments provide guidance and examples to help entities apply materiality judgements to accounting policy disclosures. The amendments aim to help entities provide accounting policy disclosures that are more useful by:

- Replacing the requirement for entities to disclose their "significant" accounting policies with a requirement to disclose their "material" accounting policies, and
- Adding guidance on how entities apply the concept of materiality in making decisions about accounting policy disclosures.

The Group applied the materiality guidance in its 2024 accounting policy disclosures.

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### **3. Material Accounting Judgments, Estimates and Assumptions**

The preparation of the unaudited interim condensed consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, costs and expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

#### Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, which have the most material effect on the amounts recognized in the unaudited interim condensed consolidated financial statements:

*Net Realizable Values (NRV) of Inventories.* The Group's estimates of the NRV are based on the most reliable evidence available at the time the estimates are made of the amounts the inventories are

expected to be realized. These estimates take into consideration fluctuations of prices or costs directly relating to events occurring after reporting period to the extent that such events confirm conditions existing at reporting period. A new assessment is made at NRV at each reporting period. Information on the Group's inventories is disclosed in Note 7.

*Impairment of Non-Financial Assets*

- *Goodwill, Brand and Trademark.* The Group performed its annual impairment test in December and when circumstances indicate that the carrying value may be impaired. The Group's impairment test for goodwill and intangible assets with indefinite lives is based on value-in-use calculations. The key assumptions used to determine the recoverable amount for the different cash generating units were disclosed in the annual consolidated financial statements for the year December 31, 2023.

As at June 30, 2024, management assessed that there have been no significant changes in the assets and liabilities making up the CGUs since December 31, 2023.

*Recognition of Deferred Taxes.* The Group's assessment on the recognition of deferred tax assets on nondeductible temporary differences is based on the forecasted taxable income of the following reporting periods over which the deductible temporary differences can be utilized. This forecast is based on the Group's past results and future expectations on revenues and expenses. Information on the Group's recognized deferred taxes is disclosed in Note 21.

*Assessment of Impairment of Property, plant and equipment.* The Group assesses impairment of property, plant and equipment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The factors that the Group consider important, which could trigger an impairment review include the following:

- Significant under-performance relative to expected historical or projected future operating results;
- Significant changes in the manner of use of the acquired assets or the strategy for overall business; and
- Significant negative industry and economic trends.

*Estimation of Legal contingencies and Regulatory Assessments.* As at June 30, 2024 and December 31, 2023, the Group is involved in various legal proceedings and regulatory assessments, and management believes that these proceedings will not have a material effect on the consolidated financial statements. Disclosure of additional details beyond the present disclosures may seriously prejudice the Group's position and negotiating strategy.

The Group, in consultation with its external and internal legal and tax counsels, believes that its position on these assessments is consistent with relevant laws and believe that these proceedings will not have a material adverse effect on the consolidated financial statements. However, it is possible that future results of operations could be materially affected by changes in the estimates or the effectiveness of management's strategies relating to these proceedings. As at June 30, 2024 and December 31, 2023, management has assessed that the probable cash outflow to settle these assessments is not material.

As allowed by PAS 37, *Provisions, Contingent Liabilities, and Contingent Assets*, no further disclosures were provided as this might prejudice the Group's position on this matter.

#### 4. Subsidiaries, Significant Acquisitions and Disposals, and Segment Information

The unaudited interim condensed consolidated financial statements comprise the financial statements of the Parent Company and the following subsidiaries, which are prepared for the same reporting period as at June 30, 2024 and December 31, 2023, are set out below:

Subsidiaries	Principal Activity	Country of Incorporation	Percentage of Ownership			
			2024		2023	
			Direct	Indirect	Direct	Indirect
MNSPL	Investment/sales	Singapore	100.00	—	100.00	—
MNUKL	Investment holding	United Kingdom	—	100.00	—	100.00
Marlow Foods Limited	Manufacturing, Sales, and Marketing	United Kingdom	—	100.00	—	100.00
Quorn Smart Life GmbH	Sales, and Marketing	Germany	—	100.00	—	100.00
Quorn Foods Inc	Sales, and Marketing	United States (US) of America	—	100.00	—	100.00
Cauldron Foods Ltd*	Sales, and Marketing	United Kingdom (UK)	—	100.00	—	100.00
Quorn Foods Sweden	Sales, and Marketing	Sweden	—	100.00	—	100.00
MNNZ	Distribution of food related goods	New Zealand	—	100.00	—	100.00
MNHTL**	Investment company	Thailand	—	6.54	—	6.54
MIL	Manufacture of seasonings	Thailand	—	100.00	—	100.00
MNTH**	Manufacture and distribution of bread and cookies	Thailand	—	56.43	—	56.43
MNHL	Investment company	British Virgin Islands	100.00	—	100.00	—
MNHTL**	Investment company	Thailand	—	93.46	—	93.46
MNTH**	Manufacture and distribution of bread and cookies	Thailand	—	43.57	—	43.57
KBT International Holdings, Inc. (KBT)	Investment company	Philippines	100.00	—	100.00	—
MNAC*	Manufacture, process, and distribution of industrial coconut and agricultural products	Philippines	90.91	—	90.91	—
SFC	Manufacture and process of bread	Philippines	80.00	—	80.00	—
All Fit & Popular Foods Inc. (AFPFI)	Manufacturing, importing, exporting, selling and distribution of breads; Purchasing or registering intellectual properties	Philippines	—	80.00	—	80.00
Monde M.Y. San Corporation (MMYSC)	Manufacture, process, and export of biscuits	Philippines	100.00	—	100.00	—

\*Dormant

\*\*The Group effectively owns 100%

##### a. Investment in MNSPL

In 2023, MNC's BOD approved to subscribe additional ordinary shares of MNSPL payable in several tranches.

Approval date	Payment date	No. of shares	Amount in GBP	Amount in PHP
<i>(In Thousands, Except No. of shares)</i>				
May 10, 2023	May 15, 2023	23,000,000	£23,000	₱1,606,083
May 10, 2023	June 23, 2023	2,000,000	2,000	141,992
May 10, 2023	July 11, 2023	7,500,000	7,500	535,344
May 10, 2023	July 19, 2023	7,500,000	7,500	534,219
August 9, 2023	August 21, 2023	3,956,735	3,957	286,070
August 9, 2023	August 22, 2023	7,227,500	7,227	518,365
August 9, 2023	September 1, 2023	4,815,765	4,816	345,483
September 22, 2023	In one or several tranches, on or before April 30, 2024	4,000,000	4,000	296,401

In 2024, the Parent Company subscribed and paid for 27,000,000 additional shares of MNSPL at an aggregate subscription price of ₱1,914.7 million (GBP27.0 million).



b. Investment in MNUKL

In 2024, MNSPL subscribed and paid for 27,000,000 additional shares of MNUKL at an aggregate subscription price of GBP27.0 million.

Segment Information

For management purposes, the Group is organized into business units based on its products and has 2 reportable segments, as follows:

- Asia-Pacific Branded Food & Beverage (APAC BFB) manufactures and distributes a diverse mix of biscuits, bakery products, beverages, instant noodles and pasta.
- Meat Alternative manufactures and distributes a variety of meat alternative brands and products to the retail trade and food service customers in the UK, US, Europe (EU) and Asia-Pacific.

In the consumer goods industry, results of operations generally follow seasonality of consumer buying patterns and the Group's sales are affected accordingly. In the Philippines, most food and beverage products, including those of the Group, experience increased sales from October to December related to the Christmas and New Year's season. Seasonality during certain events also affect the Group's sales (e.g. calamities, COVID-19 pandemic, etc.). In addition, seasonality varies across product types as some of the Group's products have distinct seasonality. The Group believes that diversity of its product mix reduces the specific seasonality impact of certain products in its portfolio and concluded that this is not "highly seasonal" in accordance with PAS 34.

No operating segments have been aggregated to form the above reportable operating segments.

The Chief Executive Officer is the Chief Operating Decision Maker and monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements.

The following tables present the financial information of each of the operating segments in accordance with PFRSs. Inter-segment revenues, and finance income and expenses are eliminated upon consolidation and reflected in the "Eliminations" column.

	June 30, 2024 (Unaudited)			
	APAC BFB	Meat Alternative	Eliminations	Consolidated
Net sales - third parties	P33,341,136	P6,801,091	(P6,212)	P40,136,015
Costs and expenses	(25,214,982)	(7,006,670)	6,212	(32,215,440)
Depreciation and amortization	(967,465)	(307,126)	—	(1,274,591)
Finance income	285,415	35,733	(9,955)	311,193
Finance expense	(159,055)	(194,749)	9,955	(343,849)
Loss on change in FV of guaranty asset	—	(1,217,876)	—	(1,217,876)
Foreign exchange gain (loss) - net	211,747	(5,487)	—	206,260
Provision for impairment loss	(30,358)	—	13,635	(16,723)
Share in net earnings from associates and joint venture	25,741	—	—	25,741
Other income	151,446	—	—	151,446
Income before income tax	7,643,625	(1,895,084)	13,635	5,762,176
Provision for (benefit from) income tax	1,814,955	(149,577)	—	1,665,378
Net income	P5,828,670	(P1,745,507)	P13,635	P4,096,798
<b>Other information</b>				
Total assets	P76,935,250	P21,280,250	(P15,980,285)	P82,235,215
Total liabilities	P14,881,825	P5,656,101	(P9,670)	P20,528,256
Investment in associates and joint venture	P1,134,072	P—	P—	P1,134,072
Capital expenditures	P1,280,879	P353,549	P—	P1,634,428

	June 30, 2023 (Unaudited)			
	APAC BFB	Meat Alternative	Eliminations	Consolidated
Net sales - third parties	P32,100,348	P7,096,652	(P4,402)	P39,192,598
Costs and expenses	(25,681,517)	(7,749,067)	4,402	(33,426,182)
Depreciation and amortization	(988,904)	(386,875)	—	(1,375,779)
Finance income	459,542	16,090	(303,862)	171,770
Finance expense	(135,031)	(485,993)	303,862	(317,162)
Foreign exchange gain - net	126,814	(9,455)	—	117,359
Provision for (reversal of) impairment loss	104,140	(59,248)	—	44,892
Share in net earnings from associates and joint venture	20,616	—	—	20,616
Other income	129,516	27	—	129,543
Income before income tax	6,135,524	(1,577,869)	—	4,557,655
Provision for (benefit from) income tax	1,357,003	(290,778)	—	1,066,225
Net income	P4,778,521	(P1,287,091)	P—	P3,491,430

#### Other information

	December 31, 2023 (Audited)			
	APAC BFB	Meat Alternative	Eliminations	Consolidated
Total assets	P76,183,132	P21,237,872	(P13,326,345)	P84,094,659
Total liabilities	P17,862,388	P7,763,027	(P29,144)	P25,596,271
Investment in associates and joint venture	P1,125,054	P—	P—	P1,125,054
Capital expenditures	P2,610,336	P1,030,934	P—	P3,641,270

#### Geographic Information

The Group operates in the Philippines, Thailand, New Zealand, Singapore, and the United Kingdom.

The following table shows the distribution of the Group's consolidated revenues to external customers by geographical market, regardless of where the goods were produced:

	June 30, 2024 (Unaudited)	June 30, 2023 (Unaudited)
Domestic	<b>P31,152,106</b>	P29,953,099
Foreign	<b>8,983,909</b>	9,239,499
	<b>P40,136,015</b>	P39,192,598

The Group has no customer which contributes 10% or more to the consolidated revenues of the Group.

The table below shows the Group's carrying amount of non-current assets per geographic location (excluding guaranty asset, noncurrent financial assets at FVOCI, noncurrent receivables, advances to employees under other noncurrent assets, and deferred tax assets).

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
Domestic:		
Property, plant and equipment (Note 11)	<b>P18,825,792</b>	P17,773,850
Investments in associates and joint ventures	<b>1,134,072</b>	1,125,054
Intangible assets (Note 12)	<b>599,091</b>	616,026
Other noncurrent assets (Note 13)	<b>1,270,141</b>	707,548
Total	<b>21,829,096</b>	20,222,478

(Forward)

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Foreign:		
Property, plant and equipment (Note 11)	<b>P7,747,290</b>	P7,381,870
Intangible assets (Note 12)	<b>8,594,500</b>	8,196,808
Other noncurrent assets (Note 13)	<b>387,558</b>	143,400
	<b>16,729,348</b>	15,722,078
	<b>P38,558,444</b>	P35,944,556

## 5. Cash and Cash Equivalents

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Cash on hand and in banks	<b>P4,093,405</b>	P4,003,047
Cash equivalents	<b>8,894,372</b>	12,675,841
	<b>P12,987,777</b>	P16,678,888

Cash in banks earn interest at the respective bank deposit rates. Cash equivalents are short-term deposits made for varying periods of one month up to three months depending on the immediate cash requirements and earn interest at the respective short-term deposit rates.

## 6. Trade and Other Receivables

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Trade receivables	<b>P6,196,522</b>	P6,367,707
Other receivables	<b>37,134</b>	65,963
	<b>6,233,656</b>	6,433,670
Allowance for expected credit loss (ECL)	<b>(25,769)</b>	(23,532)
	<b>P6,207,887</b>	P6,410,138

Trade receivables pertain to receivables from sale of goods to non-related parties which are noninterest-bearing and are generally on 30-60 days' terms.

Other receivables comprise of various receivables from employees, accruals for interest from short term placements, receivable from a supplier, and advances made to employees for SSS claims. These are noninterest-bearing and normally settled through salary deductions.

Movements in the allowance for ECL follow:

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Balance at January 1	<b>P23,532</b>	P37,546
Provision for ECL (Note 18)	<b>3,414</b>	7,750
(Forward)		

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Write-off	<b>(P939)</b>	(P22,137)
Currency translation adjustments	<b>(238)</b>	373
Balance at end of period	<b>P25,769</b>	P23,532

## 7. Inventories

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
At cost:		
In-transit	<b>P627,885</b>	P121,843
Finished goods	<b>188,296</b>	112,829
Packaging and other materials	<b>85,905</b>	16,731
Work in-process	<b>17,344</b>	8,333
	<b>919,430</b>	259,736
At NRV:		
Finished goods	<b>3,638,036</b>	3,555,491
Raw materials	<b>2,684,813</b>	3,039,201
Work in-process	<b>1,206,118</b>	1,508,941
Packaging and other materials	<b>989,366</b>	823,158
	<b>8,518,333</b>	8,926,791
	<b>P9,437,763</b>	P9,186,527

The cost of inventories carried at NRV are as follows:

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Finished goods	<b>P3,671,502</b>	P3,748,267
Raw materials	<b>2,674,935</b>	3,070,112
Work in-process	<b>1,285,180</b>	1,589,899
Packaging and other materials	<b>1,088,775</b>	907,658
	<b>P8,720,392</b>	P9,315,936

Provision for (reversal of) inventory obsolescence amounted to (P15.4 million) and P24.6 million for the six months ended June 30, 2024 and 2023, respectively (shown as part of “Cost of goods sold” account). The Group wrote off inventories amounting to P184.6 million and P48.6 million for the six months ended June 30, 2024 and 2023, respectively.

The cost of inventories recognized under “Cost of goods sold” account amounted to P26,199.8 million and P27,224.6 million for the six months ended June 30, 2024 and 2023, respectively (see Note 17).

Under the terms of the agreements covering liabilities under trust receipts totaling P2,884.5 million and P1,607.3 million as at June 30, 2024 and December 31, 2023, respectively, certain inventories which approximate the trust receipts payable, have been released to the Group under trust receipt

agreement with the banks. The Group is accountable to these banks for the trusted merchandise or their sales proceeds.

## 8. Prepayments and Other Current Assets

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
Prepayments	<b>₱720,716</b>	₱467,587
Input VAT	<b>157,755</b>	165,010
Creditable withholding tax and other credits	<b>136,365</b>	136,834
Deferred input VAT	<b>72,692</b>	319,256
Other current assets	<b>12,938</b>	13,938
	<b>1,100,466</b>	1,102,625
Allowance for non-recoverability of other current assets	<b>(2,980)</b>	(2,951)
	<b>₱1,097,486</b>	₱1,099,674

## 9. Current Financial Assets

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
Loans receivable:		
Related parties (Note 20)	<b>₱291,328</b>	₱287,571
Others	<b>500,000</b>	500,000
Financial assets at FVTPL	<b>1,899,868</b>	2,042,058
	<b>2,691,196</b>	2,829,629
Allowance for ECL (Note 20)	<b>(115,266)</b>	(115,266)
	<b>₱2,575,930</b>	₱2,714,363

*Loans receivable to related parties.* On July 3, 2022, MNSPL and MNSG Holdings Pte. Ltd. agreed to extend the maturity of ₱162.3 million (\$3.0 million) loan to MNSG Holdings Pte. Ltd. from July 3, 2022 to July 3, 2024. In 2024 and 2023 this loan is presented under “Current financial assets” account in the consolidated statement of financial position (see Note 20).

*Others.* Other loans receivable pertains to interest-bearing loans receivable from Sandpiper Spices and Condiments Corporation (SSCC) (see Note 23).

*Financial assets at FVTPL.* Financial assets at FVTPL mainly consist of unit investment trust funds (UITFs) and derivatives, including separated embedded derivatives, unless designated as effective hedging instruments. Movements in the fair value of financial assets at FVTPL are as follows:

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
Balance at January 1	<b>₱2,042,058</b>	₱1,756,101
Acquisitions	<b>2,213,336</b>	3,871,363
(Forward)		

Disposal	<b>(P2,401,289)</b>	(P3,672,926)
Fair value change during the year	<b>37,928</b>	92,600
Foreign exchange gain (loss)	<b>7,835</b>	(5,080)
Balance at end of period	<b>P1,899,868</b>	P2,042,058

## 10. Noncurrent Financial Assets

### Financial Assets at FVOCI

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Cost		
Figaro Coffee Group, Inc. (FCG)	<b>P820,268</b>	P820,268
Wide Faith Investment Holdings Ltd.	<b>235,130</b>	235,130
Terramino Inc.	<b>108,540</b>	108,540
	<b>1,163,938</b>	1,163,938
Fair value adjustment		
Wide Faith Investment Holdings Ltd.	<b>(235,130)</b>	(235,130)
FCG	<b>(229,675)</b>	(328,107)
	<b>(464,805)</b>	(563,237)
	<b>P699,133</b>	P600,701

### Guaranty Asset at FVTPL

During the financial year ended December 31, 2023, MNSPL entered into an agreement (“Top-Up Deed”) with MNSG Holdings Pte. Ltd., a Singaporean Company owned by a majority of the ultimate beneficial owners of MNSPL (“MNSG”). Under the Top-Up Deed, MNSG has agreed to provide a guarantee equal to the aggregate collateral value of up to a maximum of 2.156 billion shares of MNC or 12.0% of the current outstanding capital stock of MNC for as long as MNC is still the ultimate controlling shareholder of MNSPL’s wholly-owned subsidiary, MNUKL. Said aggregate collateral value shall be reduced by related transaction costs and said net amount shall cover the net cumulative impairment incurred by MNUKL starting from the calendar year ended December 31, 2023 and every year thereafter up to December 31, 2032. MNSPL has recognized a guaranty asset under the Top-Up Deed and engaged an independent valuation expert to determine the fair value of the guaranty asset at inception and as at December 31, 2023. The initial recognition of the guaranty asset is recognized as an equity transaction under “Equity Reserve”, while subsequent changes in fair value is recognized in profit or loss.

Shown below are the movements in the value of the guaranty asset:

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Guaranty asset:		
Balance at January 1	<b>P10,432,256</b>	P–
Initial recognition credited to Equity Reserve	–	9,104,076
Fair value gain (loss) on guaranty asset	<b>(1,217,876)</b>	1,301,750
Cumulative translation adjustment	<b>481,042</b>	26,430
	<b>P9,695,422</b>	P10,432,256

*Sensitivity analysis*

As the fair value calculations of the guaranty asset is dependent on the impairment loss on MNSPL's investment in MNUK, any increase in the impairment loss on investment in MNUKL would result in an increase in the fair value gain on guaranty asset recognized in profit or loss.

## 11. Property, Plant and Equipment

June 30, 2024													
	Land	Land Improvements	Buildings and Improvements	Leasehold Improvements	Plant Machinery and Fixtures	Office Furniture and Equipment	Transportation Equipment	Computer and Communications Equipment	Machineries Under Installation	Construction In-progress	ROU Land	ROU Others	Total
<b>Cost</b>													
Balance at January 1, 2024	P469,574	P6,460	P13,677,344	P162,584	P36,093,946	P535,194	P165,815	P446,613	P1,911,496	P5,274,208	P2,898,464	P641,633	P62,283,331
Additions	–	343	389,792	–	213,198	22,386	9,808	747	416,805	581,349	792,666	–	2,427,094
Disposals and retirement	–	–	(34,319)	–	(513,828)	(10,150)	(13,959)	(2,867)	(21,952)	–	–	(49,962)	(647,037)
Reclassifications	–	–	861,033	331	1,271,229	3,708	–	27,793	(498,636)	(1,665,458)	–	–	–
Foreign currency translation adjustments	8,362	(63)	86,364	3,489	603,062	5,750	244	8,883	(470)	193,321	–	–	908,942
Balance at June 30, 2024	477,936	6,740	14,980,214	166,404	37,667,607	556,888	161,908	481,169	1,807,243	4,383,420	3,691,130	591,671	64,972,330
<b>Accumulated Depreciation</b>													
Balance at January 1, 2024	–	4,627	5,963,425	105,366	18,312,909	381,195	62,223	343,673	–	–	385,699	212,151	25,771,268
Depreciation (Notes 17, 18 and 19)	–	158	309,818	2,891	752,056	25,842	11,863	43,703	–	–	47,417	32,091	1,225,839
Disposals and retirement	–	–	(31,147)	–	(512,367)	(10,096)	(12,269)	(2,867)	–	–	–	(20,407)	(589,153)
Reclassifications	–	–	(1,464)	–	1,464	–	–	–	–	–	–	–	–
Foreign currency translation adjustments	–	(43)	14,922	5,458	158,371	209	98	7,012	–	–	–	–	186,027
Balance at June 30, 2024	–	4,742	6,255,554	113,715	18,712,433	397,150	61,915	391,521	–	–	433,116	223,835	26,593,981
<b>Accumulated Impairment Loss</b>													
Balance at January 1, 2024	–	–	997,622	955	8,466,664	22,280	–	1,791	486,312	1,380,719	–	–	11,356,343
Foreign currency translation adjustments	–	–	24,203	–	364,369	–	–	–	–	60,352	–	–	448,924
Balance at June 30, 2024	–	–	1,021,825	955	8,831,033	22,280	–	1,791	486,312	1,441,071	–	–	11,805,267
<b>Net Book Value</b>	<b>P477,936</b>	<b>P1,998</b>	<b>P7,702,835</b>	<b>P51,734</b>	<b>P10,124,141</b>	<b>P137,458</b>	<b>P99,993</b>	<b>P87,857</b>	<b>P1,320,931</b>	<b>P2,942,349</b>	<b>P3,258,014</b>	<b>P367,836</b>	<b>P26,573,082</b>
December 31, 2023													
	Land	Land Improvements	Buildings and Improvements	Leasehold Improvements	Plant Machinery and Fixtures	Office Furniture and Equipment	Transportation Equipment	Computer and Communications Equipment	Machineries Under Installation	Construction In-progress	ROU Land	ROU Others	Total
<b>Cost</b>													
Balance at January 1, 2023	P460,209	P5,608	P13,507,086	P167,284	P36,371,881	P501,778	P158,924	P373,776	P2,080,960	P3,926,908	P2,898,464	P834,320	P61,287,198
Additions	–	862	9,661	–	633,579	6,164	43,248	1,091	474,663	2,472,002	–	21,427	3,662,697
Disposals and retirement	–	–	(343,643)	(11,644)	(2,871,290)	(51,641)	(38,530)	(18,578)	35,512	(16,554)	–	(214,114)	(3,530,482)
Reclassifications	–	–	412,113	3,899	1,385,812	74,636	1,954	85,105	(691,995)	(1,271,524)	–	–	–
Foreign currency translation adjustments	9,365	(10)	92,127	3,045	573,964	4,257	219	5,219	12,356	163,376	–	–	863,918
Balance at December 31, 2023	469,574	6,460	13,677,344	162,584	36,093,946	535,194	165,815	446,613	1,911,496	5,274,208	2,898,464	641,633	62,283,331
<b>Accumulated Depreciation</b>													
Balance at January 1, 2023	–	4,315	5,673,089	97,206	19,240,702	371,298	75,949	268,718	–	–	298,791	341,314	26,371,382
Depreciation (Notes 17, 18 and 19)	–	317	589,240	5,952	1,736,999	59,442	23,365	89,549	–	–	86,908	84,951	2,676,723
Disposals and retirement	–	–	(322,269)	(10,284)	(2,843,921)	(50,807)	(37,151)	(18,564)	–	–	–	(214,114)	(3,497,110)
Foreign currency translation adjustments	–	(5)	23,365	12,492	179,129	1,262	60	3,970	–	–	–	–	220,273
Balance at December 31, 2023	–	4,627	5,963,425	105,366	18,312,909	381,195	62,223	343,673	–	–	385,699	212,151	25,771,268

(Forward)



December 31, 2023

	Land	Land Improvements	Buildings and Improvements	Leasehold Improvements	Plant Machinery and Fixtures	Office Furniture and Equipment	Transportation Equipment	Computer and Communications Equipment	Machineries Under Installation	Construction In-progress	ROU Land	ROU Others	Total
<b>Accumulated Impairment Loss</b>													
Balance at January 1, 2023	—	—	984,052	955	2,267,384	—	—	36	571,765	228,117	—	—	4,052,309
Impairment loss	—	—	(4,561)	—	6,019,160	22,280	—	1,755	(71,022)	1,126,934	—	—	7,094,546
Disposals and retirement	—	—	—	—	—	—	—	—	(14,431)	—	—	—	(14,431)
Foreign currency translation adjustments	—	—	18,131	—	180,120	—	—	—	—	25,668	—	—	223,919
Balance at December 31, 2023	—	—	997,622	955	8,466,664	22,280	—	1,791	486,312	1,380,719	—	—	11,356,343
Net Book Value	P469,574	P1,833	P6,716,297	P56,263	P9,314,373	P131,719	P103,592	P101,149	P1,425,184	P3,893,489	P2,512,765	P429,482	P25,155,720

There are no additional (reversal of) impairment loss on property, plant and equipment recognized by the Group for the six months ended June 30, 2024. The Group recognized net reversal of impairment loss on property, plant and equipment amounting to (P44.9 million) for the six months ended June 30, 2023 (see Note 18).

For the six months ended June 30, 2023, the Group acquired property, plant and equipment amounting to P1,238.2 million and recognized depreciation expense amounting to P1,329.3 million (see Note 19).

There are no idle property, plant and equipment nor property, plant and equipment used as collateral as at June 30, 2024 and December 31, 2023.

The Group has capital commitments for acquisitions of machineries and building expansions amounting to P1,879.0 million and P2,055.4 million as at June 30, 2024 and December 31, 2023, respectively.

## 12. Intangible Assets

	June 30, 2024							
	Goodwill	Brand	Distribution Rights	License	Trademarks with definite useful life	Trademarks with indefinite useful life	Software	Total
<b>Cost</b>								
Balance at January 1, 2024	P17,318,215	P18,810,500	P727,560	P66,141	P2,593	P14,459	P482,640	P37,422,108
Additions	—	—	—	—	—	—	30,013	30,013
Disposals and retirement	—	—	—	—	—	—	(373)	(373)
Foreign currency translation adjustments	857,854	927,309	—	—	(24)	—	(4,314)	1,780,825
Balance at June 30, 2024	18,176,069	19,737,809	727,560	66,141	2,569	14,459	507,966	39,232,573
<b>Accumulated Amortization</b>								
Balance at January 1, 2024	—	44,362	342,560	7,827	1,904	—	255,768	652,421
Amortization (Notes 17, 18 and 19)	—	—	18,189	3,697	77	—	26,789	48,752
Disposals and retirement	—	—	—	—	—	—	(373)	(373)
Foreign currency translation adjustments	—	2,198	—	—	(20)	—	(867)	1,311
Balance at June 30, 2024	—	46,560	360,749	11,524	1,961	—	281,317	702,111
<b>Accumulated Impairment Loss</b>								
Balance at January 1, 2024	17,318,215	10,631,507	—	—	—	7,131	—	27,956,853
Foreign currency translation adjustments	857,854	522,164	—	—	—	—	—	1,380,018
Balance at June 30, 2024	18,176,069	11,153,671	—	—	—	7,131	—	29,336,871
<b>Net Book Value</b>	<b>P—</b>	<b>P8,537,578</b>	<b>P366,811</b>	<b>P54,617</b>	<b>P608</b>	<b>P7,328</b>	<b>P226,649</b>	<b>P9,193,591</b>

  

	December 31, 2023							
	Goodwill	Brand	Distribution Rights	License	Trademarks with definite useful life	Trademarks with indefinite useful life	Software	Total
<b>Cost</b>								
Balance at January 1, 2023	P16,542,239	P17,971,697	P727,560	P34,639	P2,599	P14,459	P442,650	P35,735,843
Additions	—	—	—	31,502	—	—	49,628	81,130
Disposals and retirement	—	—	—	—	—	—	(9,280)	(9,280)
Foreign currency translation adjustments	775,976	838,803	—	—	(6)	—	(358)	1,614,415
Balance at December 31, 2023	17,318,215	18,810,500	727,560	66,141	2,593	14,459	482,640	37,422,108
<b>Accumulated Amortization</b>								
Balance at January 1, 2023	—	42,374	306,182	700	1,739	—	213,636	564,631
Amortization (Notes 17, 18 and 19)	—	—	36,378	7,127	167	—	51,571	95,243
Disposals and retirement	—	—	—	—	—	—	(9,256)	(9,256)
Foreign currency translation adjustments	—	1,988	—	—	(2)	—	(183)	1,803
Balance at December 31, 2023	—	44,362	342,560	7,827	1,904	—	255,768	652,421
<b>Accumulated Impairment Loss</b>								
Balance at January 1, 2023	16,542,239	4,143,587	—	—	—	2,481	—	20,688,307
Impairment loss	—	6,172,458	—	—	—	4,650	—	6,177,108
Foreign currency translation adjustments	775,976	315,462	—	—	—	—	—	1,091,438
Balance at December 31, 2023	17,318,215	10,631,507	—	—	—	7,131	—	27,956,853
<b>Net Book Value</b>	<b>P—</b>	<b>P8,134,631</b>	<b>P385,000</b>	<b>P58,314</b>	<b>P689</b>	<b>P7,328</b>	<b>P226,872</b>	<b>P8,812,834</b>

Amortization of the intangible assets for the six months ended June 30, 2024 and 2023 amounted to P48.8 million and P46.5 million, respectively (see Note 19).

The Group performs its annual impairment test every year-end.

Distribution rights were from the Parent Company's Distribution, and Marketing and Sales Development Agreement with SSCC wherein SSCC appointed the Parent Company as its exclusive distributor of all its products in the Philippines for a period of 20 years until July 25, 2034 (see Note 23).

### 13. Other Noncurrent Assets

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
Advances to suppliers and contractors	<b>P1,275,297</b>	P630,367
Refundable and other deposits	<b>235,081</b>	34,743
Deferred input VAT for amortization	<b>112,088</b>	153,171
Advances to employees	<b>91,535</b>	90,591
Others	<b>35,233</b>	32,667
	<b>P1,749,234</b>	P941,539

### 14. Accounts Payable and Other Current Liabilities and Refund Liabilities

#### Accounts Payable and Other Current Liabilities

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
Trade payables		
Non-related parties	<b>P4,522,429</b>	P4,911,912
Related parties (Note 20)	<b>6,781</b>	49,204
Nontrade payables	<b>1,731,870</b>	4,042,437
Accruals for:		
Advertising and promotions	<b>825,718</b>	499,758
Personnel costs	<b>511,141</b>	352,937
Selling, general and administrative expenses	<b>368,100</b>	281,235
Trade spend	<b>224,523</b>	206,821
Other accruals	<b>265,158</b>	198,267
Statutory payables	<b>781,511</b>	890,434
Provisions	<b>94,634</b>	166,265
Others	<b>35,600</b>	85,040
	<b>P9,367,465</b>	P11,684,310

Other accruals mainly represent accruals for freight, interest payable, non-trade services and are generally settled the following month.

### Refund Liabilities

As at June 30, 2024 and December 31, 2023, the Group's refund liabilities consist of the following:

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Refund liabilities:		
Arising from rights of return	<b>₱343,060</b>	₱346,835
Arising from retrospective volume discounts	<b>22,224</b>	59,842
	<b>₱365,284</b>	₱406,677

## 15. Loans Payable

Description	Maturities	Interest Rates	<b>June 30, 2024</b>	December 31, 2023
			(Unaudited)	(Audited)
<b>MFL</b>				
£105.0 million term loan	June 2025 subject to extension of 2 years	Margin and SONIA	<b>₱2,000,705</b>	₱3,812,556
£5.0 million revolving credit facility	September 2023	Margin and SONIA	<b>370,501</b>	353,015
£4.0 million revolving credit facility	November 2022	Margin and SONIA	<b>296,401</b>	282,412
£3.0 million revolving credit facility	October 2023	Margin and SONIA	<b>222,300</b>	211,808
£5.0 million credit facility	September 2024	SONIA and 1.20% p.a.	<b>370,501</b>	353,016
			<b>3,260,408</b>	5,012,807
Unamortized debt issue costs			<b>(55,994)</b>	(78,780)
			<b>₱3,204,414</b>	₱4,934,027
Current portion			<b>₱1,259,703</b>	₱1,200,251
Non-current portion			<b>1,944,711</b>	3,733,776
			<b>₱3,204,414</b>	₱4,934,027

### MFL Loan

As at June 30, 2024 and December 31, 2023, MFL has outstanding unsecured loans payable amounting to ₱3,260.4 million (£44.0 million) and ₱5,012.8 million (£71.0 million), respectively. The sterling term loan facility amounting to ₱7,780.5 million (£105.0 million) with maturity on June 2025 subject to extension of 2 years and interest rate based on Margin and SONIA has the following financial covenants:

- The Group is required to maintain Gross Leverage of less than 3.5x from June 30, 2023 and each quarter thereafter
- The Group is required to maintain an interest cover of greater than 3.0 from June 30, 2023 and each quarter thereafter.

The facility also includes a revolving credit facility of ₱1,111.5 million (£15.0 million) subject to the same financial covenants above. MFL had drawn down ₱889.2 million (£12.0 million) and ₱847.2 million (£12.0 million) as at June 30, 2024 and December 31, 2023, respectively.

In 2023, MFL obtained and drew an uncommitted short term credit facility with a financial institution amounting to ₱370.5 million (£5.0 million).

As at June 30, 2024 and December 31, 2023, the Group is in compliance with these covenants.

For the six months ended June 30, 2024 and 2023, interest expense related to the loans amounted to ₱155.9 million and ₱150.3 million, respectively (see Note 19).

The movement in unamortized debt issue costs of loans payable is as follows:

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
<b>Loans Payable</b>		
Balance at January 1	<b>₱78,780</b>	₱97,881
Additions (reductions) during the period	<b>(1,662)</b>	22,471
Amortization during the period (Note 19)	<b>(24,314)</b>	(45,244)
Foreign currency translation adjustments	<b>3,190</b>	3,672
<b>Total</b>	<b>₱55,994</b>	₱78,780

For the six months ended June 30, 2023, amortization of debt issue costs amounted to ₱23.0 million (see Note 19).

## 16. Equity

### Capital Stock

The details of the Parent Company's common stock as at June 30, 2024 and December 31, 2023 follows:

Par value per share	₱0.50
Number of shares:	
Authorized	20,400,000,000
Issued and outstanding	17,968,611,496

The Parent Company's record of registration of its securities follows:

Number of shares registered	17,968,611,496
Issue/offer price	₱13.50
Date of approval	April 20, 2021

The total number of stockholders was 23 and 24 as at June 30, 2024 and December 31, 2023, respectively. With respect to the Parent Company's stockholders as at December 31, 2023, the shares were either held (a) in a certificated form or (b) in scripless form held under the account of PCD Nominee Corp. (PCD Nominee) through trading participants (*i.e.*, brokers and custodians) of the Philippine Depository & Trust Corp. (PDTC). The shares lodged under PCD Nominee are further broken down into PCD Nominee (Filipino) and PCD Nominee (Non-Filipino).

### Equity Restructuring

On June 9, 2023, SEC approved the Parent Company's equity restructuring to wipe-out the deficit as at December 31, 2023 in the amount of ₱7,153.9 million against the APIC of ₱46,515.8 million.

### Reversal of Retained Earnings Appropriation

On March 22, 2023, the Parent Company's BOD approved the reversal of the 2022 appropriation amounting to ₱5,000.0 million for expansions and other capital requirements.

### Restriction on Retained Earnings

As at June 30, 2024 and December 31, 2023, undistributed retained earnings of subsidiaries amounting to ₱5,291.4 million and ₱3,965.2 million, respectively, are not available for dividend declaration until the actual declaration of the subsidiaries. Further, the undistributed retained earnings include appropriated retained earnings of MMYSC and MIL amounting to ₱211.5 million as at June 30, 2024 and December 31, 2023.

### Equity Reserve

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Initial recognition of guaranty asset at fair value:		
MNSPL	<b>₱9,104,076</b>	₱9,104,076
Investments:		
MMYSC	<b>(532,573)</b>	(532,573)
MNTH	<b>(115,390)</b>	(115,390)
KBT	<b>43,408</b>	43,408
MNAC	<b>(7,733)</b>	(7,733)
	<b>₱8,491,788</b>	₱8,491,788

### Cumulative Translation Adjustments

	<b>June 30, 2024</b>	December 31, 2023
	(Unaudited)	(Audited)
Foreign investments:		
MNSPL	<b>(₱968,843)</b>	(₱2,149,989)
MNIL	<b>(184,735)</b>	(185,267)
MIL	<b>(58,667)</b>	(50,181)
MNTH	<b>(42,735)</b>	(15,113)
Cross currency swap:		
MNC	<b>(468,934)</b>	(492,938)
	<b>(₱1,723,914)</b>	(₱2,893,488)

Cumulative translation adjustments are attributable to equity holders of the Parent Company as at June 30, 2024 and December 31, 2023.

### Earnings per Share

The following reflects the income and share data used in the basic and diluted EPS computation:

	<b>Quarters Ended June 30</b>		<b>Six Months Ended June 30</b>	
	<b>2024</b>	2023	<b>2024</b>	2023
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Net income attributable to equity holders of the parent	<b>P606,232</b>	P1,550,115	<b>P4,089,727</b>	P3,485,779
Weighted average number of common shares	<b>17,968,611,496</b>	17,968,611,496	<b>17,968,611,496</b>	17,968,611,496
Basic/diluted EPS	<b>P0.034</b>	P0.086	<b>P0.228</b>	P0.194

## **17. Net Sales and Cost of Goods Sold**

### Net Sales by Geography and Operating Segment

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
APAC BFB		
Philippines	<b>P31,152,106</b>	P29,953,099
Other countries	<b>2,189,030</b>	2,147,249
	<b>33,341,136</b>	32,100,348
Meat Alternative		
United Kingdom	<b>5,352,923</b>	5,496,836
United States	<b>345,001</b>	481,480
Other countries	<b>1,096,955</b>	1,113,934
	<b>6,794,879</b>	7,092,250
	<b>P40,136,015</b>	P39,192,598

All revenues are recognized at a point in time.

### Cost of Goods Sold

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Direct materials	<b>P19,550,005</b>	P21,081,431
Direct labor	<b>1,620,121</b>	1,484,367
Manufacturing overhead (Notes 11, 12 and 19)	<b>4,717,250</b>	4,900,092
Total manufacturing costs	<b>25,887,376</b>	27,465,890
Inventory movements (Note 7):		
Work in-process	<b>295,707</b>	117,846
Finished goods	<b>16,686</b>	(359,168)
	<b>P26,199,769</b>	P27,224,568

## 18. Sales, General and Administrative Expenses

### General and Administrative Expenses

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Salaries, wages and employee benefits	<b>P2,242,917</b>	P2,202,438
Outside services	<b>412,607</b>	603,204
Depreciation and amortization (Notes 11 and 12)	<b>249,070</b>	266,279
Research and development	<b>134,625</b>	99,424
Insurance	<b>112,481</b>	113,702
Repairs and maintenance	<b>99,475</b>	93,961
Taxes and licenses	<b>85,079</b>	99,673
Light, water and telecommunication	<b>52,575</b>	49,459
Entertainment, amusement and recreation	<b>51,824</b>	51,276
Fringe benefit tax	<b>42,246</b>	50,215
Warehouse and office supplies	<b>33,633</b>	34,045
Rent (Note 20)	<b>32,947</b>	18,814
Recruitment and training expenses	<b>11,544</b>	16,423
Bank charges	<b>9,601</b>	5,135
Inventory loss	<b>6,085</b>	169,588
Provision for ECL (Note 6)	<b>3,414</b>	28,219
Donations	<b>3,332</b>	6,116
Others	<b>186,332</b>	191,833
	<b>P3,769,787</b>	P4,099,804

### Selling and Distribution Expenses

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Transportation and delivery	<b>P1,640,742</b>	P1,553,921
Advertising and promotions	<b>1,469,593</b>	1,547,944
Merchandising expense	<b>354,386</b>	311,160
Dealer support	<b>55,754</b>	64,564
	<b>P3,520,475</b>	P3,477,589

### Provision for (reversal of) impairment loss - net

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Investments in associates and joint venture	<b>P16,723</b>	P-
Property, plant and equipment - net (Note 11)	<b>-</b>	(44,892)
	<b>P16,723</b>	(P44,892)



**19. Finance Income and Costs, Depreciation and Amortization Expense, Personnel Costs and Miscellaneous Income**

Finance Income

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Cash and cash equivalents	<b>P267,093</b>	P167,921
Noncurrent receivables (Note 20)	<b>4,170</b>	3,849
	<b>P271,263</b>	P171,770

Finance Costs

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Interest on loans payable (Note 15)	<b>P155,885</b>	P150,290
Interest expense on lease liabilities	<b>88,077</b>	92,441
Acceptance and trust receipts payable	<b>57,260</b>	49,436
Amortization of debt issue costs (Note 15)	<b>24,314</b>	23,045
Others	<b>18,313</b>	—
	<b>P343,849</b>	P315,212

Depreciation and Amortization Expense

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Property, plant and equipment (Note 11)	<b>P1,225,839</b>	P1,329,288
Intangible assets (Note 12)	<b>48,752</b>	46,491
	<b>P1,274,591</b>	P1,375,779

	<b>June 30, 2024</b>	June 30, 2023
	(Unaudited)	(Unaudited)
Cost of goods sold (Note 17)	<b>P1,025,521</b>	P1,109,500
Sales, general and administrative expense (Note 18)	<b>249,070</b>	266,279
	<b>P1,274,591</b>	P1,375,779

Miscellaneous Income

Miscellaneous income mainly comprises of service fees charged by the Parent Company primarily for reimbursement of share of principals in common expenses, gain/loss on sale of property, plant and equipment, and other miscellaneous items which are recorded under the “Miscellaneous income” account in the consolidated statements of comprehensive income.

## 20. Related Party Transactions

Parties are considered to be related if one party has the ability, directly, or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control.

The following are the significant transactions with related parties:

Nature	Period ended	Volume of Transactions	Outstanding Balance	Terms	Conditions
<i>Associates and joint ventures</i>					
<b>Monde Land, Inc. (MLI)</b>					
Rent expense	<b>June 30, 2024</b>	<b>₱33,235</b>	<b>₱—</b>	15 days;	Unsecured
	December 31, 2023	64,808	—	noninterest-bearing	
	June 30, 2023	32,404	—		
<b>Monde Malee Beverages Corporation (MMBC)</b>					
Miscellaneous income	<b>June 30, 2024</b>	—	—	30 days;	Unsecured;
	December 31, 2023	—	—	noninterest-bearing	no ECL
	June 30, 2023	—	33,751		
<b>Honey Droplet Ltd.</b>					
Advances and interest income	<b>June 30, 2024</b>	—	—	4-6 years;	Unsecured;
	December 31, 2023	—	—	interest-bearing	Gross advances
	June 30, 2023	—	—		amounted to
					₱115.3 million in
					2024 and 2023;
					fully impaired in
					2024 and 2023
<b>Calaca Harvest Terminal Inc. (CHTI)</b>					
Transportation and delivery expense and wheat handling fees	<b>June 30, 2024</b>	<b>166,885</b>	<b>(8,632)</b>	15 days;	Unsecured
	December 31, 2023	324,596	(49,204)	noninterest-bearing	
	June 30, 2023	162,890	(13,429)		
<i>Common shareholders</i>					
<b>PT. Nissin Biscuit Indonesia</b>					
Trade purchases, net	<b>June 30, 2024</b>	<b>19,881</b>	<b>1,851</b>	45 days;	Unsecured
	December 31, 2023	46,075	—	noninterest-bearing	
	June 30, 2023	29,266	(1,825)		
<b>MNSG Holdings Pte. Ltd.</b>					
Guaranty asset	<b>June 30, 2024</b>	<b>9,695,422</b>	<b>9,695,422</b>	Refer to Note 10	Unsecured
	December 31, 2023	10,432,256	10,432,256		
	June 30, 2023	—	—		
Loans receivable*	<b>June 30, 2024</b>	—	<b>176,062</b>	2 years;	Unsecured
	December 31, 2023	—	172,305	interest-bearing	
	June 30, 2023	—	163,227		
Trade and other receivables (Note 6)	<b>June 30, 2024</b>		<b>₱—</b>		
	December 31, 2023		<b>₱—</b>		
	June 30, 2023		<b>₱33,751</b>		
Loans receivable*	<b>June 30, 2024</b>		<b>176,062</b>		
	December 31, 2023		172,305		
	June 30, 2023		163,227		
Trade payables (Note 14)	<b>June 30, 2024</b>		<b>(6,781)</b>		
	December 31, 2023		(49,204)		
	June 30, 2023		(15,254)		

\*Presented under "current financial assets" in 2024 and 2023

### MNSG Holdings Pte. Ltd.

On July 3, 2020, MNSPL and MNSG Holdings Pte. Ltd. entered into a loan agreement wherein MNSPL agreed to lend ₱155.5 million (\$3.0 million) to MNSG Holdings Pte. Ltd. with an interest rate of 3.65% per annum. The loan will mature on July 3, 2022.

On July 3, 2022, MNSPL and MNSG Holdings Pte. Ltd. agreed to extend the maturity of ₱157.8 million (\$3.0 million) loan to MNSG Holdings Pte. Ltd. with an interest rate of 4.83% per annum. The loan will mature on July 3, 2024.

Interest income from loans receivable from MNSG Holdings Pte. Ltd. amounted to ₱4.2 million and ₱3.8 million for the six months ended June 30, 2024 and 2023, respectively (see Note 19).

## 21. Income Tax

### Deferred Income Tax

The components of the Group's net deferred tax assets and net deferred tax liabilities are as follow:

	June 30, 2024 (Unaudited)	December 31, 2023 (Audited)
Deferred tax assets - net		
Allowance for impairment loss	<b>P330,518</b>	P337,806
Pension liability	<b>250,915</b>	237,520
Refund liabilities	<b>91,321</b>	101,669
Accrued expenses	<b>90,126</b>	95,474
Right-of-use assets and lease liabilities	<b>60,511</b>	54,251
Unrealized profits from intercompany sales	<b>26,717</b>	23,356
Derivative liability	<b>20,600</b>	27,064
Unrealized foreign exchange gain	<b>(15,964)</b>	(23,653)
Excess of the tax base over the carrying amounts of non-monetary assets	<b>12,421</b>	11,280
NOLCO	<b>8,179</b>	8,420
Unamortized past service cost	<b>7,825</b>	8,452
Allowance for ECL	<b>5,449</b>	4,410
Allowance for inventory obsolescence	<b>4,350</b>	43,288
Advances from customers	<b>1,050</b>	14,634
Others	<b>(10,180)</b>	(7,006)
	<b>883,838</b>	936,965
Deferred tax liabilities - net		
Brand	<b>(2,134,395)</b>	(2,033,658)
NOLCO	<b>817,561</b>	722,985
Property, plant and equipment	<b>634,052</b>	530,984
Interest expense	<b>435,948</b>	394,536
Unrealized foreign exchange gain	<b>(3,327)</b>	—
Interest income	<b>(791)</b>	(754)
Others	<b>3,302</b>	4,170
	<b>(247,650)</b>	(381,737)
	<b>P636,188</b>	P555,228

## 22. Financial Risk Management Objectives and Policies

The Group's principal financial instruments comprise cash and cash equivalents, trade and other receivables, current financial assets, guaranty asset, and advances to employees. The main purpose of these financial instruments is to fund the Group's operations. The Group has various other financial instruments such as accounts payable and other current liabilities, acceptance and trust receipts payable, loans payable and lease liabilities, which arise directly from its operations.

Set out below, is an overview of financial assets and financial liabilities held by the Group as at June 30, 2024 and December 31, 2023:

	<b>June 30, 2024</b> (Unaudited)	December 31, 2023 (Audited)
<b>Financial Assets</b>		
Cash and cash equivalents	<b>₱12,987,777</b>	₱16,678,888
Trade and other receivables	<b>6,207,887</b>	6,410,138
Current financial assets	<b>2,575,930</b>	2,714,363
Guaranty asset	<b>9,695,422</b>	10,432,256
Financial assets at FVOCI	<b>699,133</b>	600,701
Advances to employees*	<b>91,535</b>	90,591
	<b>32,257,684</b>	36,926,937
<b>Financial Liabilities</b>		
Accounts payable and other current liabilities**	<b>8,585,954</b>	10,793,876
Dividends payable	–	2,156,233
Loans payable***	<b>3,273,611</b>	5,033,554
Acceptance and trust receipts payable	<b>2,884,483</b>	1,607,336
Lease liabilities***	<b>7,972,520</b>	7,954,981
	<b>22,716,568</b>	27,545,980
	<b>₱9,541,116</b>	₱9,380,957

\*Recorded under "other noncurrent assets"

\*\* Excluding statutory payables.

\*\*\*Includes future interest.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The BOD reviews and agrees the policies for managing each of these risks and they are summarized below:

#### Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises of interest rate risk and foreign currency risk. Financial instruments affected by market risk include cash and cash equivalents, trade and other receivables, accounts payable and other current liabilities, and loans payable.

#### Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with floating interest rates. The Group manages its interest rate risk by having a balanced portfolio of fixed and variable rate loans and borrowings.

#### Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

#### Credit Risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments. Since the Group trades only with recognized third parties, there is no requirement for collateral.

The aging analysis of trade and other receivables as at June 30, 2024 and December 31, 2023 follows:

June 30, 2024							
	Days Past Due					ECL	Total
	Current	1–30 Days	31–60 Days	61–90 Days	More than 90 Days		
Trade and other receivables:							
Non-related parties	P5,528,981	P544,805	P57,559	P16,488	P22,920	P25,769	P6,196,522
Other receivables	37,134	—	—	—	—	—	37,134
Loans receivable*	676,062	—	—	—	—	—	676,062
Noncurrent receivables	—	—	—	—	—	115,266	115,266
	<b>P6,242,177</b>	<b>P544,805</b>	<b>P57,559</b>	<b>P16,488</b>	<b>P22,920</b>	<b>P141,035</b>	<b>P7,024,984</b>
<i>*Presented under "current financial assets"</i>							
December 31, 2023							
	Days Past Due					ECL	Total
	Current	1–30 Days	31–60 Days	61–90 Days	More than 90 Days		
Trade receivables:							
Non-related parties	P5,618,685	P662,126	P28,586	P21,727	P13,051	P23,532	P6,367,707
Related parties	—	—	—	—	—	—	—
Other receivables	65,963	—	—	—	—	—	65,963
Loans receivable*	672,305	—	—	—	—	—	672,305
Noncurrent receivables	—	—	—	—	—	115,266	115,266
	<b>6,356,953</b>	<b>P662,126</b>	<b>P28,586</b>	<b>P21,727</b>	<b>P13,051</b>	<b>P138,798</b>	<b>P7,221,241</b>

### Liquidity Risk

Liquidity risk is the risk the Group will be unable to meet its payment obligations when they fall due. The Group monitors and maintains a level of cash deemed adequate by management to finance the Group's operations, ensure continuity of funding and to mitigate the effects of fluctuations in cash flows.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans and lease contracts. The Group's policy is that not more than 50% of long-term debt should mature in the next 12-month period. Approximately 22% and 17% of the Group's long-term debt will mature in less than one year at June 30, 2024 and December 31, 2023, respectively, based on the carrying value of debt reflected in the financial statements. The Group assessed the concentration risk with respect to refinancing its debt and concluded it to be low. The Group has access to a sufficient variety of source of funding and debt maturing within 12 months can be rolled over with existing lenders.

*Excessive concentration risk.* Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by change in economic, political and other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, the Group's policies and procedures include specific guidelines to focus on the maintenance of a diversified portfolio of distributors and distribution channels. Identified concentration of credit risks are controlled and managed accordingly.

### Derivative Financial Instruments

The Group engages in derivative transactions such as structured note, binary note, guaranty asset, cross currency swaps (CCS) and USD / PHP Call Option with European Knock Out (EKO) to manage its foreign currency, financial, and interest rate risks. Derivative financial instruments are initially recognized at fair value on the date the derivative contract is entered into and are subsequently remeasured at fair value. Changes in the fair value of derivatives that are not designated as accounting hedges (structured note, binary) are recognized in the consolidated statements of income.

### *Structured Note*

The Group invested in a structured note that offers enhanced return when the underlying asset trades at or above its initial price at maturity while offering a pre-determined minimum level of capital return at maturity.

Pertinent details of the structured note are as follows:

Issue Size	Effective Date	Maturity Date	Redemption at Maturity	Floor Level
\$5,000	03/22/24	09/30/24	100% x Max [(Min(Final Level, Cap) - Strike) / Final Level, Floor Level] If a Barrier Event has not occurred: 100% x Max[1 – (Strike/Final Level), Floor Level]; 100% x Max[1 – (Strike/Final Level), Floor Level];	1.50%
\$3,000	03/22/24	09/30/24	Otherwise, Floor Level	2.00%

### *Binary Note*

The Group invested in a binary note with the view of getting an interest amount linked to USD PHP fixing rate and 100% of the principal at maturity.

Pertinent details of the binary note are as follows:

Principal amount	Effective Date	Maturity Date	Fixed Coupon	Binary Coupon	Barrier Rate
\$4,525	03/25/24	09/25/24	3.00% p.a.	8.20% p.a.	56.00
\$5,475	03/25/24	09/25/24	3.00% p.a.	8.20% p.a.	56.00

The Group recognized fair value gain of ₱23.0 million and ₱30.5 million from fair value changes of structured note, and binary note for the six months ended June 30, 2024 and 2023, respectively, under the “Fair value gain on financial instruments at fair value through profit or loss (FVTPL)” account in the consolidated statement of comprehensive income.

### *Guaranty Asset*

Details of the guaranty asset can be referred in Note 10.

### *CCS contract*

On January 31, 2023, the Parent Company entered into a non-deliverable CCS Agreement with a notional amount of ₱1,891.4 million (THB 1,151.5 million). Under the CCS agreement, the Company will receive Philippine Peso interest at 11.50% p.a. and will pay fixed Thailand Baht interest at 9% p.a. The Company will also pay the notional Thailand Baht amount in exchange for the Philippines Peso amount at the end of the swap period. The CCS, which will be designated as a hedge of a portion of the net investment in MIL and MNTH, is used to hedge the Parent Company’s exposure to the THB foreign exchange risk on its investment in MIL and MNTH. For the six months ended June 30, 2024 and 2023, the Group recognized ₱24.0 million and ₱23.5 million cumulative translation gain adjustment under other comprehensive income, respectively. The Group recognized ₱39.9 million and (₱2 million) derivative gain (loss) from swaps entered and settled during the same period for the six months ended June 30, 2024 and 2023, respectively.

### Capital Management

For the purpose of the Group’s capital management, capital includes issued capital and all other equity reserves. The primary objective of the Group’s capital management is to maximize the shareholder value. The Group manages its capital structure and makes adjustments in light of

changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the periods ended June 30, 2024 and December 31, 2023.

The Group monitors capital on the basis of the debt-to-equity ratio and makes adjustments to it in light of changes in economic conditions and its financial position. This ratio is calculated as total debt divided by total equity. Debt comprises all liabilities of the Group. Equity comprises all components of equity attributable to equity holders of the Parent Company.

The Group's debt-to-equity ratios are as follows:

	<b>June 30, 2024</b> (Unaudited)	December 31, 2023 (Audited)
Total debt	<b>P20,528,256</b>	P25,596,271
Total equity attributable to equity holders of the Parent Company	<b>61,589,984</b>	58,388,484
Debt-to-Equity Ratio	<b>0.33:1.00</b>	0.44:1.00

#### Fair Value of Financial Instruments

*Cash and Cash Equivalents, Trade and Other Receivables, Current Loans Receivable, Accounts Payable and Other Current Liabilities, and Acceptance and Trust Receipts Payable.* The carrying value of these financial assets and liabilities approximate their fair values as at June 30, 2024 and December 31, 2023 due to the short-term nature of these financial instruments.

*Advances to Employees and Loans Payable.* As at June 30, 2024 and December 31, 2023, the fair value of loans payable with variable interest rates approximates the carrying amount due to frequent repricing of interest. Fair value of loans with fixed interest rate are determined using the discounted cash flow method using discount rate that reflects the issuer's borrowing rate as at the end of the reporting period.

*Financial assets at FVTPL.* The financial assets at FVTPL account consist of unit investment trust funds (UITFs) and derivatives, including separated embedded derivatives, unless designated as effective hedging instruments. As at June 30, 2024 and December 31, 2023, the fair values of these financial assets are based on their published net asset value per share. These are presented under "current financial assets" in the consolidated statement of financial position.

*Financial Assets at FVOCI.* The fair value of financial asset at FVOCI from Wide Faith Investment Holdings Ltd. is derived from the cash flow projection of the investee (income approach), which is nil as at June 30, 2024 and December 31, 2023.

The fair value of FCG is based on quoted prices. The fair value of Terramino Inc. approximates its last transaction price.

*Interest rate swap.* The fair value of the derivative financial instrument is measured using discounted cash flows. The future cash flows are estimated based on observable forward interest rates and discounted at a rate that reflects the credit risk of the Group and counterparties.

*Guaranty asset.* The fair value of guaranty asset is determined using Monte Carlo Simulation. The inputs to the model are derived from observable market data where possible, but where this is not feasible, a degree of judgement is required in establishing fair values.

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## 23. Commitments

### SSCC

On July 25, 2014 and August 4, 2014, the Parent Company and SSCC entered into a Distribution, and Marketing and Sales Development Agreement wherein SSCC appoints the Parent Company as its exclusive distributor of all its products in the Philippines for a period of 20 years (until July 25, 2034). Under the Agreement, the Parent Company shall pay SSCC a non-reimbursable and non-recoupable sum of ₱727.6 million payable in 5 equal annual installments starting on August 4, 2014 (see Note 12). The amount is recognized as Distribution Rights and subject to amortization for a period of 20 years up to 2034. The related payable was fully settled in 2018.

On August 4, 2014, the Parent Company and SSCC entered into a Loan Agreement wherein the Parent Company agreed to extend a loan to SSCC in the principal amount of ₱500.0 million with interest rate of 2% per annum. The loan is for a period of 10 years and will mature on August 4, 2024.

As stipulated in Section 6 of the Loan Agreement, the Parent Company has the right to set-off and apply any credit balance of or any amount payable by the Group to SSCC. As a result, the Group presented its receivable from SSCC net of its outstanding payable in its consolidated statement of financial position in accordance with PAS 32. As at June 30, 2024 and December 31, 2023, the Group's net receivable from SSCC amounted to ₱500.0 million (see Note 9).

On August 4, 2024, SSCC fully settled the ₱500.0 million loan from the Parent Company.

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## 24. Supplemental Disclosure to Cash Flow Statements

The Group's material noncash activities are as follows:

	<b>June 30, 2024</b>	<b>June 30, 2023</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
Cumulative translation adjustments	<b>(₱1,169,574)</b>	<b>(₱416,266)</b>
Additions to ROU assets (Note 11)	<b>792,666</b>	<b>1,013</b>

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## 25. Subsequent Event

### Additional Subscription to MNSPL and KBT

On July 29, 2024, the Parent Company's BOD authorized the Parent Company to subscribe to an additional 5.0 million ordinary shares in MNSPL at a subscription price of ₱5.0 million, and an additional 1.3 million ordinary shares in KBT at a subscription price of ₱1,000.0 million.

### Loan Agreement between KBT and SSCC

On August 1, 2024, KBT and SSCC entered into a Loan Agreement wherein KBT agreed to extend an interest-bearing loan to SSCC in the principal amount of ₱600.0 million. The loan is for a period of 10 years and will mature on August 1, 2034.



## **MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS AS OF JUNE 30, 2024**

### **SIGNIFICANT FACTORS AFFECTING THE GROUP'S RESULTS OF OPERATIONS**

The Group's business's results of operations are affected by a variety of factors. Set out below is a discussion of the most significant factors that have impacted its results in the past, and which will continue to influence its results in the foreseeable future. Factors other than those discussed below could also significantly impact the Group's business's results of operations and financial condition in the future.

#### ***Demand and Pricing***

The Group's results of operations are affected by consumers' demand for its products, and pricing, in turn, influences demand. When determining its selling prices, the Group considers various factors, including, among others, prices of raw materials and packaging materials, taxes, fuel prices and other costs of doing business, distribution channels, and general economic conditions. The Group believes that instant noodles, bread, biscuits, and culinary aids are considered consumer staples. These products can be sensitive to movements in disposable incomes, changes in product prices, and competitive pressures. Volume, as well as value proved generally resilient to the adverse effects of persistently high inflation.

Demand for fast-moving consumer goods is price elastic in general, particularly for consumers in the lower socio-economic classes where disposable income is limited. When prices increase or during periods of relatively weak economic growth where disposable income falls, consumers tend to switch to comparable lower-priced staple products and cut back on their consumption of discretionary products, particularly those in the lower socio-economic classes.

In addition, demand for fast-moving consumer goods is also influenced by the relative price relationships between such goods, consumer products, and other products and services in general. Consumers are prone to adjust their buying choices according to shifts in the perceived value-for-money propositions of the products. The Group intends to continue to innovate its products to enhance their perceived product value.

#### ***Changes in Consumer Tastes and Preferences***

The Group's future growth will depend on its ability to maintain the competitive positions of its product portfolios and brands by proactively anticipating and responding to constant changes in consumer tastes and preferences. A key element in maintaining the market share for the Group's product portfolios is the ability to continuously and successfully introduce new products and product extensions to capture prevailing consumer preferences.

Consumer preferences may change due to various factors, including changes in economic conditions and income levels, shifts in demographic and social trends, changes in lifestyle and leisure activity patterns, changes in regulations, and actions of competitors, any of which may affect consumers' perception of and willingness to purchase the Group's products. This may then significantly impact the results of the Group.

The Group regularly keeps abreast of the evolving consumer preferences and believes that its current broad array of products can address the shifts in trends. To take advantage of the "premiumization" trend, particularly from the growing and rising middle class seeking higher quality and higher value products, the Group expanded its mass premium segment (the segment between premium and mainstream price points) by launching instant noodles with Asian flavors and instant pasta under the *Lucky Me!* brand and introducing *Monde Specials* as its mass premium packaged baked goods line offering high-quality baked products such as sponge cake, among other initiatives.

#### ***Effectiveness of Sales and Marketing Activities***

The effectiveness of the Group's sales and marketing activities is critical to its market share expansion and revenue growth. The Group communicates with consumers through various channels and touchpoints, including advertisement on television, radio programs, social media platforms (such as YouTube, Facebook, Instagram, X, and TikTok), its website, program sponsorships, billboards, and brand activation roadshows. Customer

touchpoints at the purchase stage include in-store promotions and loyalty programs. In addition, the Group partners with celebrities and other key influencers for media or online collaborations and events.

Advertising affects consumer awareness of the Group's products and brands, which, in turn, affects purchase decisions and, consequently, sales volumes. The Group believes that product differentiation and brand loyalty are achieved through its marketing and image-building efforts; and consumer brand preferences are the cumulative result of exposure to the brands over an extended period. However, the effects of these sales and marketing activities may be delayed, resulting in delayed revenue growth which may not be fully reflected during the period in which the sales and marketing activities took place.

### ***Prices of Raw Materials and Packaging Materials***

Direct materials are major components of the Group's cost of goods sold. Direct materials comprise raw materials and packaging materials. Raw materials primarily consist of wheat/flour, palm oil, sugar, and coconut oil. The Group sources raw materials and all its packaging materials globally.

Raw materials are subject to significant price volatility caused by various factors, including changes in global supply and demand, extreme weather conditions, size of harvests, transportation and storage costs, governmental agricultural policies, and currency exchange rate fluctuations. In addition, the Group's ability to obtain raw materials and packaging materials is affected by factors beyond its control, including armed conflict, natural disasters, governmental laws and policies, interruptions in production by suppliers, and the availability of transportation.

The Group's profitability is dependent on, among other factors, its ability to anticipate and react to fluctuations in the price of commodities, raw materials, and packaging materials. An increase in prices for or shortage of the Group's raw materials and packaging materials generally leads to an increase in production costs or interruption in the Group's production schedules, each of which could adversely affect its operating margins. Production delays could lead to reduced sales volumes and profitability as well as the loss of market share. Conversely, favorable movements of raw material costs and other items might improve the Group's margins and results of operations. The Group has been able to mitigate price fluctuations in raw materials to some extent through a combination of (i) operational synergy, (ii) the use of short-term and long-term contracts with suppliers to lock in pricing, and (iii) diversification of sources of supply.

Given that a significant portion of the Group's flour requirement is produced in-house at its Santa Rosa facility, the Group enjoys consistent supply, quality, and cost savings for flour from this operational synergy. This is further enhanced by the Group's affiliated own grain import terminal which allows independent procurement of wheat at scale. Operational synergy is also achieved in the supply of seasoning for instant noodles production, as the Group is operating a seasoning plant in Thailand to produce seasoning and condiments for its noodle plants in the Philippines.

Increases in costs of raw materials and packaging materials can typically be passed on to consumers. However, this may affect consumer demand as the Group's consumers are generally price sensitive. In some cases, these increases are not immediately passed on, if at all, to consumers to maintain or grow sales volumes and to protect the Group's market share. As a result, any material increase in the market price of raw materials could adversely affect the Group's operating margins, which may affect its financial position and operating performance.

### ***Product Mix***

The Group has a diversified product mix which primarily includes instant noodles, biscuits, and other fast-moving consumer products. The Group adopts a multi-brand approach, pursuant to which there are one or more brands or product lines under each product category. Under each brand, the Group offers products with different flavors, different package sizes and/or different types of products to provide varieties. For example, in the instant noodles product group, there are three product lines under the *Lucky Me!* brand: (i) wet pouch; (ii) dry pouch; and (iii) cups. Each *Lucky Me!* product line offers a wide array of flavors. The ability of the Group to continuously develop new products and launch product extensions to capture various consumer preferences enables the Group to successfully make available to its consumers a diverse and innovative product mix.

Typically, different products vary in product pricing, revenue growth rate, and gross profit margin. Each of the Group's brands has its own unique positioning with different marketing strategies and promotional costs. As a result, the Group's revenue and profitability are largely affected by its product mix.

## ***Competition***

The Group's products face competition from other domestic producers as well as from imported products and foreign brands. Competitive factors facing the Group's products include price, product quality, and availability, production efficiency, brand awareness and loyalty, distribution coverage, security of raw material supply, customer service, and the ability to respond effectively to changes in the regulatory environment as well as to shifting consumer tastes and preferences.

The Group's main competitors for the instant noodle segment are domestic producers which compete on pricing and regional brands that offer different flavors and taste experiences. The biscuits and other fast-moving consumer product groups face competition from multinational, national, regional, and local competitors. Similar to the instant noodle segment, these players compete on pricing, taste, and innovation. Changes in the competitive landscape, including new entrants into the market, consolidation of existing competitors, and other factors, could have a material impact on the Group's financials and results of operations.

## ***Economic, Social and Political Conditions in the Philippines and Other Countries***

The majority of the Group's assets and revenues are in or derived from its operations in the Philippines. Therefore, the Group's business, financial condition, results of operations, and prospects are substantially influenced by the economic, social, and political conditions in the Philippines, while the Group is also significantly exposed to global commodity markets, mainly those for agricultural goods and energy. The Philippine economy has experienced good Gross Domestic Product ("GDP") growth exceeding that of some of its emerging market peers. This is projected to continue in 2024 with growth rates projected to be at the top of the ASEAN peer group. The Philippine economy has experienced periods of slow or negative growth, high inflation, high interest rates, high fuel prices, high power rates, high other costs of doing business, and significant depreciation of the Peso. It has been significantly affected by weak economic conditions and volatilities in the global economy and the Asia-Pacific region. In addition, global conflicts such as the Russia-Ukraine war and the various conflicts in the Middle East and their impacts on the global markets will continue to influence the Group materially in areas such as commodity and energy/fuel costs. While key commodity costs of the Group continue to trend down in 2Q 2024, the continued threat of a larger middle east conflict contagion around the Israel/Hamas war could drive especially oil prices to unprecedented levels, as well as disrupt international shipping routes due to the Red Sea route being abandoned resulting in increased costs for longer routes. As an upside risk harvest and planting reports in Q2 have generally been favorable across agricultural commodities and futures have been trending down in anticipation of generally ample supply. The Group notes that the world market prices have gone down from their peak prices, a significant downside risk remains in case of escalations around these conflicts. Furthermore, recently cocoa has reached all-time highs due to production concerns which the group is monitoring even if this is immaterial to the Group's overall cost of goods sold. As consumers grapple with economic uncertainty, their buying behavior and preferences may become more erratic as well.

Sales of most of the products of the Group's Business have been influenced and will continue to be influenced, to some degree, by the general state of the Philippine economy as well as the stability of social and political conditions in the country. The agricultural policy stance may significantly influence the business's results especially around raw materials such as sugar and its related importation quotas, and consumer shifting between food groups as they are avoiding products impacted by high inflation. Recently, rice prices continued to drive inflation and could further impact consumer decisions of having to make choices between food groups. Political intervention via rice tariff reduction has not yet yielded countable results in consumer price reductions. The onset of the wet season/La Niña period may impact the group's operation, demand for relief goods, and consumer behavior. While sales of a portion of the Group's products such as biscuits, beverages, and packaged cakes can be sensitive to changes in income and social conditions, the Group offers products that are considered as staple items or components to staple items which are less sensitive to income changes and adverse economic, social, and political conditions. These include instant noodles, bread, and culinary aids. In addition, consumers continue to down-trade and opt for affordable shelf-stable food items wherein instant noodles are among the cheapest meal options.

The Group also conducts its business in Thailand, including export operations to select territories. As such, economic, social, and political conditions in Thailand may also affect the Group's business, financial condition, results of operations, and prospects. In addition, the economic environment globally may influence the planned expansion strategy of the export business as distributors act more cautiously on new product launches, advertising, and promotional spend. A successful execution of the expansion of the overseas business may provide possible upside to the Group. Global containers shipping in prices, as well as availability may influence growth and

profitability of the export business in the upcoming periods. Container rates have sharply increased in 2024 due to various factors and may impact the demand for the group's export goods in overseas markets.

A significant portion of the Group's assets and revenue from its Meat Alternative Business are also located in or derived from its operations in the United Kingdom (UK). Therefore, economic, social, and political conditions in the UK may also affect the Group's business, financial condition, results of operations, and prospects. The UK continues to be affected by inflation, as well as the lingering effects of the exit from the European Union. Labor shortages in the food and transport industry and persistent commodity and utility inflation are present and persisting in 2024, food inflation which is impacting consumers disposable income and purchasing habits has been noted to abate to more manageable levels in recent months, but consumers are still adjusting to the increase cost of living as seen in weak retail sales figures. The effects of the previous periods of significant inflation, and the high interest rate environment, may impact the consumer buying behavior on a prolonged basis, as well as the company's input costs. The political environment in the UK presently provides additional uncertainty as crucial policy decisions around energy price support for industry, corporate taxation, and others are constantly evolving as the newly elected UK government is just starting to set its policy and legislative targets. This environment may impact the operation of the Group.

### ***Seasonality***

In the consumer goods industry, results of operations generally follow the seasonality of consumer buying patterns, and the Group's sales are affected accordingly. In the Philippines, most food and beverage products, including those of the Group, experience increased sales from October to December related to the Christmas and New Year's season. Consequently, the fourth quarter has historically been the APAC BFB Group's strongest quarter by volume for culinary aids and some of its biscuit products, including *M.Y. San Grahams*. Seasonality during certain events also affects the APAC BFB's sales. In addition, seasonality varies across product types. Some of the APAC BFB's products have distinct seasonality. For instance, *Lucky Me!* Wet pouch instant noodles see increase in sales in the cold months due to consumers' preference for warm food. The Philippine national and local government also sources instant noodles and crackers, as staples in its relief goods packages, from the APAC BFB for distribution to the public. A number of biscuit products experience higher sales during the school year as the APAC BFB's products are generally purchased for lunch boxes, between-meals, on-the-go consumption, and consumption at home. As a result, seasonality could affect the Group's financial condition and results of operations from one quarter to another. To counter the seasonality of some of its products, the Group developed marketing and advertising initiatives that encourage the sustained consumption of its products throughout the year. The Group believes that the diversity of its product mix reduces the specific seasonality impact of certain products in its portfolio.

### ***Innovation***

In addition to its ability to introduce new product innovations and renovations, delivering on the Group's aspiration will also depend on the Group's ability to continuously drive loss-eliminating process innovations and work system innovation. Continuous improvement in process innovation and work system redesign will impact multiple fronts such as superior quality and consumer experience, fresher products to market, higher productivity, and improved sustainability via less wastage/use of resources and better process reliability.

### ***Capacity and Utilization of the Group's Facilities***

The ability of the Group to meet the demand for its products depends on its ability to build, maintain, and expand its production capacity. Capacity expansion affects the ability of the Group to introduce new products or new uses for its existing products, which, in turn, impacts the ability of the Group to be agile and responsive to rapidly changing customer needs and expectations.

Capacity improvement and expansion require significant capital investment. An investment in new technology or an enhancement of existing technology to increase capacity and utilization may result in operational challenges. Furthermore, the effects of these investments may be delayed, resulting in delayed revenue growth.

## Financial Highlights and Key Indicators

The summary financial information presented as at December 31, 2023 and as at June 30, 2024 and for the six months ended June 30, 2023, June 30, 2024, was derived from the Group's unaudited consolidated financial statements, prepared in accordance with Philippine Accounting Standards 34, *Interim Financial Reporting*. The information below is not necessarily indicative of the results of future operations.

In this report and as defined below, Core EBITDA, Core EBITDA Margin, Core Income Before Tax, Core Income Before Tax Margin, Core Income (After Tax), Core Income (After Tax) Margin, Core Income (After Tax) at Ownership, and Core Income (After Tax) at Ownership Margin are internal management performance measures and are not measures of performance under Philippines Financial Reporting Standards (PFRSs). Thus, users of this report should not consider foregoing financial non-PFRS measures in isolation or as an alternative to Net Income as an indicator of the Group's operating performance or to cash flow from operating, investing, and financing activities.

Core EBITDA is measured as net income excluding depreciation and amortization of property and equipment, asset impairments, financing income and expense, net foreign exchange gains (losses), net gains (losses) on derivative financial instruments, fair value gains (losses) on guaranty asset, and other non-recurring income (expenses) NRI(E). YTD 2023 and 2024 NRE refer to restructuring costs in Meat Alternative Business. Core EBITDA margin pertains to Core EBITDA divided by segment net sales.

Core Income Before Tax is measured as net income excluding the effects of asset impairment, interest expenses related to lease liabilities, interest income, equity in net earnings (losses) of associates and joint ventures, net foreign exchange gains (losses) except those related to U.S dollar balances that the company hedge against foreign exchange risks, net gains (losses) on derivative financial instruments, fair value gains (losses) on guaranty asset and FVTL, and NRE as discussed above. Core Income Before Tax Margin pertains to Core Income Before Tax divided by segment net sales.

Core Income (After Tax) pertains to Core Income Before Tax less income tax based on recurring income tax rate per entity. Core Income (After Tax) Margin pertains to Core Income (after tax) divided by segment net sales.

Core Income (After Tax) at Ownership pertains to Core Income (After Tax) less core income attributable to non-controlling interest (NCI).

The following discussion should be read in conjunction with the attached Unaudited Consolidated Financial Statements and related notes of Monde Nissin Corporation ("MNC" or "the Parent Company" and its subsidiaries (collectively, referred to as the "Group") as at and for the six months ended June 30, 2024.

## I. SUMMARY CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Unaudited in P millions, except percentage									
	Reported						Comparable <sup>1</sup>		
	H1 2024	% to Net Sales (in %)	H1 2023	% to Net Sales (in %)	Inc (Dec)	Inc (Dec) (in %)	H1 2023 Restated	% to Net Sales (in %)	Inc (Dec) (in %)
Net Sales	40,136	100.0	39,193	100.0	943	2.4	38,935	100.0	3.1
Less: Cost of Goods Sold	26,200	65.3	27,225	69.5	(1,025)	(3.8)	27,225	69.9	(3.8)
<b>Gross Profit</b>	<b>13,936</b>	<b>34.7</b>	<b>11,968</b>	<b>30.5</b>	<b>1,968</b>	<b>16.4</b>	<b>11,710</b>	<b>30.1</b>	<b>19.0</b>
Less: Sales, General & Administrative (SGA) <sup>1</sup>	7,252	18.1	7,031	17.9	221	3.1	6,773	17.4	7.1
<b>Other Income/(Expense)</b>									
Interest expense <sup>2</sup>	(266)	(0.7)	(237)	(0.6)	(29)	12.2	(237)	(0.6)	12.2
Foreign exchange gain/ (loss) – net <sup>3</sup>	232	0.6	(106)	(0.3)	338	n/m	(106)	(0.3)	n/m
	(34)	(0.1)	(343)	(0.9)	309	(90.1)	(343)	(0.9)	(90.1)
<b>Core Income Before Tax</b>	<b>6,650</b>	<b>16.6</b>	<b>4,594</b>	<b>11.7</b>	<b>2,056</b>	<b>44.8</b>	<b>4,594</b>	<b>11.8</b>	<b>44.8</b>
Less: Provision for income tax <sup>4</sup>	1,539	3.8	1,081	2.8	458	42.4	1,081	2.8	42.4
<b>Core Income (After Tax)</b>	<b>5,111</b>	<b>12.7</b>	<b>3,513</b>	<b>9.0</b>	<b>1,598</b>	<b>45.5</b>	<b>3,513</b>	<b>9.0</b>	<b>45.5</b>
Less: Non-Controlling Interest	7	—	6	0.1	1	16.7	6	—	16.7
<b>Core Income (After Tax) at Ownership</b>	<b>5,104</b>	<b>12.7</b>	<b>3,507</b>	<b>8.9</b>	<b>1,597</b>	<b>45.5</b>	<b>3,507</b>	<b>9.0</b>	<b>45.5</b>

Unaudited in P millions, except percentages						
	H1 2024	% to Net Sales (in %)	H1 2023	% to Net Sales (in %)	Inc (Dec) Amt	Inc (Dec) (in %)
<b>Core Income (After Tax)</b>	<b>5,111</b>	<b>12.7</b>	<b>3,513</b>	<b>9.0</b>	<b>1,598</b>	<b>45.5</b>
<b>Other income (expenses)</b>						
Fair Value (loss) gain on:						
Guaranty asset	(1,218)	(3.0)	—	—	(1,218)	n/m
Financial assets (FVTPL)	38	0.1	66	0.2	(28)	(42.4)
Foreign exchange gain (loss) <sup>5</sup>	(26)	(0.1)	223	0.6	(249)	n/m
Miscellaneous income	140	0.3	84	0.2	55	66.7
Impairment (loss)/reversal	(17)	0.1	45	0.1	(62)	n/m
	(1,083)	(2.7)	418	1.1	(1,502)	n/m
<b>Finance income (expense)</b>						
Less: Interest expense <sup>6</sup>	(78)	(0.2)	(78)	(0.2)	—	—
Interest income	271	0.7	172	0.4	100	57.6
Derivative gain (loss) – net	40	0.1	(2)	—	42	n/m
	233	0.6	92	0.2	142	153.3
<b>Other NRE (Restructuring costs in Meat Alternative)</b>	<b>(38)</b>	<b>(0.1)</b>	<b>(546)</b>	<b>(1.4)</b>	<b>508</b>	<b>(93.0)</b>
<b>Income Tax Provision <sup>7</sup></b>	<b>(126)</b>	<b>(0.3)</b>	<b>14</b>	<b>—</b>	<b>(140)</b>	<b>n/m</b>
<b>Reported net income (after tax)</b>	<b>4,097</b>	<b>10.2</b>	<b>3,491</b>	<b>8.9</b>	<b>606</b>	<b>17.4</b>
Other comprehensive income to be reclassified to profit and loss in subsequent periods	1,268	3.2	179	0.5	1,089	608.4
<b>Comprehensive Income</b>	<b>5,365</b>	<b>13.4</b>	<b>3,670</b>	<b>9.4</b>	<b>1,695</b>	<b>46.2</b>

Note: See "Other Financial Data – reconciliation of PFRS and non-PFRS measures."

n/m = not meaningful %

<sup>1</sup>2023 and 2024 excludes restructuring in MNUK; 2024 excludes impairment loss and 2023 excludes impairment reversal

<sup>2</sup>Recurring interest expense on Loans and Trust Receipts Payable

<sup>3</sup>Foreign exchange gain on U.S dollars balances for the Group's natural hedge.

<sup>4</sup>Based on recurring income tax rate per entity.

<sup>5</sup>Excluding foreign exchange gain on USD reserves for the Group's natural hedge (included in the Core Income calculation above)

<sup>6</sup>Excluding recurring interest expense on Loans and Trust Receipts Payable (included in the Core Income calculation above)

<sup>7</sup>Income tax effect of Other Income (expenses) and non-recurring finance income (expenses); To simplify, this is the difference between Total provision for income tax as reported and provision for income tax related to Core Income

## II – OPERATING SEGMENTS OF THE GROUP

As mentioned in the business overview section, the Group's two core businesses are the APAC BFB Business and the Meat Alternative Business.

Segment performance is evaluated based on: Core Earnings before interest, taxes, and depreciation and amortization, or Core EBITDA; Core EBITDA margin; Core Income (after tax) at Ownership.

The table below presents certain financial information relating to the Group's results of operation by segment for the periods indicated.

Unaudited in P millions, except percentages									
	H1 2024	% to Total (in %)	Reported H1 2023	% to Total (in %)	Inc/(Dec) Inc/(Dec)	Inc/(Dec) (in %)	H1 2023 (Restated)	Comparable % to Total (in %)	Inc/(Dec) (in %)
<b>Net Sales</b>									
APAC BFB	33,341	83.1	32,100	81.9	1,241	3.9	32,100	82.4	3.9
Meat Alternative	6,795	16.9	7,093	18.1	(298)	(4.2)	6,835	17.6	(0.6)
<b>Total</b>	<b>40,136</b>	<b>100.0</b>	<b>39,193</b>	<b>100.0</b>	<b>943</b>	<b>2.4</b>	<b>38,935</b>	<b>100.0</b>	<b>3.1</b>
<b>Gross Profit</b>		% of Segment Net Sales (in %)		% of Segment Net Sales (in %)				% of Segment Net Sales (in %)	
APAC BFB	12,473	37.4	10,160	31.7	2,313	22.8	10,160	31.7	22.8
Meat Alternative	1,463	21.5	1,808	25.5	(345)	(19.1)	1,550	22.7	(5.6)
<b>Total</b>	<b>13,936</b>	<b>34.7</b>	<b>11,968</b>	<b>30.5</b>	<b>1,968</b>	<b>16.4</b>	<b>11,710</b>	<b>30.1</b>	<b>19.0</b>
<b>Core Income (after tax) at Ownership</b>									
APAC BFB	5,590	16.8	4,053	12.6	1,537	37.9	4,053	12.6	37.9
Meat Alternative	(486)	(7.2)	(546)	(7.7)	60	(11.0)	(546)	(8.0)	(11.0)
<b>Total</b>	<b>5,104</b>	<b>12.7</b>	<b>3,507</b>	<b>8.9</b>	<b>1,597</b>	<b>45.5</b>	<b>3,507</b>	<b>9.0</b>	<b>45.5</b>
<b>Core EBITDA <sup>(1)</sup></b>									
APAC BFB	8,279	24.8	6,569	20.5	1,710	26.0	6,569	20.5	26.0
Meat Alternative	(144)	(2.1)	(106)	(1.5)	(38)	35.6	(106)	(1.6)	35.6
<b>Total</b>	<b>8,135</b>	<b>20.3</b>	<b>6,463</b>	<b>16.5</b>	<b>1,672</b>	<b>25.9</b>	<b>6,463</b>	<b>16.6</b>	<b>25.9</b>

Note: (1) See "Other Financial Data - Core EBITDA Reconciliation"

## RESULTS OF OPERATIONS

For the six months ended June 30, 2024, compared to the six months ended June 30, 2023.

### Net Sales

Consolidated net sales increased by 2.4% on a reported basis and 3.1% on a comparable basis to P40,136 million in H1 2024 driven by volume growth in noodles and other categories and carryover price actions.

### APAC BFB

APAC BFB net sales (83.1% of total Group) growth improved to 3.9% to P33,341 million in H1 2024 due to strong domestic business performance. The domestic business (93.4% of total APAC BFB) grew by 4.0% in H1 2024 driven by volume growth in Noodles and other categories and carryover price actions. Solid growth in other categories driven by culinary and beverage. Overall volume growth was tempered by volume decline in biscuits partly due to temporary supply challenges in Q2 affecting the sales of flagship brand, which quickly recovered in July. Meanwhile, international business (6.6% of total APAC BFB) grew by 2.0% primarily due to good growth in noodles partly offset by biscuits decline.

### ***Meat Alternative***

Net sales in the Meat Alternative (16.9% of total Group) decreased by 4.2% on a reported basis, decreased by 5.2% on a comparable and constant currency basis to ₱6,795 million in H1 2024 because of continue category softness affecting accross geographic segments.

### ***Core Cost of Goods Sold (COGS)***

Cost of goods sold decreased by 3.8% to ₱26,200 million in H1 2024, primarily due to lower commodity costs accross segments and volume decline in Meat Alternative segment.

### ***APAC BFB***

The cost of goods sold in the APAC BFB segment decreased by 4.9% to ₱20,868 million in H1 2024, primarily due to lower commodity costs mainly wheat, palm oil, and other oil-based ingredients, tempered by higher price of sugar.

### ***Meat Alternative***

The cost of goods sold in the Meat Alternative segment slightly increased by 0.9% to ₱5,332 million in H1 2024. COGS in British Sterling Pound declined by 4.4% from £77.2 million in H1 2023 to £73.8 million in H1 2024 due to volume decline and lower raw materials and utilities costs.

### ***Gross Profit***

Gross profit increased by 16.4% on a reported basis and 19.0% on comparable basis to ₱13,936 million in H1 2024 due to solid improvement in the APAC BFB segment.

### ***APAC BFB***

Gross profit for the APAC BFB segment increased by 22.8% to ₱12,473 million in H1 2024 primarily due to lower commodity costs and carry over price increases. Gross profit as percentage of sales significantly increased by 5.7%, to 37.4% in H1 2024.

### ***Meat Alternative***

Gross profit for the Meat Alternative segment decreased by 19.1% on a reported basis as H1 2023 includes certain payments to customers that were reported as part of selling/marketing expenses from Q1 to Q3 2023 which were reclassified to sales deduction in Q4 2023. Based on comparable H1 2023, H1 2024 decreased by 5.6% to ₱1,463 million due to volume decline partly offset by lower raw materials and utilities costs, and appreciation of GBP against PhP. On a comparable basis, gross profit as percentage of sales decreased by 1.15%, to 21.5% in H1 2024.

### ***Core Sales, General and Administrative Expenses (SG&A) (excluding non-recurring expenses)***

Sales, general and administrative expenses increased by 3.1% on a reported basis and 7.1% on a comparable basis to ₱7,252 million in H1 2024 primarily due to increase in APAC BFB partly offset by the decline in Meat Alternative. H1 2024 SG&A as percentage of sales slightly up by 0.7% on comparable basis, to 18.1%.

### ***APAC BFB***

SG&A in the APAC BFB segment increased by 12.9%, to ₱5,338 million in H1 2024 driven by advertising and promo and salaries and wages. H1 2024 SG&A as percentage of sales increased by 1.3%, to 16.0%.



### ***Meat Alternative***

Core SG&A in the Meat Alternative segment decreased by 16.8% on a reported basis as H1 2023 includes certain payments to customers that were reported as part of selling expenses in Q1 to Q3 2023 which were reclassified to contra-revenue in Q4 2023. Based on a comparable H1 2023, H1 2024 decreased by 6.3% to P1,914 million reflecting the benefits of cost control measures, restructuring in view of continued topline challenges partly offset by higher marketing expenses in Q2. Moreover, H1 2024 SG&A as percentage of sales decreased by 1.7% on comparable basis, to 28.2%.

### ***Core Net Foreign exchange (Forex) gains or loss***

The amount of net forex gains from USD hedge was P232 million in H1 2024 versus P106 million loss in H1 2023.

### ***Core Income (After Tax) at ownership***

Core income (after tax) significantly increased by 45.5% to P5,104 million in H1 2024, mainly due to gross profit expansion in APAC BFB.

### ***Fair value loss on guaranty asset***

The Group recorded a non-cash accounting loss due to subsequent fair value changes on the guaranty asset amounting to P1,218 million in H1 2024 driven by lower stock price, volatility of UK investment and appreciation of GBP forex rate against PHP. The guaranty asset was related to the agreement (“Top-Up Deed”) between MNSPL and MNSG Holdings Pte. Ltd. Under the Top-Up Deed, MNSG has agreed to provide a guarantee equal to the aggregate collateral value of up to a maximum of 2.156 billion shares of MNC or 12.0% of the current outstanding capital stock of MNC for as long as MNC is still the ultimate controlling shareholder of MNSPL’s wholly owned subsidiary, MNUKL. Said aggregate collateral value shall be reduced by related transaction costs and said net amount shall cover the net cumulative impairment incurred by MNUKL starting from the calendar year ended December 31, 2023, and every year thereafter up to December 31, 2032. MNSPL has recognized a guaranty asset under the Top-Up Deed as at December 31, 2023. The initial recognition of the guaranty asset is recognized as an equity transaction under “Equity Reserve”, while subsequent changes in fair value is recognized in profit or loss.

### ***Other Non-Recurring Expenses (NRE)***

Other non-recurring expenses pertain to restructuring expenses in Meat Alternative decreased by 93% to P38 million in H1 2024.

### ***Total Income Tax Expense***

Total income tax expense increased by 56.2% to P1,665 million due to higher operating income in APAC BFB.

### ***Reported Net Loss (after tax)***

As a result of the foregoing, the Group reported 17.4% increase in net income to P4,097 million in H1 2024.

### ***Total Comprehensive Income)***

Total comprehensive income increased by 46.2% to P5,365 million in H1 2024 as a result of the foregoing and mainly due to recognition P1,170 cumulative gains on foreign currency translation adjustment due to appreciation of GBP against PHP.

## STATEMENT OF FINANCIAL POSITION

Financial condition as at June 30, 2024, compared to as at December 31, 2024.

### Current Assets

The Group's current assets decreased by 10.5%, from ₱36,090 million as at December 31, 2023 to ₱32,307 million as at June 30, 2024 primarily due to payments of dividends, loans, and capital expenditures (CapEx).

	June 30, 2024		December 31, 2023		Inc/(Dec)	
	% to Total		% to Total			
	Unaudited	(In %)	Audited	(In %)	Amount	In %
	in ₱ millions, except percentages					
Cash and cash equivalents	12,988	40.0	16,679	46	(3,691)	(22.1)
Trade and other receivables	6,208	19.0	6,410	18	(202)	(3.2)
Inventories	9,438	29.0	9,187	25	251	2.7
Current financial assets	2,576	8.0	2,714	8	(138)	(5.1)
Prepayments and other current assets	1,097	4.0	1,100	3	(3)	(0.3)
<b>Total Current Assets</b>	<b>32,307</b>	<b>100.0</b>	<b>36,090</b>	<b>100</b>	<b>(3,783)</b>	<b>(10.5)</b>

**Cash and cash equivalents** decreased by 22.1% as at June 30, 2024 to ₱12,988 million due to payment for dividends, MNUK's loans, and Group's capital expenditures.

**Current financials assets** decreased by 5.1% as at June 30, 2024 to ₱2,576 million mainly due to disposals of financial assets at FVTPL (net of additional investments in H1 2024).

### Noncurrent Assets

The Group's noncurrent assets increased by 4.0%, from ₱48,005 million as at December 31, 2023 to ₱49,928 million as at June 30, 2024 primarily due to CapEx.

	June 30, 2024		December 31, 2023		Increase (Decrease)	
	% to Total		% to Total			
	Unaudited	(In %)	Audited	(In %)	Amount	In %
	in ₱ millions, except percentages					
Property, plant and equipment	26,573	53	25,155	52	1,418	5.6
Guaranty Asset	9,695	19	10,432	22	(737)	(7.1)
Intangible Assets	9,194	19	8,813	19	381	4.3
Investments in associates and joint ventures	1,134	2	1,125	2	9	0.8
Deferred tax assets – net	884	2	937	2	(53)	(5.7)
Financial assets at FVOCI	699	1	601	1	98	16.3
Other noncurrent assets	1,749	4	942	2	807	85.7
<b>Total</b>	<b>49,928</b>	<b>100</b>	<b>48,005</b>	<b>100</b>	<b>1,923</b>	<b>4.0</b>

**Property, plant and equipment** increased by 5.6% from ₱25,155 million as at December 31, 2023 to ₱26,573 million as at June 30, 2024, primarily due to continued investments in improving capability, capacity and efficiency of the Group. APAC BFB's major investment was on the construction of new manufacturing facility in Davao, purchase of various machineries, and new lease agreement between MMYSC and TIPCO Estates Corporation for the lease of certain industrial lots inside the TECO Industrial Park located in Mabalacat, Pampanga.

**Guaranty asset** decreased by 7.1% from ₱10,432 at December 31, 2023 to ₱9,695 million as at June 30, 2024 mainly due to changes in fair value driven by lower stock price, volatility of UK investment, and appreciation of GBP exchange rate against PHP. During the financial year ended December 31, 2023, MNSPL entered into an agreement ("Top-Up Deed") with MNSG Holdings Pte. Ltd., a Singaporean Company owned by a majority of the ultimate beneficial owners of MNSPL ("MNSG"). Under the Top-Up Deed, MNSG has agreed

to provide a guarantee equal to the aggregate collateral value of up to a maximum of 2.156 billion shares of MNC or 12.0% of the current outstanding capital stock of MNC for as long as MNC is still the ultimate controlling shareholder of MNSPL's wholly owned subsidiary, MNUKL. Said aggregate collateral value shall be reduced by related transaction costs and said net amount shall cover the net cumulative impairment incurred by MNUKL starting from the calendar year ended December 31, 2023 and every year thereafter up to December 31, 2032. MNSPL has recognized a guaranty asset under the Top-Up Deed and engaged an independent valuation expert to determine the fair value of the guaranty asset at inception and as at December 31, 2023.

**Deferred tax assets** decreased by 5.7% from ₱937 million as at December 2023 to ₱884 million as at June 30, 2024 mainly due to actualization of prior year accruals.

**Financial assets at FVOCI** pertains to subscription to 820,268,295 common shares out of the unissued authorized capital stock of Figaro Coffee Group (FCG), Inc. amounting to ₱820 million and subscription to 665,845 Series B Preferred Stock of Terramino, Inc., amounting to ₱109 million. Figaro is a quoted securities, as at June 30, 2024, the fair value of FCG was based on quoted prices while the fair value of Terramino, Inc. approximates its transaction price. The increase was due to quoted price of FCG from December 31, 2023 to June 30, 2024.

**Other noncurrent assets** increased by 85.7% from ₱942 million as at December 2023 to ₱1,749 million as at June 30, 2024 mainly due to increase in advances to suppliers and contractors mainly due to downpayment for wheat purchases and CapEx.

### *Current Liabilities*

The Group's current liabilities decreased by 17.6%, from ₱17,735 million as at December 31, 2023 to ₱14,606 million as at June 30, 2024 mainly due to payment of dividends and accounts payable.

	June 30, 2024		Dec 31, 2023		Inc/(Dec)	
	Unaudited	% to Total (In %)	Audited	% to Total (In %)	Amount	In %
<b>in ₱ millions, except percentages</b>						
Accounts payable and other current liabilities	9,367	64	11,684	66	(2,317)	(19.8)
Dividends Payable	—	—	2,156	12	(2,156)	(100.0)
Acceptances and trust receipts payable	2,884	20	1,608	9	1,276	79.4
Current portion of loans payable	1,260	9	1,200	7	60	5.0
Refund liabilities	365	2	407	2	(42)	(10.3)
Current portion of lease liabilities	80	1	89	1	(9)	(10.1)
Income tax payable	650	4	591	3	59	10.0
<b>Total</b>	<b>14,606</b>	<b>100</b>	<b>17,735</b>	<b>100</b>	<b>(3,129)</b>	<b>(17.6)</b>

**Accounts payable and other current liabilities** decreased by 19.8%, from ₱11,684 million as at December 31, 2023 to ₱9,367 million as at June 30, 2024 mainly due to payments of MNC's accounts payable non-trade primarily related to CapEx.

**Dividends Payable** as at December 31, 2023, at ₱2,156 million and nil as at June 30, 2024. The BOD approved the declaration cash dividends of ₱0.12 per share for stockholders of record date of November 29, 2023, which was paid last January 11, 2024.

**Acceptances and trust receipts payable** increased by 79.4%, from ₱1,608 million as at December 31, 2023 to ₱2,884 million as at June 30, 2024 due to purchase of wheat.

**Current portion of loans payable** increase by 5.0%, from ₱1,200 million as at December 31, 2023 to ₱1,260 million as at June 30, 2024 due to foreign exchange translation.

**Refund liabilities** decreased by 10.3%, from ₱407 million as at December 31, 2023 to ₱365 million as at June 30, 2024. The provision was consistent with PFRS 15.

**Current portion of lease liabilities** pertains to leases that were due within 12 months. The decreased of 10.1% from P89 million as at December 31, 2023 to P80 million as at June 30, 2024 mainly came from current lease liabilities of MNUK.

**Income tax payable** increased by 10.0%, from P591 million as at December 31, 2023 to P650 million as at June 30, 2024 mainly due to income tax payable of MNC, MNTH and Monexco related to Q2 2024 taxable income.

### **Noncurrent Liabilities**

The Group's noncurrent liabilities decreased by 24.7%, from P7,862 million as at December 31, 2023 to P5,922 million as at June 30, 2024.

	June 30, 2024		Dec 31, 2023		Inc/(Dec)	
	Unaudited	% to Total (In %)	Audited	% to Total (In %)	Amount	In %
	in P millions, except percentages					
Loans payable	1,945	33	3,734	47	(1,789)	(47.9)
Deferred tax liabilities – net	248	4	382	5	(134)	(35.1)
Derivative liability	82	1	106	1	(24)	(22.6)
Lease liabilities	2,542	43	2,594	33	(52)	(2.0)
Pension liability	1,066	18	1,007	13	59	5.9
Other noncurrent liabilities	39	1	39	1	–	–
Total	5,922	100	7,862	100	(1,940)	(24.7)

**Loans payable** decreased by 47.9%, from P3,734 million as at December 31, 2023 to P1,945 million as at June 30, 2024 due to the payment of the MNUK loans.

**Deferred tax liabilities-net** decreased by 35.1% from P382 million as at December 2023 to P248 million as at June 30, 2024 mainly due to reduction in MNUK deferred tax liabilities.

**Derivative liability** decreased by 22.6% from P106 million as at December 2023 to P82 million as at June 30, 2024 mainly due to mark to market adjustment for THB cross currency swap.

**Pension liability** increased by 5.9% from P1,007 million as at December 2023 to P1,066 million as at June 30, 2024 mainly due to increase in accrual of retirement liability.

### **Equity**

The Group's total equity increased by 5.5% from P58,498 million as at December 31, 2023 to P61,707 million as at June 30, 2024 due to recognition of results for H1 2024.

## **LIQUIDITY AND CAPITAL RESOURCES**

### **Overview**

The Group's principal sources of liquidity are cash flows from its operations, borrowings, and IPO proceeds. For the twelve months ended December 31, 2023, the Group's cash flows from operations were sufficient to provide for its operations, dividend payments, and CapEx requirements. The IPO proceeds financed the Company's capital expenditure (CapEx) requirements for 2023. For the six months ended June 30, 2024, the Group's cash flows from operations were sufficient to provide for its operations, dividend payments, and CapEx requirements. The IPO proceeds were fully used up as at June 30, 2024.

The Group's principal requirements for liquidity are for purchases of raw materials and payment of other operating expenses, investments in production equipment, payment of cash dividends, and other working capital requirements.

The cash flows of the Group are primarily from the operations of its APAC BFB Business. The Group expects that its operating cash flow will continue to be sufficient to fund its operating expenses, dividend payments, and

CapEx. The Group also maintains long- and short-term credit facilities with various financial institutions, which can support any temporary liquidity requirements. Any excess capital expenditure beyond the operating cash flow will be funded by bank borrowings.

## Cash Flows

The following discussion of the Group's cash flows for the six months ended June 30, 2024 and 2023 should be read in conjunction with the statements of cash flows and notes included in Unaudited Consolidated Financial Statements.

The table below sets forth the principal components of the Group's statements of cash flows for the periods indicated.

	<b>Six Months ended, June 30</b>	
	2024	2023
	<b>Unaudited, (in ₱ millions)</b>	
Net cash flows provided by operating activities	5,987	3,360
Net cash flows used in investing activities	(2,247)	(2,725)
Net cash flows used in financing activities	(7,446)	(1,336)
<b>Net increase in cash and cash equivalents</b>	<b>(3,706)</b>	<b>(701)</b>
Effect of Exchange Rate Changes on cash and cash equivalents	15	6
<b>Cash and cash equivalents at beginning of year</b>	<b>16,679</b>	<b>11,629</b>
<b>Cash and cash equivalents as at June 30</b>	<b>12,988</b>	<b>10,934</b>

### *Net cash flow provided by operating activities*

The net cash flows provided by operating activities were ₱5,987 million for the six months ended June 30, 2024. Cash generated from operations (after adjusting for, among other things, depreciation, amortization, and working capital changes) was ₱7,369 million. The Group generated cash from interest received amounting to ₱277 million and paid income taxes of ₱1,660 million.

The net cash flows provided by operating activities were ₱3,360 million for the six months ended June 30, 2023. Cash generated from operations (after adjusting for, among other things, depreciation, amortization, and working capital changes) was ₱4,238 million. The Group generated cash from interest received amounting to ₱183 million and paid income taxes of ₱1,061 million.

### *Net cash flows used in investing activities*

The Group's net cash flows used in investing activities were ₱2,247 million for the six months ended June 30, 2024. The net cash outflow primarily due to various CapEx amounting to ₱1,634 million and increase in other noncurrent assets due to advances to suppliers and contractors amounting to ₱794 million.

The Group's net cash flows used in investing activities were ₱2,725 million for the six months ended June 30, 2023. The net cash outflow primarily pertains to various CapEx amounting to ₱1,238 million., Parent company subscription to 820,268,295 common shares out of the unissued authorized capital stock of Figaro Coffee Group, Inc. amounting to ₱820 million and subscription to 665,845 Series B Preferred Stock of Terramino, Inc., amounting to ₱109 million. The other cash outflows pertain to MNC's investment for the various current financial assets at FVTPL amounting to ₱472 million (net of inflow).

### *Net cash flows used in financing activities*

The net cash flows from financing activities were ₱7,446 million for the six months ended June 30, 2024. The net cash outflows primarily consist of payments of dividend, MNUK loans and lease liabilities. Payment of lease liabilities includes new lease agreement between MMYSC and TIPCO Estates Corporation for the lease of certain industrial lots inside the TECO Industrial Park located in Mabalacat, Pampanga. The lease agreement is valid for 50 years and is renewable for another 25 years. For balance sheet presentation purposes, this is included as part of Property, Plant and Equipment as right-of-use-asset under *PFRS 16, Leases*.

The net cash flows used in financing activities were ₱1,336 million for the six months ended June 30, 2023. The net cash outflow primarily consists of payment of loans, interest expense and lease liabilities.

## FINANCIAL RATIOS / KEY PERFORMANCE INDICATORS

The following are the major financial ratios that the Group uses and monitors.

The top five key performance indicators are Comparable Sales Growth, Gross Margin, Core Net Income margin, Core EBITDA margin, and interest coverage ratio.

	June 30, 2024	December 31, 2023
Current ratio	2.21	2.03
Acid test ratio	1.49	1.45
Solvency ratio <sup>1</sup>	0.78	0.55
Debt-to-equity ratio	0.33	0.44
Asset-to-equity ratio	1.34	1.44
	<b>Six Months ended</b>	
	<b>2024</b>	<b>2023</b>
Comparable Net Sales Growth <sup>2</sup>	3.1%	7.2%
Comparable Gross Margin <sup>2</sup>	34.7%	30.1%
Core Income After Tax margin (at ownership)*	12.7%	9.0%
Core EBITDA Margin	20.3%	16.6%
Interest rate coverage ratio	23.6	20.5

The manners by which the ratios are computed are as follows:

Financial ratios	Formula
Current ratio	$\frac{\text{Current assets}}{\text{Current liabilities}}$
Acid test ratio	$\frac{\text{Cash and cash equivalents} + \text{Current receivables} + \text{Current Financial Assets}}{\text{Current liabilities}}$
Solvency ratio	$\frac{\text{Net income attributable to equity holders of the Company} + \text{Depreciation and Amortization} + \text{Impairment Loss} + \text{Changes in Fair Value on Guaranty Asset}^1}{\text{Total liabilities}}$
Debt-to-equity ratio <sup>(1)</sup>	$\frac{\text{Total liabilities (current + noncurrent)}}{\text{Equity attributable to equity holders of the Company}}$
Asset-to-equity ratio	$\frac{\text{Total assets (current + noncurrent)}}{\text{Equity attributable to equity holders of the Company}}$
Interest rate coverage ratio <sup>(2)</sup>	$\frac{\text{EBITDA}}{\text{Finance Costs}}$
Net Sales Growth	$\frac{\text{Current period net sales} - \text{prior period net sales (restated for comparability)}}{\text{Prior period net sales (restated for comparability)}}$
Gross margin	$\frac{\text{Gross profit}}{\text{Net Sales}}$
Core EBITDA Margin	$\frac{\text{Core EBITDA}}{\text{Net Sales}}$
Core Income After Tax (at ownership)	$\frac{\text{Core Income after-tax at Ownership}}{\text{Net sales}}$

### Note:

<sup>1</sup> Annualized

<sup>2</sup> Comparable means the prior period was restated for comparability with the current year numbers. The restatement was due to IFRS-15 related adjustments wherein some marketing expenditures were reclassified from selling/marketing expenses to sales deductions.

## Capital Expenditures

The Group's Capital Expenditures (CapEx) were primarily attributable to spending to develop new business, expand production capacity and capability, and improve operational efficiencies. The Group invested in the construction of a new manufacturing plant, new production lines, and machineries.

The table below sets out the Group's estimated 2024 CapEx plan and actual spend for the six months ended June 30, 2024, and 2023.

	<b>FY Plan</b>	<b>H1 Actual</b>	
	<b>2024</b>	<b>2024</b>	<b>2023</b>
	<b>(in ₱ millions)</b>		
APAC BFB	4,927	1,266	746
Meat Alternative	1,000	368	492
<b>Total</b>	<b>5,927</b>	<b>1,634</b>	<b>1,238</b>

In H1 2023, APAC BFB's major CapEx was primarily on various machineries, licenses, and IT system to improve operational efficiencies and capabilities. Meanwhile, in H1 2024, major CapEx was primarily on new production capability, capacity expansion in Davao, and operational efficiencies.

In H1 2023, Meat Alternative's major CapEx was primarily for its long life paste design capability and to increase capacity for deli products. Meanwhile, in H1 2024, investments were primarily due to for fermentation, long life paste design, research and development, and other capabilities.

2024 capital plan in APAC BFB is primarily to improve capacity, development capability, and operational efficiencies. Meat Alternative's 2024 plan mainly to improve operational/cost efficiencies.

## OTHER FINANCIAL DATA

### I. RECONCILIATION OF PFRS TO NON-PFRS MEASURES

The following tables set out PFRS to non-PFRS reconciliation for the period indicated:

	Six months ended, June 30, 2024			Non-PFRS Reported
	PFRS Reported	Non-PFRS Adjustments APAC BFB Meat Alternative		
		(unaudited, in ₱ millions)		
<b>NET SALES</b>	<b>40,136</b>	–	–	<b>40,136</b>
<b>Less: COST OF GOODS SOLD</b>	<b>26,200</b>	–	–	<b>26,200</b>
<b>GROSS PROFIT</b>	<b>13,936</b>	–	–	<b>13,936</b>
<b>Less: SALES, GENERAL AND ADMINISTRATIVE EXPENSES</b>				
Impairment loss – Net	17.0	(17)	–	–
General and administrative expenses	3,770	–	(38)	3,732
Selling expenses	3,520	–	–	3,520
	7,307	(17)	(38)	7,252
<b>Core Other Income/(Expense)</b>				
Miscellaneous Income	–	–	–	–
Interest Expense - Orchid+Trust Receipts	–	(266)	–	(266)
Forex loss on USD Stockpile	–	232	–	232
	–	(34)	–	(34)
<b>CORE INCOME BEFORE TAX</b>	<b>6,629</b>	<b>(17)</b>	<b>38</b>	<b>6,650</b>
<b>OTHER INCOME (CHARGES)</b>				
Gain (Loss) on Change in FV of Guaranty Asset	(1,218)	–	–	(1,218)
Foreign exchange gain (loss) – net	206	(232)	–	(26)
Share in net earnings of an associate	26	–	–	26
Market valuation gain (loss) on financial instruments at fair value through profit or loss	38	–	–	38
Miscellaneous + dividend Income	114	–	–	114
	<b>(834)</b>	<b>(232)</b>	–	<b>(1,066)</b>
<b>INCOME BEFORE FINANCE INCOME (EXPENSES)</b>	<b>5,795</b>	<b>(249)</b>	<b>38</b>	<b>5,584</b>
<b>FINANCE INCOME (EXPENSES)</b>				
Finance Income	271	–	–	271
Finance Costs	(344)	266	–	(78)
Derivative gain	40	–	–	40
	(33)	266	–	233
<b>Other Non-Recurring Expenses</b>				
Impairment Reversal/(Loss) -Net	–	(17)	–	(17)
Restructuring costs in MNUK	–	–	(38)	(38)
	–	(17)	(38)	(55)
<b>INCOME BEFORE INCOME TAX</b>	<b>5,762</b>	–	–	<b>5,762</b>
<b>PROVISION FOR CURRENT INCOME TAX</b>				
Current	1,718	–	–	1,718
Deferred	(53)	–	–	(53)
<b>PROVISION FOR CURRENT INCOME TAX</b>	<b>1,665</b>	–	–	<b>1,665</b>
<b>NET INCOME FROM CONTINUING OPERATIONS</b>	<b>4,097</b>	–	–	<b>4,097</b>



	Six months-ended, June 31, 2023			
	PFRS Reported	Non-PFRS Adjustments APAC BFB    Meat Alternative	Non-PFRS Reported	
	(Unaudited, in ₱ millions)			
NET SALES	39,193	–	–	39,193
Less: COST OF GOODS SOLD	27,225	–	–	27,225
GROSS PROFIT	11,968	–	–	11,968
Less: SALES, GENERAL AND ADMINISTRATIVE EXPENSES				
Impairment loss – Net	(45)	104	(59)	-
General and administrative expenses	4,164	–	(488)	3,676
Selling expenses	3,413	–	(58)	3,355
	7,532	104	(605)	7,031
Core Other Income/(Expense)				
Interest Expense - Orchid+Trust Receipts	–	(237)	–	(237)
Forex loss on USD Stockpile	–	(106)	–	(106)
	–	(343)	–	(343)
CORE INCOME BEFORE TAX	4,436	(447)	605	4,594
				-
OTHER INCOME (CHARGES)				
Foreign exchange gain – net	117	106	–	223
Share in net earnings of an associate	21	–	–	21
Market valuation gain (loss) on financial instruments at fair value through profit or loss	38	–	–	38
Miscellaneous Income	90	–	–	90
	266	106	–	372
INCOME BEFORE FINANCE INCOME (EXPENSES)	4,702	(341)	605	4,966
FINANCE INCOME (EXPENSES)				
Finance income	172	–	–	172
Finance expense	(315)	237	–	(78)
Derivative gain	(2)	–	–	(2)
	(145)	237	–	92
Other Non-Recurring Expenses				
Impairment loss – Net	–	104	(59)	45
Restructuring costs	–	-	(546)	(546)
	–	104	(605)	(501)
INCOME BEFORE INCOME TAX	4,557	–	–	4,557
PROVISION FOR CURRENT INCOME TAX				
Current	1,265	–	–	1,265
Deferred	(199)	–	–	(199)
PROVISION FOR CURRENT INCOME TAX	1,066	–	–	1,066
NET INCOME FROM CONTINUING OPERATIONS	3,491	–	–	3,491

## II. EBITDA Reconciliation

The following tables set out EBITDA reconciliation with respect to the Group's business segments for the period indicated:

For the Six months ended June 30, 2024			
	APAC BFB	Meat Alternative	Total
(Unaudited, in ₱ millions)			
Income before Income Tax	7,633	(1,871)	5,762
Interest Expense	149	195	344
Interest Income	(235)	(36)	(271)
EBIT	7,547	(1,712)	5,835
Derivative Gain	(40)	—	(40)
Foreign Exchange (Gain)/Loss (net)	(212)	5	(207)
Loss due to Change in FV of Guaranty Asset	—	1,218	1,218
Restructuring Costs	—	38	38
Impairment Loss	17	—	17
Depreciation and Amortization Expense	967	307	1,274
<b>EBITDA</b>	<b>8,279</b>	<b>(144)</b>	<b>8,135</b>

For the six months ended June 30, 2023			
	APAC BFB	Meat Alternative	Total
(Unaudited, in ₱ millions)			
Income before Income Tax	5,845	(1,287)	4,558
Interest Expense	119	196	315
Interest Income	(156)	(16)	(172)
EBIT	5,808	(1,107)	4,701
Derivative Loss	2	—	2
Foreign Exchange Loss (net)	(126)	9	(117)
Restructuring Costs	—	546	546
Impairment (Reversal)/Loss	(104)	59	(45)
Depreciation and Amortization Expense	989	387	1,376
<b>EBITDA</b>	<b>6,569</b>	<b>(106)</b>	<b>6,463</b>

## III. FINANCIAL LIABILITIES

The following table summarizes the Group's financial liabilities as at June 30, 2024.

(Unaudited, in ₱ millions)						
	On Demand	1 to 3 months	3 to 12 months	1 to 5 years	More than 5 years	Total
Financial Liabilities						
Trade and other payables*	850	7,673	63	—	—	8,586
Loans Payable**	—	13	1,260	2,001	—	3,274
Lease liabilities	—	58	194	949	6,771	7,972
Acceptance and trust receipts payable	—	—	2,884	—	—	2,884
	850	7,744	4,401	2,950	6,771	22,716

\* Excluding statutory payables

\*\* including amount of interest

## Off-Balance Sheet Arrangements

As at June 30, 2024, the Group did not have any material off-balance sheet arrangements or obligations (including contingent obligations), and other relationships of the Group with unconsolidated entities or other persons created during the reporting period that were likely to have a current or future effect on the Group's financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources.

## **Quantitative and Qualitative Disclosure of Market Risk**

The Group's APAC BFB Business and Meat Alternative Business are exposed to various types of market risks in the ordinary course of business, including foreign currency risk, commodity price risk, interest rate risk, liquidity risk, and credit risk. For more information on risks discuss below, see Note 22 to Unaudited Consolidated Financial Statements.

### ***1. Foreign Currency Risk***

The Group operates internationally and is exposed to foreign currency risk arising from currency fluctuations in respect of business transactions denominated in foreign currencies. The Group enters derivative transactions to manage foreign currency risks, including currency swaps and currency options.

### ***2. Commodity Price Risk***

The Group is exposed to price volatility arising from the utilization of certain commodities as raw materials, packaging materials, and fuel in its production processes. To minimize the Group's risk of potential losses due to volatility of international crude and product prices, the Group enters into short and longer tenor contracts for commodities such as flour and palm oil.

### ***3. Interest Rate Risk***

The Group is exposed to interest rate risk arising from its long-term debt obligations with floating interest rates. The Group manages its interest rate risk by maintaining a balanced portfolio of fixed and variable rate loans and borrowings.

### ***4. Liquidity Risk***

The Group is exposed to the risk of not meeting its payment obligations when they fall due. The Group manages its liquidity risk by monitoring and maintaining a level of cash deemed adequate by management to finance the Group's operations, ensure continuity of funding, and mitigate the effects of fluctuations in cash flows.

### ***5. Credit Risk***

The Group is exposed to the risk that a counterparty may not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating (primarily trade receivables) and financing activities. The Group manages its credit risk by monitoring receivables from each customer.

## **Contingencies**

As at June 30, 2024, the Group is involved in certain proceedings and regulatory assessments, and management believes that none of these proceedings will have a material effect on the consolidated financial statements. Disclosure of additional details beyond the present disclosure may seriously prejudice the Group's position and negotiating strategy.

## **Capital Commitments**

The Group has capital commitments for acquisitions of machineries and building expansions amounting to ₱1,879 million and ₱2,055 million as at June 30, 2024 and December 31, 2023, respectively.

## OTHER MATTERS

### Commodity Prices

The Company continues to see gradual easing of commodity prices in the global markets. The impact of easing commodity prices was reflected in 2023 and H1 2024 for wheat, palm oil and other oil-based ingredients. The Parent Company has fully secured estimated requirements for wheat until Q4 2024 and partially secured palm oil until Q4 2024.

### Labor Matters

As as of December 31, 2023, MONDE's daily paid rank and file employees at MONDE's Sta. Rosa Laguna Plant belonged to and were represented by one trade union, namely the Confederation of Filipino Workers – Monde Nissin Corporation Chapter ( the "Union"). As of the same date, MONDE has a five-year collective bargaining agreement ("CBA") with the Union until April 30, 2026. MONDE concluded the negotiations of economic provisions of the CBA with the Union on May 2, 2024, with the CBA signed on May 8, 2024. Salary increase and supplemental benefits such as one-time CBA signing and mid-year bonuses, medical and bereavement assistance are consistently part of the CBA.

MONDE's Davao Plant rank and file employees sometime March 2024 filed a petition for certification election ("PCE") before the Department of Labor and Employment Region XI Regional Office ("DOLE") for recognition as the sole and exclusive bargaining agent of Davao Plant's rank and file employees. During the certification elections held on June 11, 2024, the NO UNION choice of majority of the covered employees prevailed, thus, MONDE's Davao Plant remains an unorganized establishment. MONDE's subsidiary, SARIMONDE FOODS CORPORATION ("SARIMONDE") is also awaiting the CBA proposals from its daily paid rank and file union, after the DOLE has certified SARIMONDE's union has the sole and exclusive bargaining agent of its daily paid rank and file employees. MONDE does not expect the on-going labor proceedings to have a material effect on its business, financial condition, and results of operations, and it is not aware of any circumstances that would give rise to material labor disputes and has not experienced any labor strikes.

### Additional Subscription to MNSPL and KBT

On July 29, 2024, the Parent Company's BOD authorized the Parent Company to subscribe to an additional 5.0 million ordinary shares in MNSPL at a subscription price of ₱5.0 million, and an additional 1.3 million ordinary shares in KBT at a subscription price of ₱1,000.0 million.

### Loan Agreement between KBT and SSCC

On August 1, 2024, KBT and SSCC entered into a Loan Agreement wherein KBT agreed to extend an interest-bearing loan to SSCC in the principal amount of ₱600.0 million. The loan is for a period of 10 years and will mature on August 1, 2034.

### Others

There are no unusual items regarding the nature and amount affecting assets, liabilities, equity, net income, or cash flows, except those stated in Management's Discussion and Analysis of Financial Position and Financial Performance.

There were no material changes in estimates of amounts reported in prior interim periods of the current year or changes in estimates of amounts reported in prior financial years.

There were no other known trends, events or uncertainties that have had or that are reasonably expected to have a favourable or unfavourable impact on net sales or income from continuing operations, except those stated above and in the Management's Discussion and Analysis of Factors affecting the Operations, Financial Position and Financial Performance.

Below is the foreign exchange rate used in the translation of the Income Statement and Balance Sheet Items to Philippine Peso.

	Six Months Average Rate, ending June 30,		Closing Rate	
	2024	2023	June 30, 2024	December 31, 2023
1 GBP	71.9890	68.1474	74.1002	70.6029
1 USD	56.8993	55.2591	58.6010	55.3850



## PART II--OTHER INFORMATION

### Board of Directors

The following table sets forth the Company's Board of Directors as at June 30, 2024:

Name	Position
Hartono Kweefanus	Chairperson Emeritus
Kataline Darmono	Chairperson
Hoediono Kweefanus	Vice-Chairperson
Betty T. Ang	President
Henry Soesanto	Executive Vice President and Chief Executive Officer
Monica Darmono	Treasurer
Nina Perpetua D. Aguas	Lead Independent Director
Anabelle L. Chua	Independent Director
Ramon Felicisimo M. Lopez	Independent Director

### SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**MONDE NISSIN CORPORATION**

Issuer

**August 13, 2024**

Date



**HENRY SOESANTO**  
Chief Executive Officer



**JESSE C. TEO**  
Chief Financial Officer