

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17.2(c) THEREUNDER

1. Date of Report (Date of earliest event reported)

Aug 6, 2025

2. SEC Identification Number

0000086335

3. BIR Tax Identification No.

000-417-352-000

4. Exact name of issuer as specified in its charter

Monde Nissin Corporation

5. Province, country or other jurisdiction of incorporation

Philippines

6. Industry Classification Code(SEC Use Only)

7. Address of principal office

Feix Reyes Street, Barangay Balibago, City of Santa Rosa, Laguna

Postal Code

4026

8. Issuer's telephone number, including area code

0277597595

9. Former name or former address, if changed since last report

N/A

10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common	17,968,611,496

11. Indicate the item numbers reported herein

Item 9

The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.





Monde Nissin

Monde Nissin Corporation

MONDE

PSE Disclosure Form 4-30 - Material Information/Transactions
References: SRC Rule 17 (SEC Form 17-C) and
Sections 4.1 and 4.4 of the Revised Disclosure Rules

Subject of the Disclosure

MONDE's 1H 2025 Earnings Presentation

Background/Description of the Disclosure

Materials for MONDE's 1H 2025 Earnings Presentation on August 6, 2025

Other Relevant Information

Attached are the materials in .pdf, and the same disclosure on SEC Form 17C.

Filed on behalf by:

Name	Jon Edmarc Castillo
Designation	Chief Compliance Officer

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Address of principal office **4026**
Postal Code
8. **(02) 7759 7595**
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Earnings Call Briefing Materials for First Half 2025 Results

SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MONDE NISSIN CORPORATION
Issuer

August 6, 2025
Date

A handwritten signature in black ink, appearing to read "Michael Paska". The signature is written in a cursive, flowing style.

Michael Paska
Chief Investor Relations Officer



Monde Nissin



1H 2025 Earnings Presentation

August 6, 2025

First Half 2025 Business Performance



Key Takeaways

1

APAC BFB

Growth continues to be driven by Biscuits and Culinary

Improving Noodles sales trend

Mitigation measures in place for gross margin

2

Meat Alternative

UK retail business positive, gross margin improvement, and EBITDA positive after funding A&P investment in Q2

Sustainable gross margin progression driven by transformation benefits, lower inventory, lower input costs, and targeted selling price increases

3

Guidance

Top line on track versus full year guidance

Updated gross margin guidance for APAC BFB

APAC BFB: Noodles

2Q25 Performance & Drivers



67.4%

69.0%

2Q24

2Q25

Market Share by Segment	2Q24	2Q25
Wet Pouch	60.9%	62.5%
Dry Pouch	81.7%	82.5%
Cups	38.7%	40.6%

Macro

K
curve

Outperformed
category

Competition
stable / declining

Brand Building

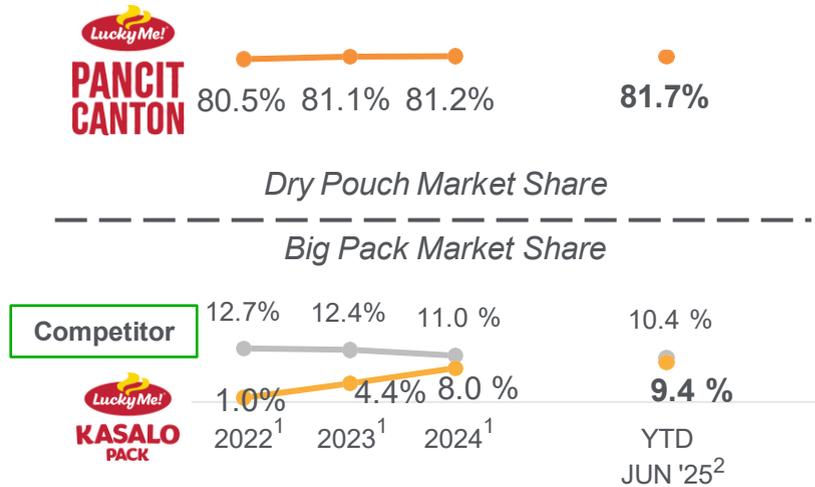


APAC BFB: Lucky Me! Kasalo Pack

Kasalo's growth propels dry pouch market share upward

#1 in Greater Manila Area, South Luzon, Mindanao, Supermarkets, Groceries/CV

Aggressive above-the-line and grassroots efforts* fueled Kasalo's growth



Area	Kasalo Value Share			Competitor Value Share		
	YTD 2023 ²	YTD 2025 ²	+/-	YTD 2023 ²	YTD 2025 ²	+/-
Greater Manila Area	2.8%	8.9%	6.1%	10.1%	7.5%	-2.6%
South Luzon	3.5%	9.8%	6.3%	11.4%	9.0%	-2.4%
Mindanao	2.4%	12.9%	10.5%	9.5%	9.3%	-0.2%
Supermarkets	4.3%	10.8%	6.5%	9.9%	8.0%	-1.9%
Groceries/CV	2.3%	13.6%	11.3%	15.2%	11.6%	-3.6%

Source : Nielsen RTA as of Year-to-Date June 2025

Kasalo provides better value for customers than regular pack

	Customer Value*	Gross Profit / Pack
Luzon	+13.5%	+11.5%
VisMin	+24.3%	+29.9%

*Better value on a per gram basis

Monthly Market Share ³	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025
Kasalo	8.6%	9.2%	9.1%	9.5%	9.4%	10.5%
Competitor	11.2%	10.8%	10.3%	10.2%	9.6%	10.2%

Kasalo takes the lead in June 2025

BIGGER SIZE
vs regular Lucky Me! Pancit Canton

120 GRAMS

DOBLE SA DAMI (VisMin)
50% MORE (Luzon)

BUSOGNA, SARAPINESS PA!

SUPERIORITY (Taste & Fill)

*Wet sampling in universities and supermarkets, local key opinion leaders, visibility efforts in local chains

APAC BFB: Biscuits

2Q25 Performance & Drivers



28.6%

29.0%

2Q24

2Q25



Source: Nielsen Retail Audit (past 12 weeks as of June 2025)

Macro

Snacking habits / back to school / new usage occasions

Outperformed category

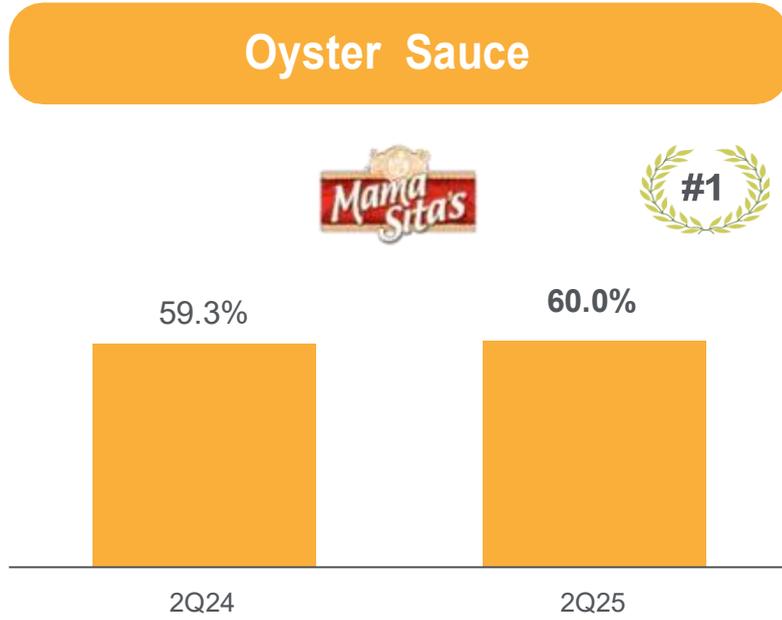
Competition stable

Brand Building



APAC BFB: Others

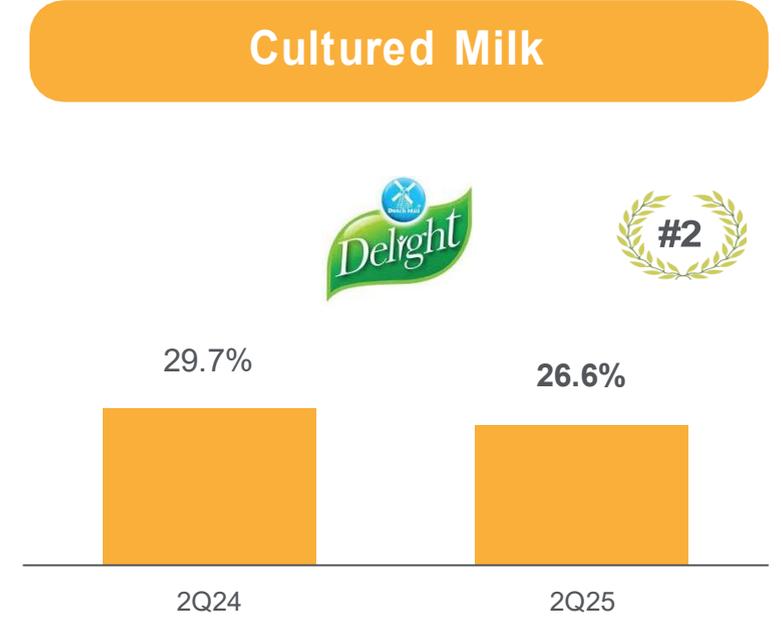
Oyster Sauce



Yogurt Drinks



Cultured Milk



Meat Alternative

Snacking

+42%

UK Quorn Snacking Business Growth¹

14% of Meat Alternative business²

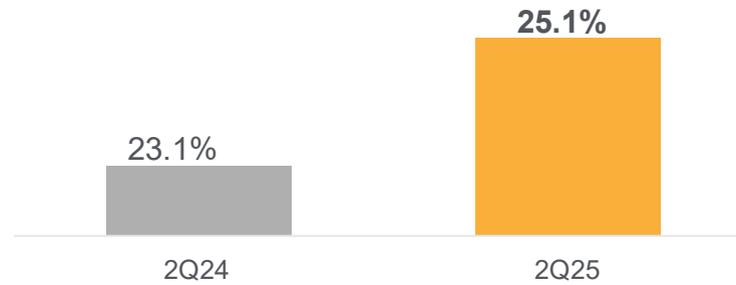
28.2%

Total UK Retail Chilled Market Share³

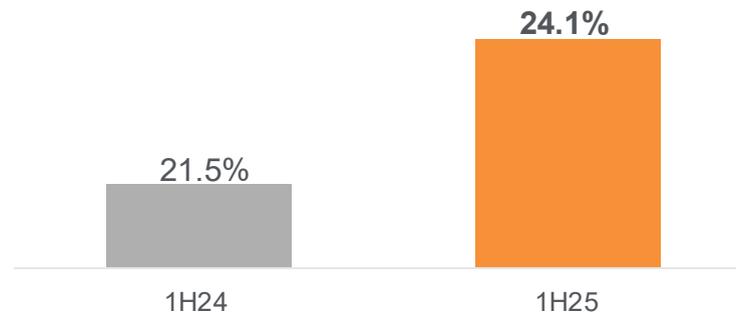
with Quorn chilled at highest value and volume share since October 2020

Gross Margin

+2.0ppts in Q2



+2.6ppts in 1H



Core EBITDA

Positive after funding A&P investment



¹ 2Q25 sales growth in GBP

² Share of 2Q25 Meat Alternative sales

³ Source: Nielsen-NIQ 12 weeks to 14 June 2025 as at June 2025

First Half 2025 Financial Performance

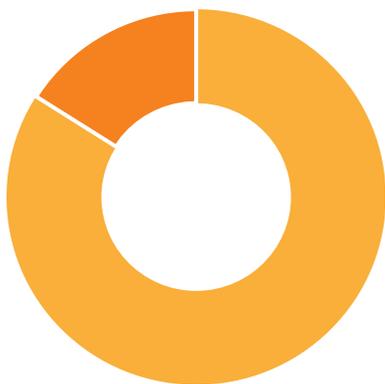


Consolidated: Revenue grew 3.3% in the first half, driven by 5.0% Q2 growth in APAC BFB

Net Sales

By Business as of
2Q25 & 1H25

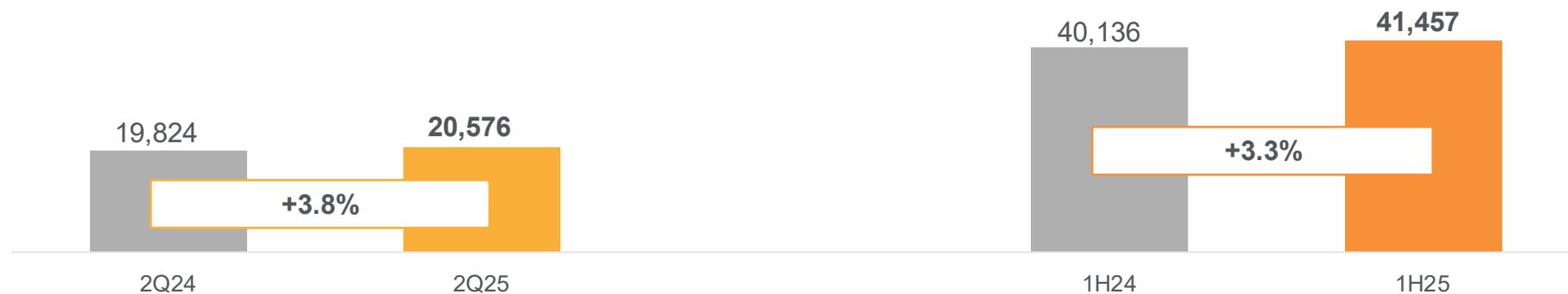
Meat Alternative
16%



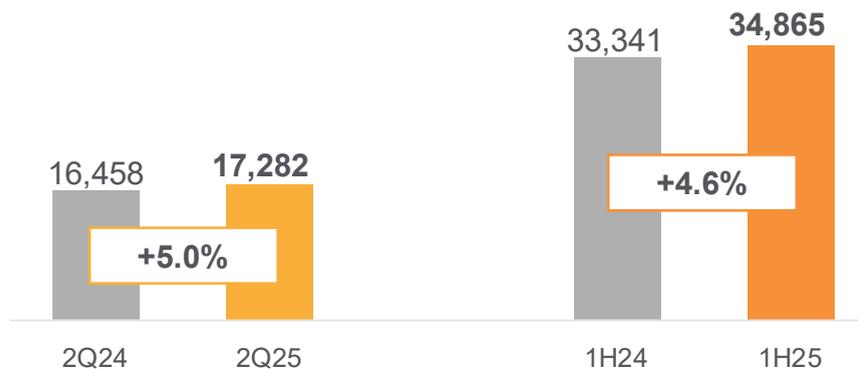
APAC BFB
84%

In PHP millions

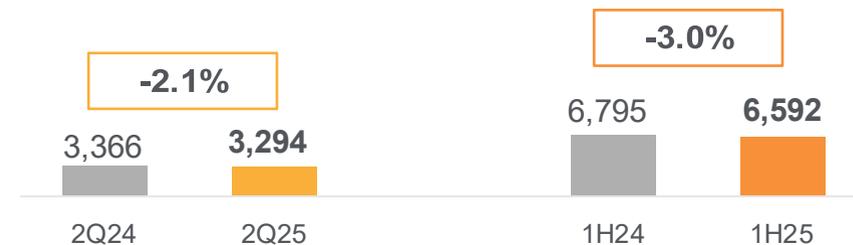
Consolidated



APAC BFB

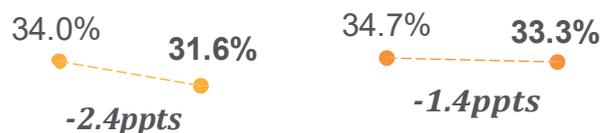


Meat Alternative

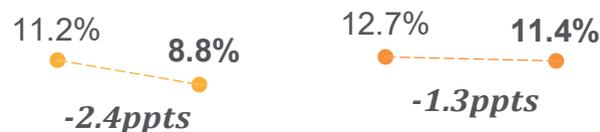


Consolidated: Core net income at ownership decline due to lower APAC BFB gross margin and core net income

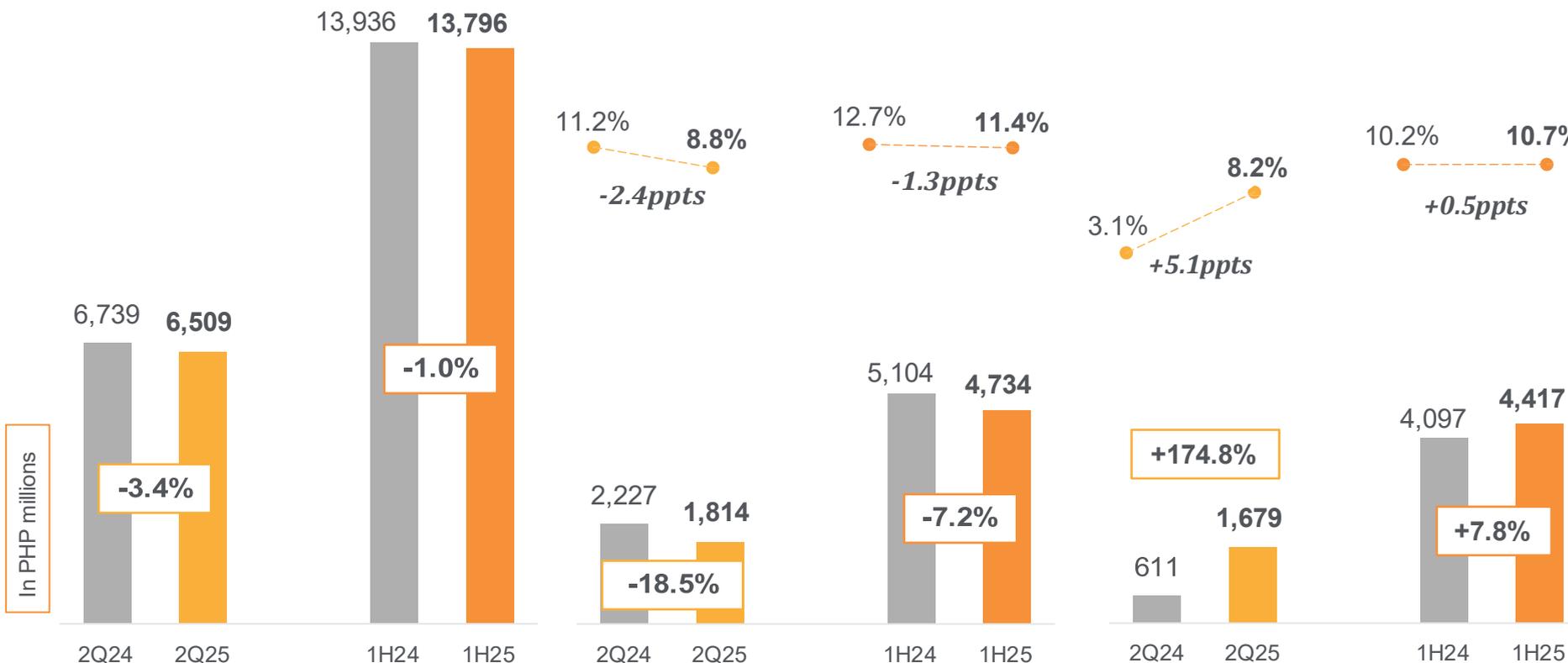
Gross Profit



Core Net Income at Ownership¹



Reported Net Income



- 1H gross margin declined year-on-year, driven by APAC BFB gross margin decline, partially offset by Meat Alternative gross margin improvement; Q2 gross margin decline primarily due to higher palm oil and coconut oil prices in APAC BFB
- Q2 core net income at ownership declined year-on-year, primarily due to lower gross profit in APAC BFB and a foreign exchange loss in the quarter compared to a foreign exchange gain in the same period last year as the Philippine peso appreciated to PHP 56.33 by end Q2
- Q2 reported net income grew year-on-year, driven by a significantly lower non-cash loss of Php 15 mn on the fair value of the Meat Alternative guaranty asset compared to a Php 1.5 bn loss last year

Consolidated: Retained earnings for Monde Nissin Corporation and Monde M.Y. San Corporation at PHP 8.1 billion as of June 30, 2025

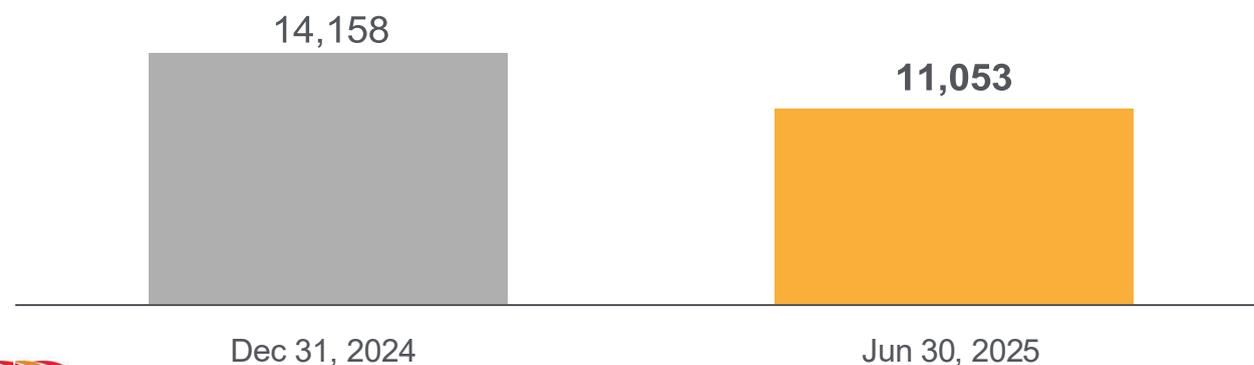
Operating Cash Flow

In PHP mn



Cash & Cash Equivalents

In PHP mn



Retained Earnings

In PHP mn

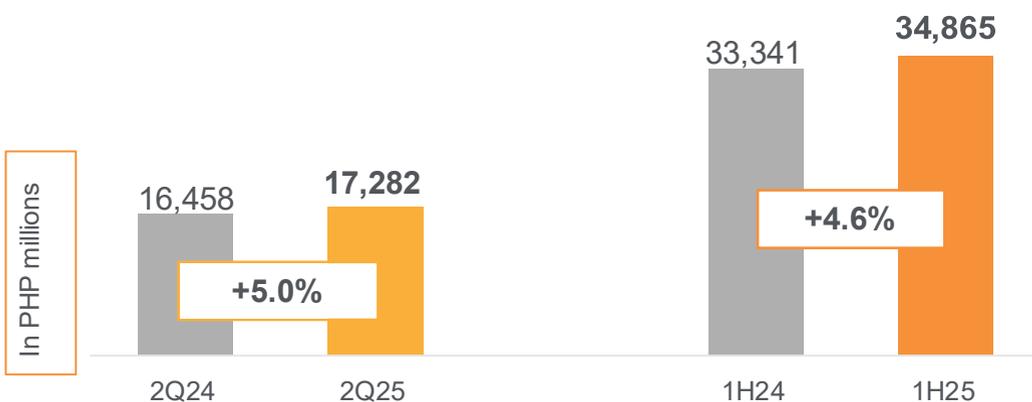
Monde Nissin Corporation (Parent)	6,153
Monde M.Y. San Corporation	1,902

Total Retained Earnings as of 30 June 2025	8,055
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APAC BFB: Revenue growth largely from volume increase in Biscuits and Culinary

Net Sales

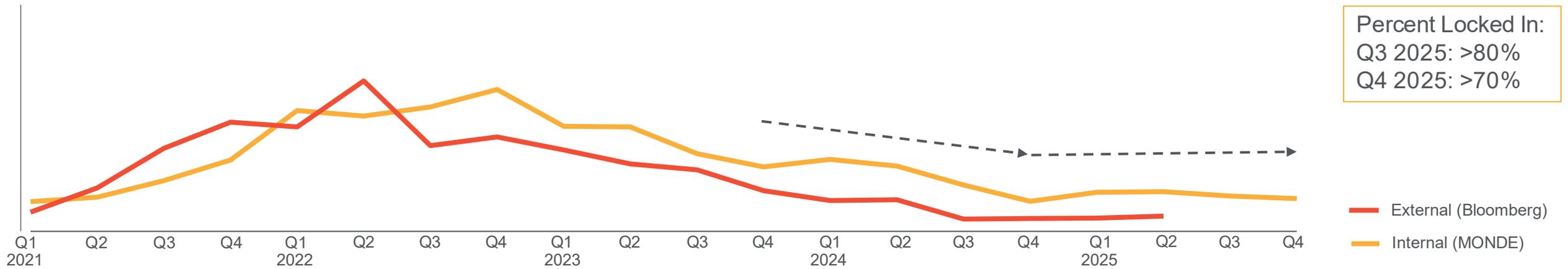
By Business as of 2Q25 & 1H25



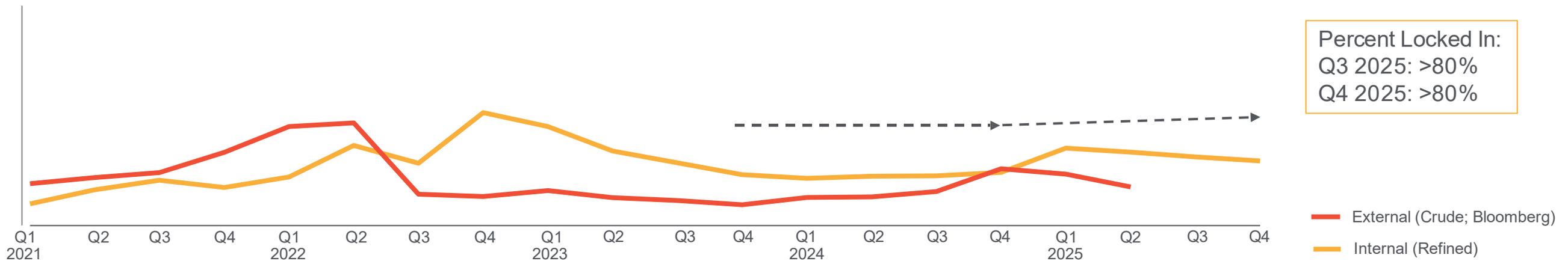
	APAC BFB	Noodles	Biscuits	Others ²
Q2 Year-on-Year	+5.0%	+0.0%	+8.5%	+10.8%
Net Price ¹	+0.0%	+1.0%	-1.7%	+0.2%
Volume/Mix	+5.0%	-1.0%	+10.2%	+10.7%
1H Year-on-Year	+4.6%	-2.3%	+10.9%	+10.0%
Net Price ¹	-0.7%	-0.6%	-0.8%	-0.7%
Volume/Mix	+5.3%	-1.7%	+11.7%	+10.7%

APAC BFB: Wheat and palm oil substantially secured through 4Q25; palm oil upcharges in 1H mitigated by lower 2H lock-ins

Wheat (15% of 1H APAC BFB COGS)

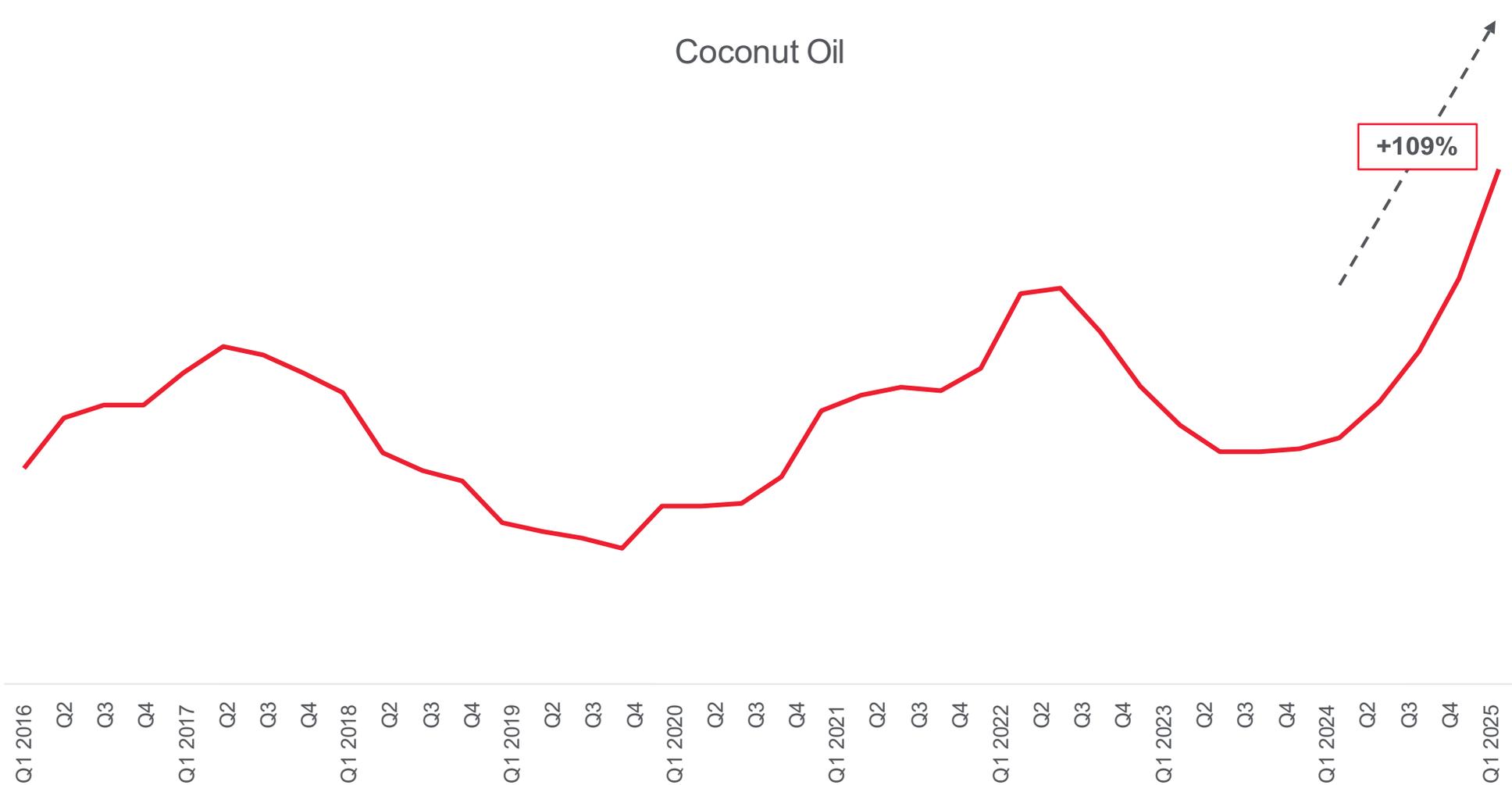


Palm Oil (7% of 1H APAC BFB COGS)



APAC BFB: Coconut oil experienced a +109% surge year-on-year in Q2; gross margin mitigations underway with pricing actions taken and formulations under review

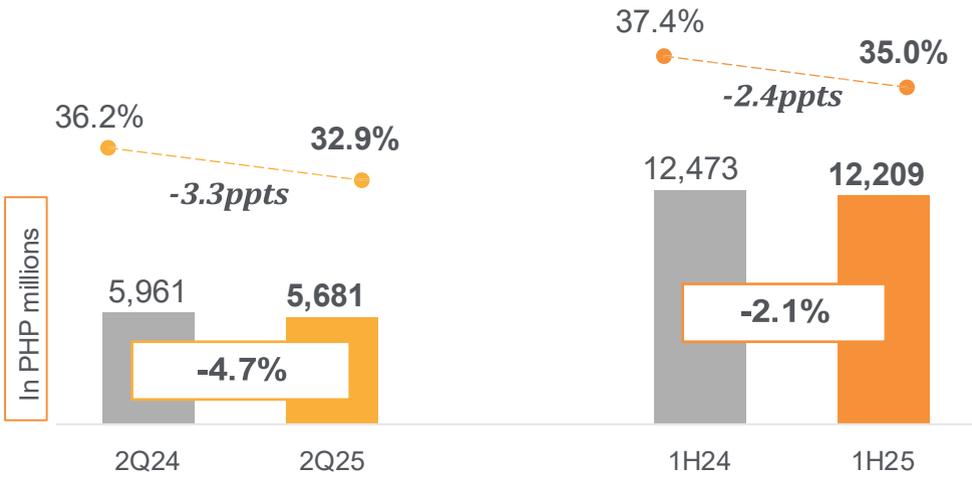
Coconut Oil & Coconut Oil-Related Input Costs (7% of 1H APAC BFB COGS)



- Volatile trends driven by climate effects on production
- El Nino and aging plantations, reducing yield
- Rising global demand for health and industrial applications
- Philippine biodiesel mandate to increase blend of coconut oil from 2% to 3%

APAC BFB: Core net income decline due to lower gross profit and foreign exchange loss versus a foreign exchange gain in the previous year

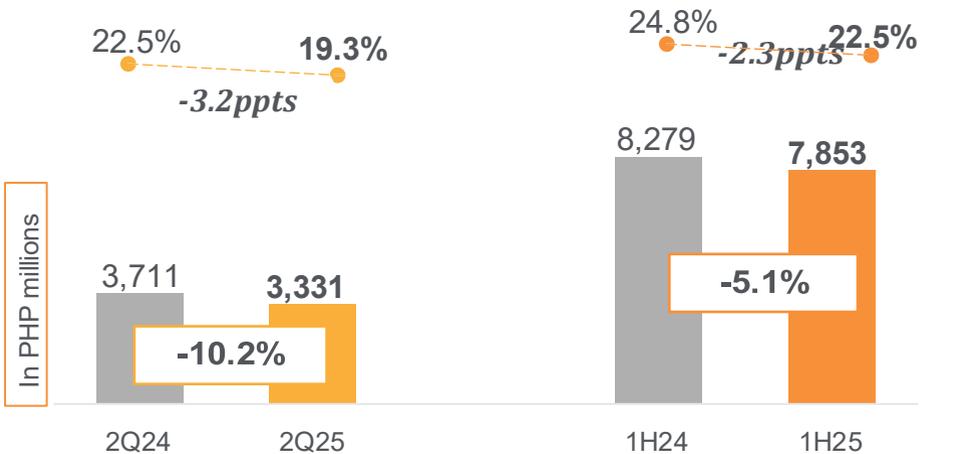
Gross Profit



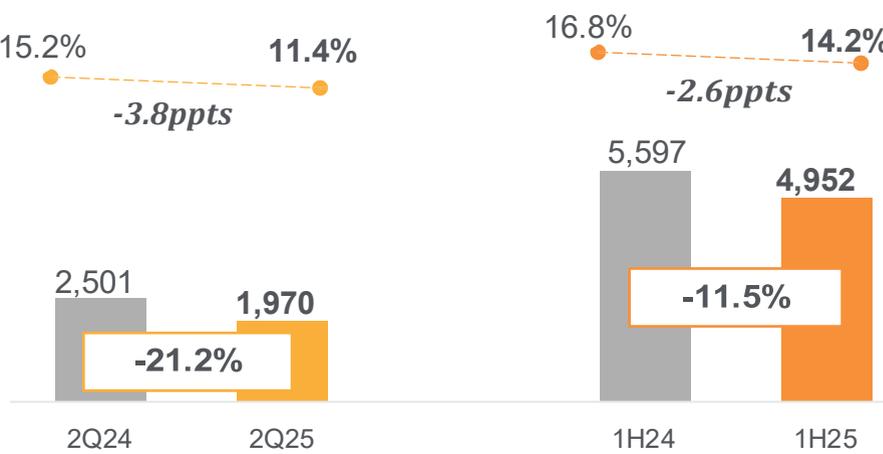
A&P to Sales



Core EBITDA¹



Core Net Income²



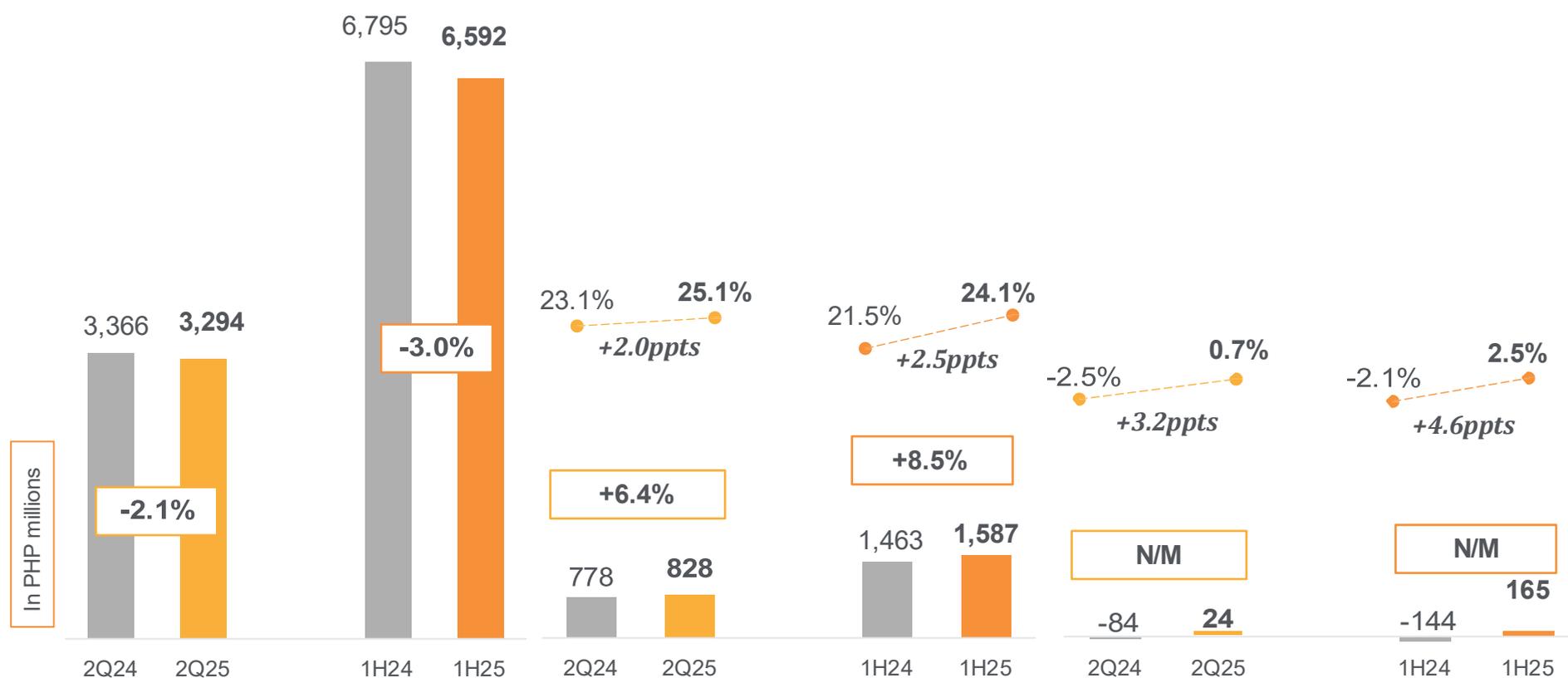
- 1H gross margin -239 bps year-on-year; Q2 gross margin declined year-on-year, primary driven by higher palm oil and coconut oil prices
- A&P to sales ratio stable year-on-year
- Q2 core EBITDA declined year-on-year, due to lower gross profit
- Q2 core income declined year-on-year, largely driven by a foreign exchange loss in the quarter compared to a foreign exchange gain in the same period last year; USD 1 = PHP 56.33 as of end June 2025

Meat Alternative: Q2 sales decline slowed and EBITDA was positive after funding reinvestment for growth due to ongoing gross margin recovery

Net Sales

Gross Profit

Core EBITDA¹



- Q2 sales declined year-on-year by 2.1% on a reported basis and 4.8% on a constant currency basis on volumes that were down by 8.5%; volume decline mitigated by 42% growth in UK Quorn snacking
- 1H gross margin +254 bps year-on-year; Q2 gross margin improvement year-on-year driven by transformation benefits, lower inventory, lower input costs, and targeted selling price increases, partially offset by the impact of lower production volume
- Q2 core EBITDA of Php 24 million with Q2 snacking campaign funded by gross profit improvement

¹ Core EBITDA = EBITDA + derivative loss + other non-recurring expenses – fair value gain from guaranty assets - derivative gains

Full Year 2025 Guidance



Updated Full Year 2025 Guidance

APAC BFB

Meat Alternative

Top Line

Mid-single-digit growth

Tapering top line challenges

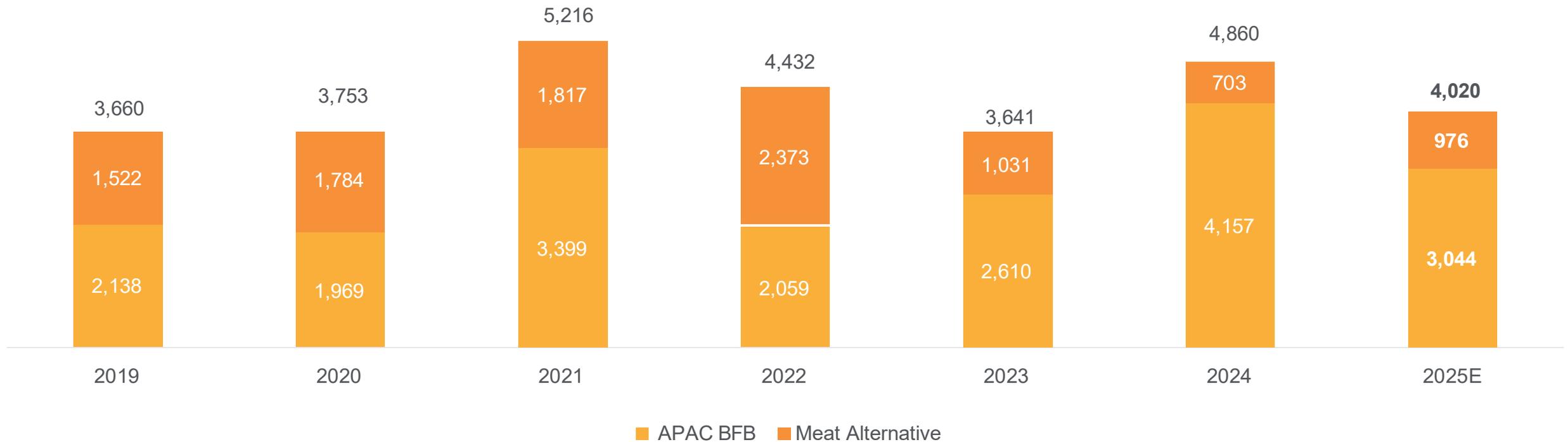
Profitability

Gross margin -100bps to -200bps lower versus prior year, with 2H 2025 margin at least +100bps higher than 1H 2025 (assumes coconut prices stay high)

Mid-single-digit core EBITDA in GBP million

2025 CapEx plan to focus on building capacity and capability for APAC BFB

In PHP mn



Appendix



Key financial takeaways

1

Consolidated revenue for the first half increased by 3.3% to Php 41.5 bn, with second quarter growth at 3.8%.

2

APAC BFB net sales for the first half grew by 4.6% to Php 34.9 bn, while it rose by 5.0% in the second quarter, largely driven by volume growth in biscuits and culinary. The domestic business grew by 5.3% for the first half with the second quarter growth at 6.4%.

3

Meat Alternative revenue declined by 5.3% and 4.8% on a constant currency basis in the first half and second quarter, respectively, as category softness continues. On a reported basis, revenue declined by 3.0% in the first half and 2.1% in the second quarter.

4

Gross profit for the first half declined by 1.0% to Php 13.8 bn, and in the second quarter declined by 3.4%. Gross margin for the first half was 144 bps lower year-on-year at 33.3%, driven by APAC BFB gross margin decline of 239 bps year-on-year, partially offset by Meat Alternative gross margin improvement of 254 bps year-on-year, driven by transformation benefits, lower inventory, lower input costs, and targeted selling price increases, partially offset by the impact of lower production volumes. Gross margin for the second quarter declined by 236 bps year-on-year to 31.6%, primarily due to higher commodity costs in the APAC BFB business.

5

Core net income attributable to shareholders for the first half declined by 7.2% to Php 4.7 bn and by 18.5% to Php 1.8 bn in the second quarter, primarily due to a lower gross profit in the APAC BFB business. In addition, core net income attributable to shareholders was negatively impacted by a foreign exchange loss during the quarter, compared to a gain in the same period last year, as the Philippine Peso appreciated to Php 56.33 by the end of the second quarter. Reported net income for the first half increased by 7.8% to Php 4.4 bn. In the second quarter, the reported net income increased by 174.8% to Php 1.7 bn compared to Php 611 mn last year, driven by a significantly lower non-cash loss of Php 15 mn on the fair value of the Meat Alternative guaranty asset¹, compared to a Php 1.5 bn loss last year.

Consolidated P&L Summary

PHP mn	1H 2024	1H 2025	Reported Change YoY	Q2 2024	Q2 2025	Reported Change YoY
Revenue	40,136	41,457	+3.3%	19,824	20,576	+3.8%
Cost of Goods Sold	26,200	27,661	+5.6%	13,085	14,067	+7.5%
Gross Profit	13,936	13,796	-1.0%	6,739	6,509	-3.4%
Core Operating Expenses ¹	7,252	7,444	+2.7%	3,824	4,001	+4.6%
Core EBITDA²	8,135	8,018	-1.5%	3,627	3,356	-7.5%
Core Net Income³	5,111	4,737	-7.3%	2,231	1,813	-18.7%
Core Net Income at Ownership⁴	5,104	4,734	-7.3%	2,227	1,814	-18.6%
Reported Income after Tax	4,097	4,417	+7.8%	611	1,679	+174.8%

¹ Core operating expenses = selling, general, and administrative expenses – non-recurring expenses

² Core EBITDA = EBITDA + derivative loss + other non-recurring expenses – fair value gain from guaranty assets - derivative gains

³ Core net income = gross profit – operating expenses – core forex – core interest expense – tax

⁴ Core net income at ownership = core net income – non-controlling interest

Reported net income figures include one-off items

PHP mn	1H 2024	1H 2025	Reported Change YoY	Q2 2024	Q2 2025	Reported Change YoY
Core Net Income	5,111	4,737	-7.3%	2,231	1,813	-18.7%
Other Income (Expenses)	(1,084)	(163)	N/M	(1,654)	(19)	N/M
<i>Fair Value Gain (Loss) on Guaranty Asset</i>	(1,218)	(305)	N/M	(1,542)	(15)	N/M
<i>Fair Value Gain (Loss) on Financial Assets (FVTPL)</i>	38	78	+105.3%	14	29	+107.1%
<i>Foreign Exchange Gain (Loss)</i>	(26)	(50)	N/M	(180)	(62)	N/M
<i>Miscellaneous Income</i>	139	169	+21.6%	54	26	-51.9%
<i>Impairment (Loss) / Reversal</i>	(17)	(55)	N/M	0	3	N/M
Finance Income (Expense)	235	130	-44.7%	127	51	-59.8%
<i>Interest Expense</i>	(77)	(88)	N/M	(22)	(46)	N/M
<i>Interest Income</i>	272	198	-27.2%	135	98	-27.4%
<i>Derivative Gain (Loss) – Net</i>	40	20	-50.0%	14	(1)	N/M
Other Non-Recurring Expenses	(38)	(146)	N/M	(38)	(77)	N/M
<i>Restructuring Costs in Meat Alternative</i>						
Income Tax Provision	(127)	(141)	N/M	(55)	(89)	N/M
Reported Net Income	4,097	4,417	+7.8%	611	1,679	+174.8%

APAC BFB P&L Summary

PHP mn	1H 2024	1H 2025	Reported Change YoY	Q2 2024	Q2 2025	Reported Change YoY
Revenue	33,341	34,865	+4.6%	16,458	17,282	+5.0%
Cost of Goods Sold	20,868	22,656	+8.6%	10,497	11,601	+10.5%
Gross Profit	12,473	12,209	-2.1%	5,961	5,681	-4.7%
Core Operating Expenses ¹	5,338	5,693	+6.7%	2,808	3,021	+7.6%
Core EBITDA²	8,279	7,853	-5.2%	3,711	3,331	-10.2%
Core Net Income³	5,597	4,952	-11.5%	2,501	1,970	-21.2%

¹ Core operating expenses = selling, general, and administrative expenses – non-recurring expenses

² Core EBITDA = EBITDA + derivative loss + other non-recurring expenses – derivative gains

³ Core net income = gross profit – core operating expenses – core forex – core interest expense – tax

Meat Alternative P&L Summary

PHP mn	1H 2024	1H 2025	Reported Change YoY	Q2 2024	Q2 2025	Reported Change YoY
Revenue	6,795	6,592	-3.0%	3,366	3,294	-2.1%
Cost of Goods Sold	5,332	5,005	-6.1%	2,588	2,466	-4.7%
Gross Profit	1,463	1,587	+8.5%	788	828	+6.4%
Core Operating Expenses ¹	1,914	1,751	-8.5%	1,016	980	-3.5%
Core EBITDA ²	(144)	165	N/M	(84)	24	N/M
Core Net Income ³	(486)	(215)	N/M	(270)	(157)	N/M

¹ Core operating expenses = selling, general, and administrative expenses – non-recurring expenses

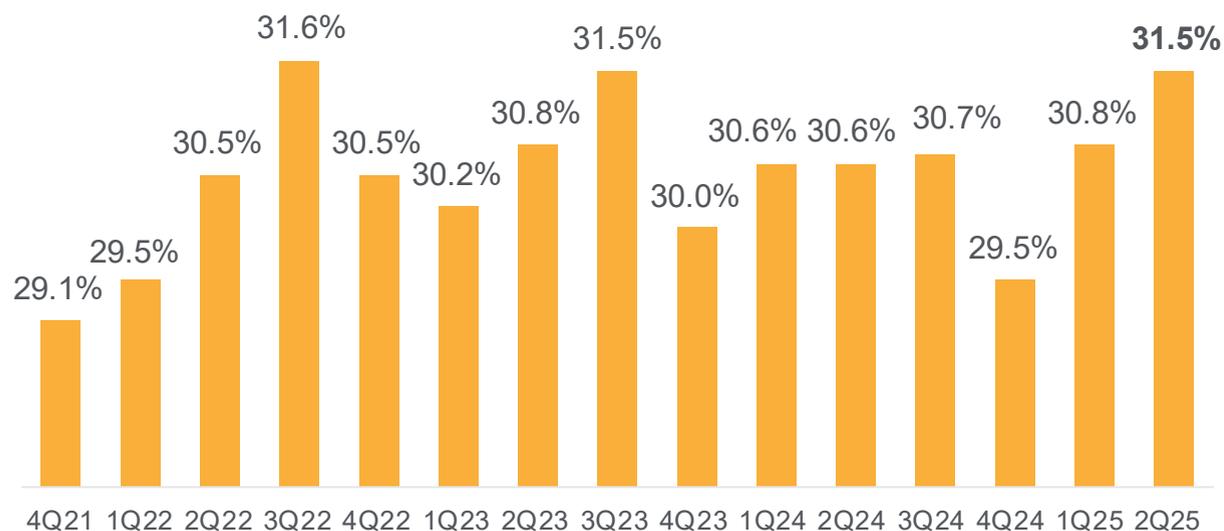
² Core EBITDA = EBITDA + derivative loss + other non-recurring expenses – fair value gain from guaranty assets - derivative gains

³ Core net income = gross profit – core operating expenses – core forex – core interest expense – tax

Meat Alternative: Quorn Foods market share up +90 bps versus 2Q24 driven by Quorn brand gains partially off set by Cauldron; meat alternative market decline slowed driven by Quorn chilled

UK Retail

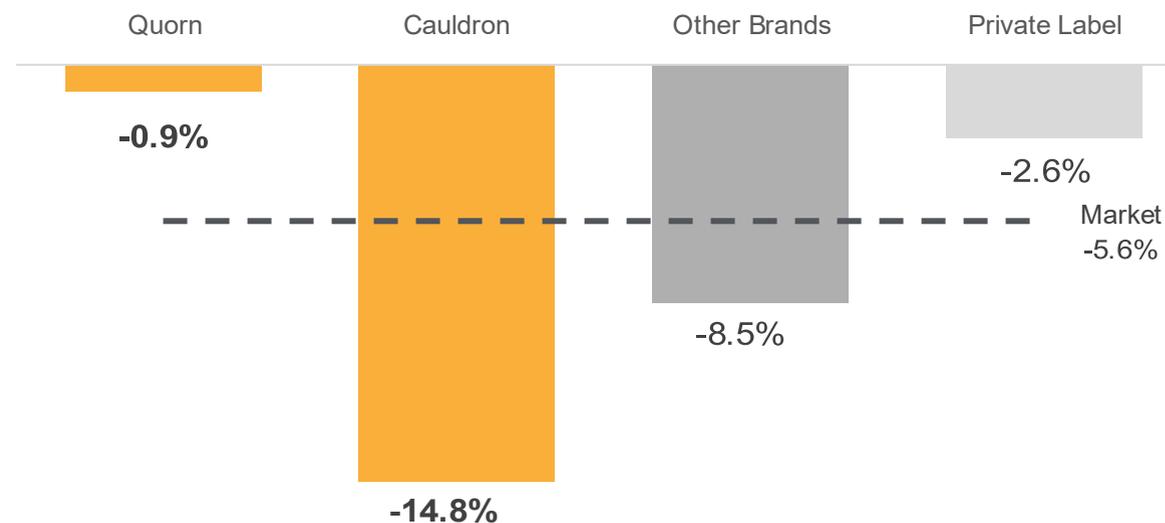
Total Market Share¹



- Total 2Q25 market share at 31.5%, +0.9% versus 2Q24 driven by Quorn brand increase of 1.3% and Cauldron brand decline of -0.4%
 - Chilled market share at 28.2%, +0.9% versus 2Q24 with Quorn chilled at 22.2%, delivering its highest value and volume share since October 2020
 - Frozen market share at 36.7%, +1.4% versus 2Q24

Meat Alternative Market

Total Market Growth²



- Quorn brand sales performed ahead of the market in Q2 with -0.9% decline compared to overall market at -5.6%
- Cauldron decline slowed from -22.5% in last 52 weeks to -14.8% in last 12 weeks
- Overall market decline slowed from -8.9% in Q1 to -5.6% in Q2, driven by improvement in chilled, now -1.8% decline compared to -6.8% Q1

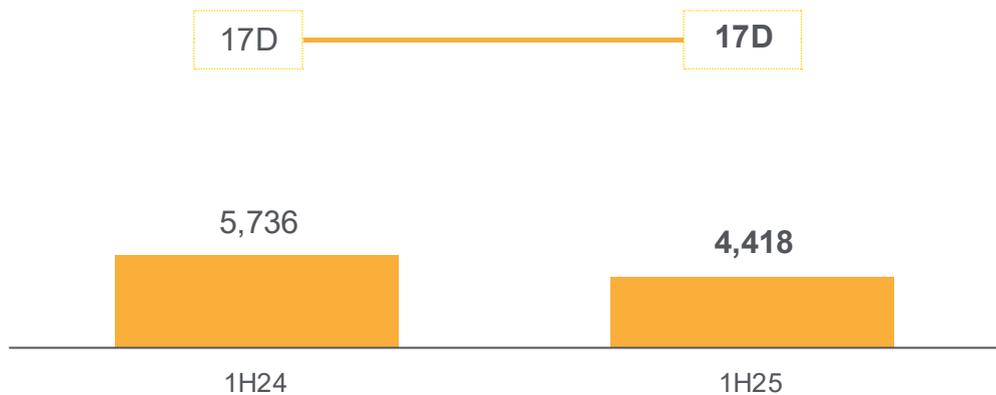
Cash Flow Summary

PHP mn	1H 2024	1H 2025
Income before Income Tax	5,762	5,969
Impairment Loss	-	55
Depreciation & Amortization	1,275	1,370
Fair Value Loss (Gain) on Guaranty Asset	1,218	305
Finance Costs	344	243
Finance Income	(271)	(197)
Working Capital Adjustments	(918)	(2,051)
Others	(41)	5
Net Cash Generated from Operations	7,369	5,699
Income Tax Paid & Interest Received	(1,382)	(1,390)
Net Cash Flows from Operating Activities	5,987	4,310
Additions to Property, Plant and Equipment	(1,634)	(1,281)
Proceeds from Termination of Current Financial Assets	2,401	1,214
Additions to Current Financial Assets	(2,213)	(1,727)
Others	(801)	(275)
Net Cash Flows from Investing Activities	(2,247)	(2,069)
Payments for Cash Dividends	(4,312)	(2,695)
Payments for Loans	(1,999)	(2,383)
Payment for Principal Portion of Lease Liabilities	(912)	(126)
Others	(223)	(145)
Net Cash Flows from Financing Activities	(7,446)	(5,349)
Net Increase (Decrease) in Cash and Cash Equivalents	(3,706)	(3,108)
Effect of Foreign Exchange Rate Changes on Cash and Cash Equivalents	15	3
Cash and Cash Equivalents at End of Period	12,988	11,053
Free Cash Flow	5,735	4,418

Free Cash Flow & Working Capital

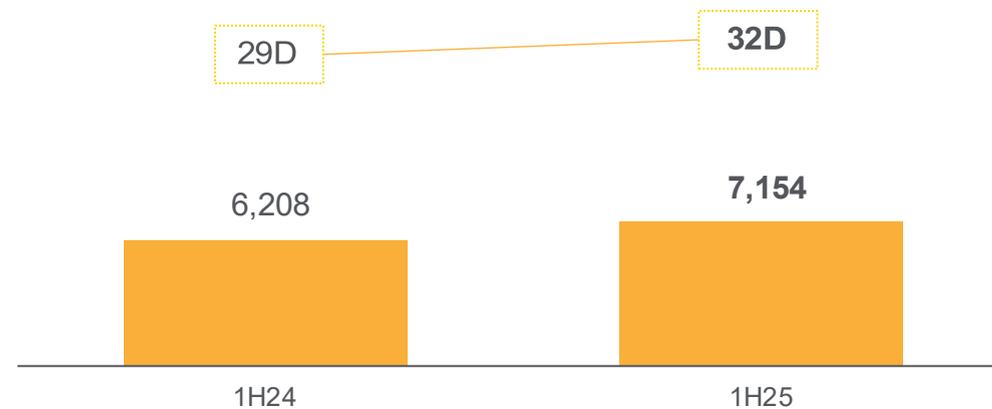
Free Cash Flow & Conversion Cycle Days

PHP mn



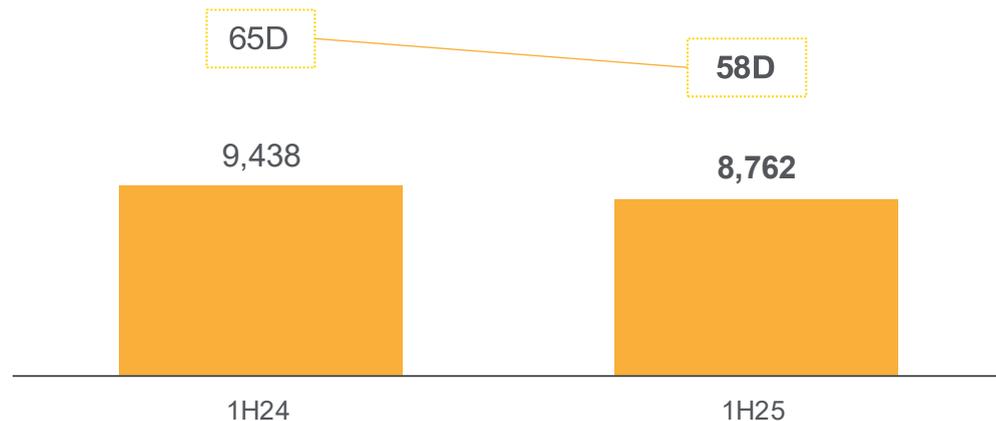
Trade Receivables & Days Sales Outstanding

PHP mn



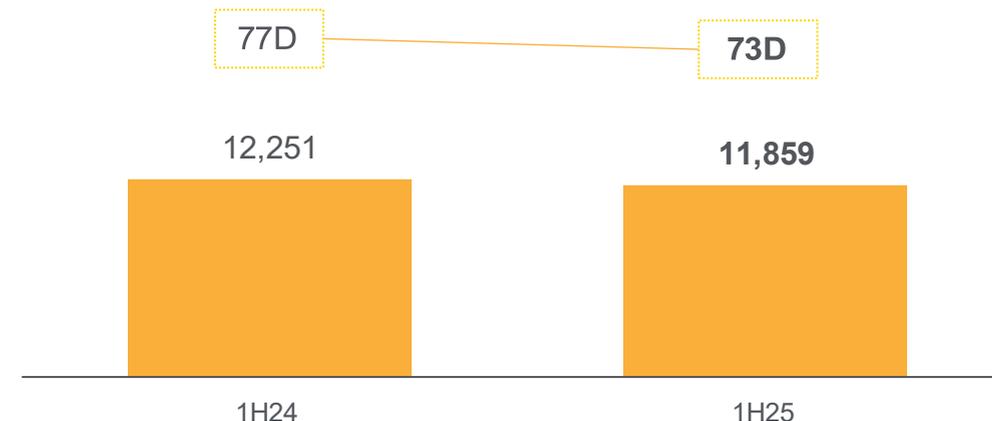
Inventory & Days Inventory Outstanding

PHP mn



Accounts Payable¹ & Days Payables Outstanding

PHP mn



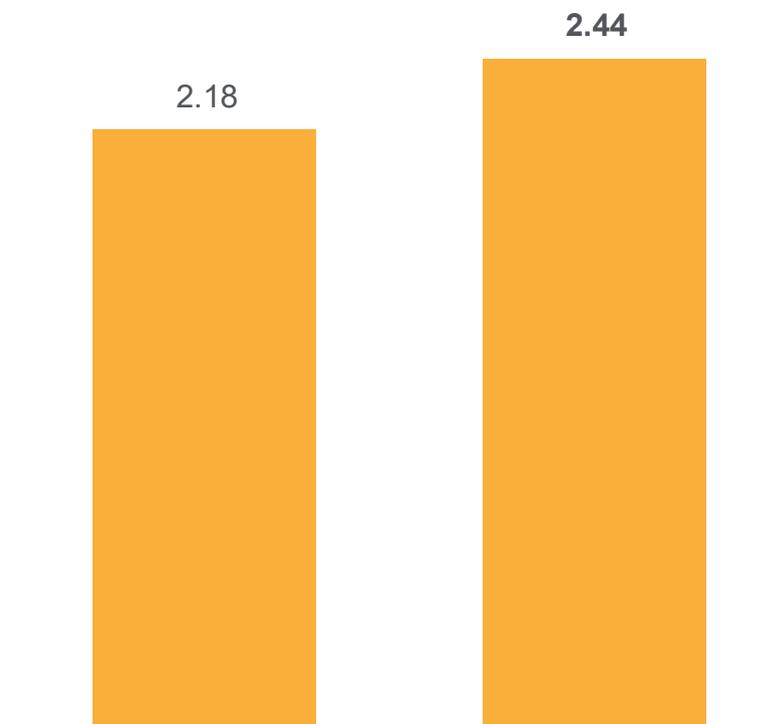
Balance Sheet Summary

PHP mn	Dec 31, 2024	Jun 30, 2025
Cash and Cash Equivalents	14,158	11,053
Inventories	8,921	8,762
Trade and Other Receivables	7,710	7,154
Others	3,138	4,298
Current Assets	33,927	31,267
Property, Plant and Equipment	25,507	25,901
Guaranty Asset	8,129	8,297
Intangible Assets	5,456	5,856
Others	5,067	5,101
Non-Current Assets	44,159	45,155
Total Assets	78,087	76,422

PHP mn	Dec 31, 2024	Jun 30, 2025
Trade and Other Payables	14,159	11,859
Loans Payable – Current & Non-Current	3,207	1,180
Dividends Payable	-	-
Others	5,182	5,101
Total Liabilities	22,548	18,140
Capital Stock & Additional Paid-In Capital	48,346	48,346
Retained Earnings	1,307	3,023
Others	5,886	6,914
Total Equity	55,539	58,283
Total Liabilities and Equity	78,087	76,422

Ratios Summary

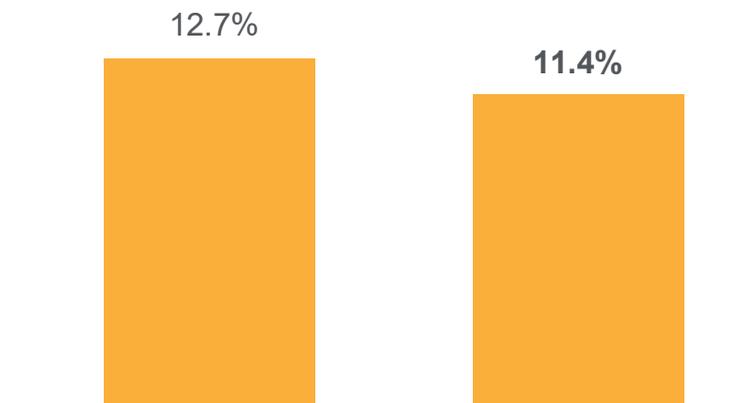
Current Ratio



Net Debt-to-Equity Ratio



Core Net Margin



Making Better Possible

	Product	Planet	People	Partnership	
Strategic Pillars	<p>Making Better Food Accessibility Possible Monde Nissin develops healthier, great-tasting, affordable, and more sustainable products.</p>	<p>Making Eco-efficiency Possible Monde Nissin cares for the planet by managing its environmental footprint.</p>	<p>Making Inclusivity Possible Monde Nissin nurtures people by promoting better workplace practices, reaching out to communities, and creating livelihood opportunities.</p>	<p>Making Collective Action Possible Monde Nissin forms collaborations to foster meaningful change.</p>	
Priority UN SDGs	<p>2 ZERO HUNGER </p>	<p>12 RESPONSIBLE CONSUMPTION AND PRODUCTION </p>	<p>13 CLIMATE ACTION </p>	<p>8 DECENT WORK AND ECONOMIC GROWTH </p>	<p>17 PARTNERSHIPS FOR THE GOALS </p>
North Star Targets	<ul style="list-style-type: none"> Majority revenue share of better and healthier products by 2030. 	<ul style="list-style-type: none"> 50% reduction in the Scope 1 and Scope 2 GHG intensity of manufacturing operations by 2025. 50% reduction in the water intensity of manufacturing operations by 2025. Zero Waste-to-Landfill from manufacturing operations by 2025. 95% mono-material packaging by 2025. 	<ul style="list-style-type: none"> 5,000 Independent Brand Experts and 25,000 sari-sari stores provided with livelihood opportunities, and financial credit (for sari-sari stores) by 2030. Diverse workforce all enjoying access to social safeguards and dialogue, and competency development by 2025. 	<ul style="list-style-type: none"> 100% of employees observing that sustainability is embraced in the way people act and decide in the Company by 2030. 	
Other UN SDGs Supported	<p>1 NO POVERTY </p>	<p>3 GOOD HEALTH AND WELL-BEING </p>	<p>5 GENDER EQUALITY </p>	<p>6 CLEAN WATER AND SANITATION </p>	<p>7 AFFORDABLE AND CLEAN ENERGY </p>
	<p>9 INDUSTRY, INNOVATION AND INFRASTRUCTURE </p>	<p>10 REDUCED INEQUALITIES </p>	<p>14 LIFE BELOW WATER </p>	<p>16 PEACE, JUSTICE AND STRONG INSTITUTIONS </p>	



Our Corporate Aspiration
We aspire to improve the well-being of people and the planet, and create sustainable solutions for food security

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Because these forward-looking statements involve risks and uncertainties, there are important factors that could cause actual results to differ materially from those expressed or implied by these forward-looking statements. Among other risks and uncertainties, the material or principal factors which could cause actual results to differ materially are: MONDE’s brands not meeting consumer preferences; MONDE’s ability to innovate and remain competitive; MONDE’s investment choices in its portfolio management; the effect of climate change on MONDE’s business; MONDE’s ability to find sustainable solutions to its packaging materials; significant changes or deterioration in customer relationships; the recruitment and retention of talented employees; disruptions in our supply chain and distribution; increases or volatility in the cost of raw materials and commodities; the production of safe and high quality products; secure and reliable IT infrastructure; execution of acquisitions, divestitures and business transformation projects; economic, social and political risks and natural disasters; financial risks; failure to meet high and ethical standards; and managing regulatory, tax and legal matters. A number of these risks have increased as a result of the current Covid-19 pandemic.

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