

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17.2(c) THEREUNDER

1. Date of Report (Date of earliest event reported)
Mar 26, 2026
2. SEC Identification Number
0000086335
3. BIR Tax Identification No.
000-417-352-000
4. Exact name of issuer as specified in its charter
Monde Nissin Corporation
5. Province, country or other jurisdiction of incorporation
Philippines
6. Industry Classification Code(SEC Use Only)
7. Address of principal office
Felix Reyes Street, Barangay Balibago, Santa Rosa City, Laguna
Postal Code
4026
8. Issuer's telephone number, including area code
0277597595
9. Former name or former address, if changed since last report
N/A
10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common	17,968,611,496
11. Indicate the item numbers reported herein
Item 9

The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.





Monde Nissin Corporation

MONDE

PSE Disclosure Form 4-30 - Material Information/Transactions
*References: SRC Rule 17 (SEC Form 17-C) and
Sections 4.1 and 4.4 of the Revised Disclosure Rules*

Subject of the Disclosure

MONDE's FY 2025 Earnings Presentation

Background/Description of the Disclosure

Materials for MONDE's FY 2025 Earnings Presentation on March 26, 2026

Other Relevant Information

Attached are the materials in .pdf, and the same disclosure on SEC Form 17C.

Filed on behalf by:

Name	Aaron Jeric Legaspi
Designation	Alternate CIO

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Earnings Call Briefing Materials for Full Year 2025 Results

SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MONDE NISSIN CORPORATION
Issuer

March 26, 2026
Date

A handwritten signature in black ink, appearing to read "Michael Paska". The signature is written in a cursive, flowing style.

Michael Paska
Chief Investor Relations Officer



Monde Nissin



FY 2025 Unaudited Earnings Presentation

March 26, 2026

Full Year 2025 Business Performance



Key Takeaways

1

APAC BFB

Growth continues to be driven by Biscuits and Others categories

Early benefits of mitigation measures reflected in sequential improvement

2

Meat Alternative

Continuing positive trajectory driven by UK retail snacking, frozen ingredients, and foodservice performance

Year-on-year gross margin progression, driven by transformation benefits, lower inventory, lower input costs, and targeted selling price increases

EBITDA positive

3

Dividends

Declared cash dividend of PHP0.24 per share

Robust cash and retained earnings support further dividends in the year

APAC BFB: Noodles softness in dry pouch partially offset by gains in cups and stable wet pouch

4Q25 Performance & Drivers



68.8%

67.8%

4Q24

4Q25

Market Share by Segment	4Q24	4Q25
Wet Pouch	62.0%	62.1%
Dry Pouch	82.9%	81.3%
Cups	39.7%	40.8%
Sequential Noodles Revenue Growth (2H25 vs 1H25)		4.4%

Macro

K Curve /
New flavors

Underperformed
category

Competition
stable / increasing

Brand Building



APAC BFB: Biscuits reclaimed market leadership driven by broad-based gains across crackers, sandwiches, wafers, and cookies

4Q25 Performance & Drivers



28.7%

30.0%

4Q24

4Q25



Macro

Holiday season

Outperformed category

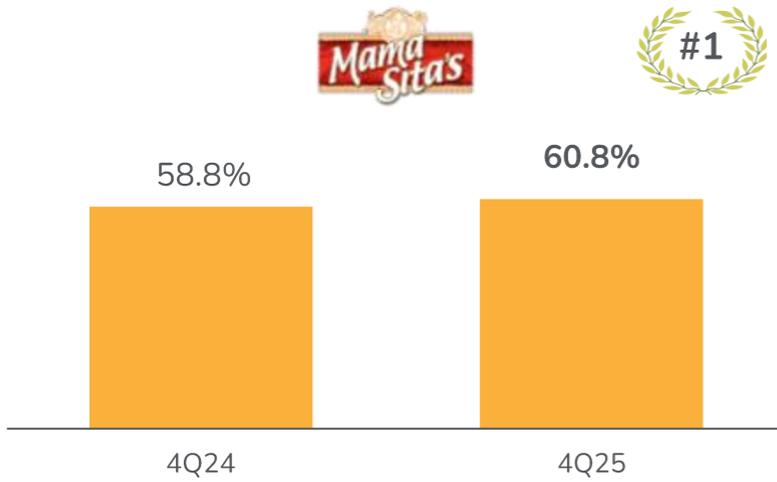
Competition stable

Brand Building

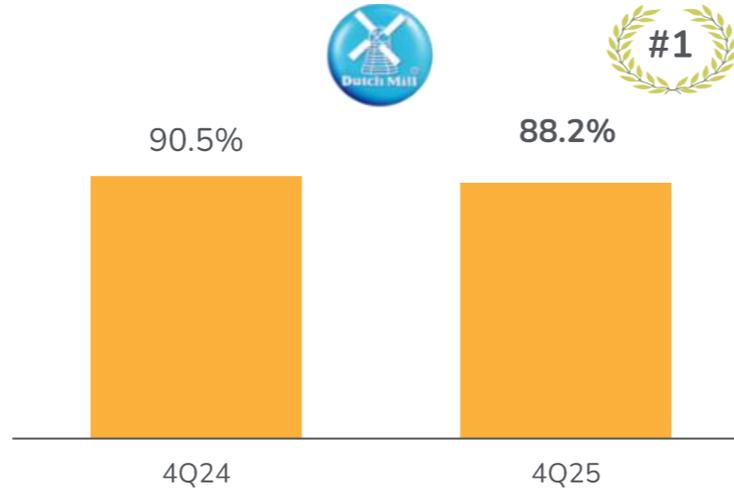


APAC BFB: Oyster sauce and cultured milk continue to grow due to increased in-home cooking and distribution footprint, respectively; measures in place to address challenges in yogurt drinks

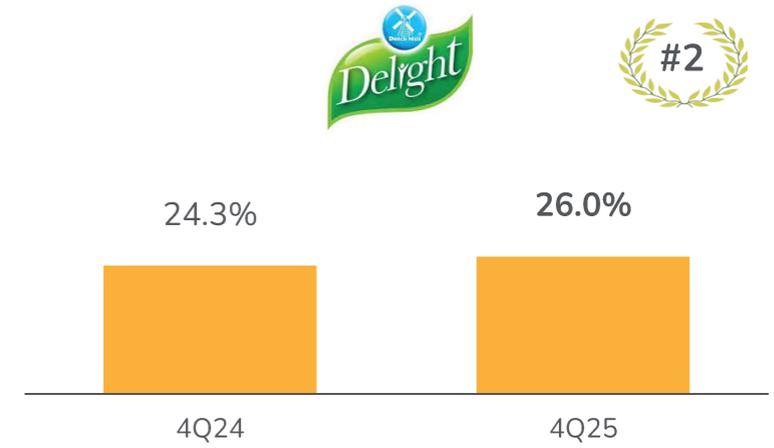
Oyster Sauce



Yogurt Drinks



Cultured Milk



Meat Alternative: Successful first year of multi-year transformation

Financial Commitment Delivered

Slowed sales decline

Delivered mid single-digit EBITDA in GBP millions

Stronger Business Fundamentals

Quorn Foods 4Q25 market share growth at +111 bps year-on-year¹

Quorn buyers in growth¹

4Q25 growth engines: Quorn snacking (+36%) and Quorn frozen ingredients (+2%)

Stronger P&L with >400 bps FY25 gross margin expansion year-on-year

Full Year 2025 Financial Performance

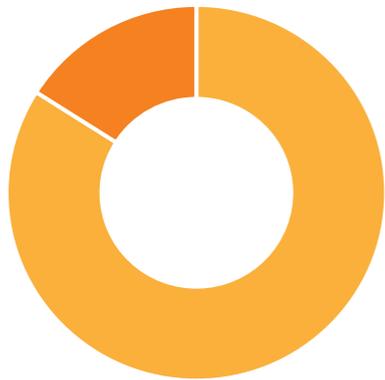


Consolidated: Revenue grew 4.0% in full year 2025, Q4 revenue grew 5.7% year-on-year

Net Sales

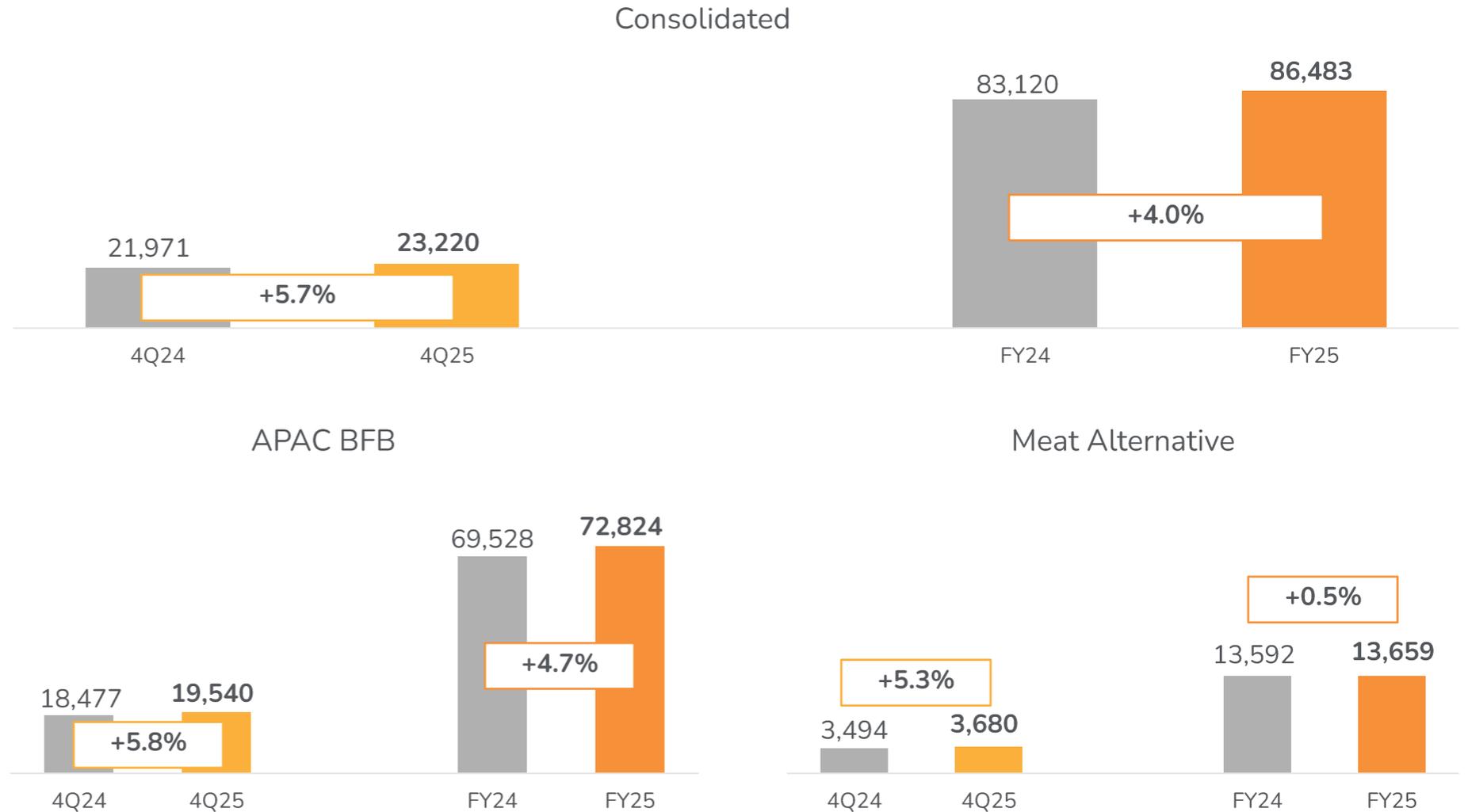
By Business as of
4Q25 & FY25

Meat Alternative
16%

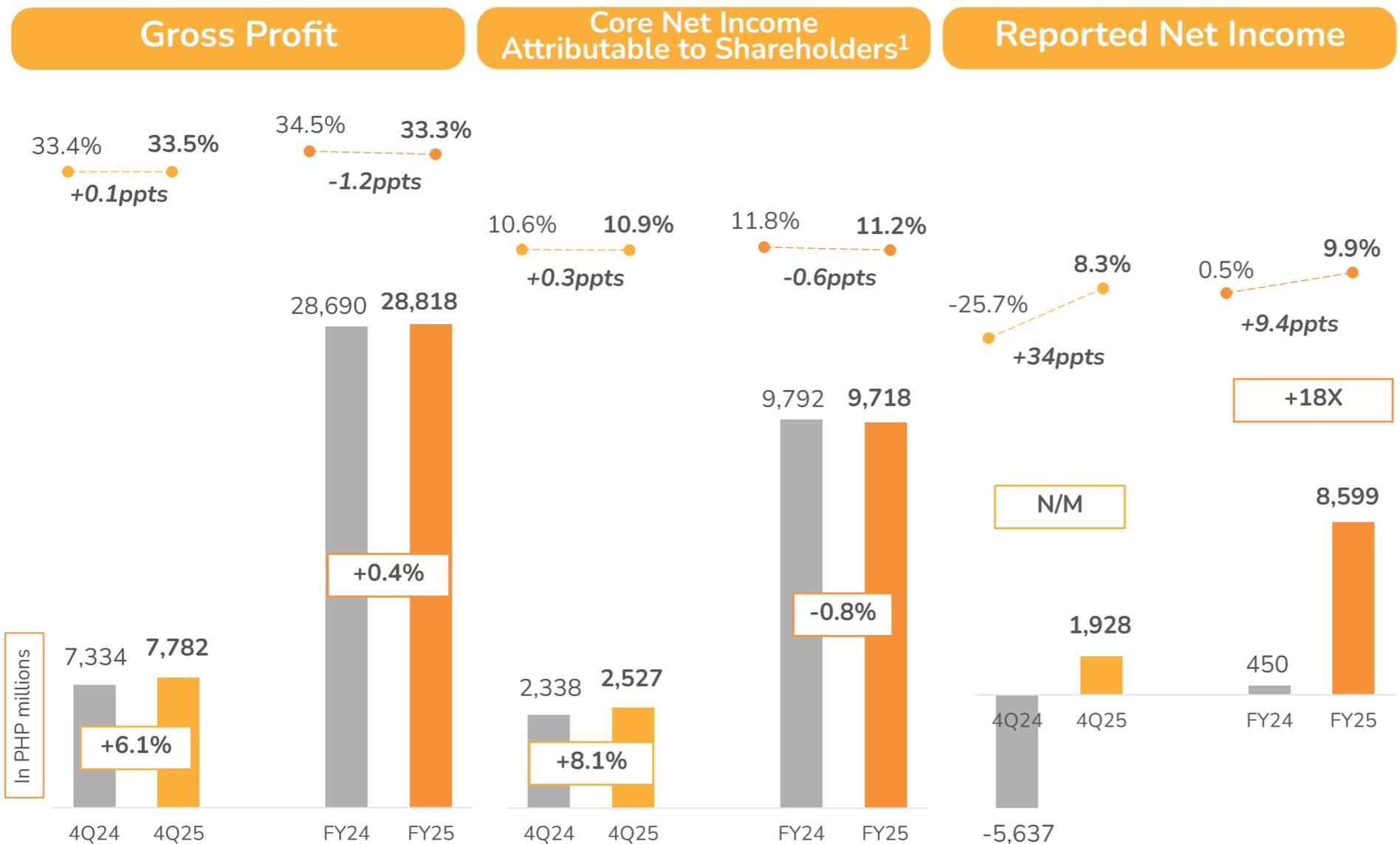


APAC BFB
84%

In PHP millions



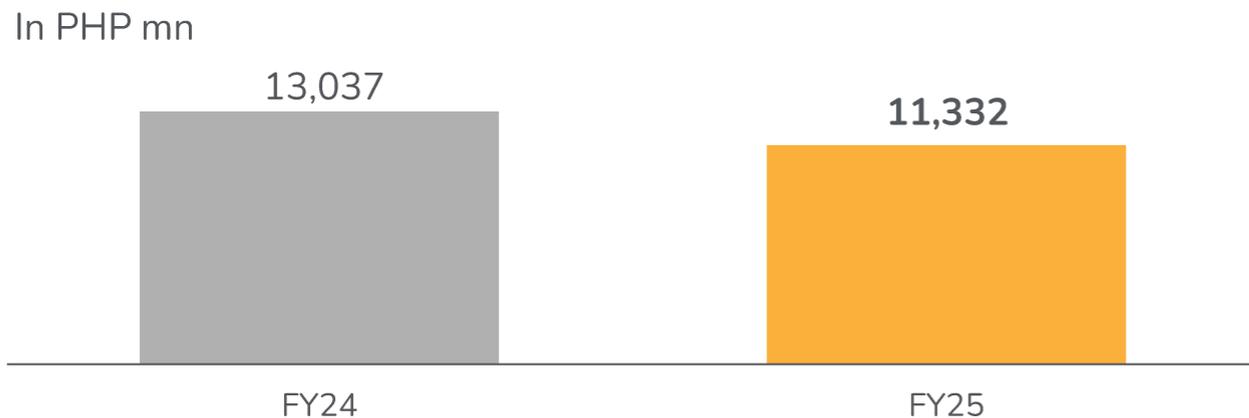
Consolidated: Core net income attributable to shareholders increased 8.1% in Q4 due to higher gross profit



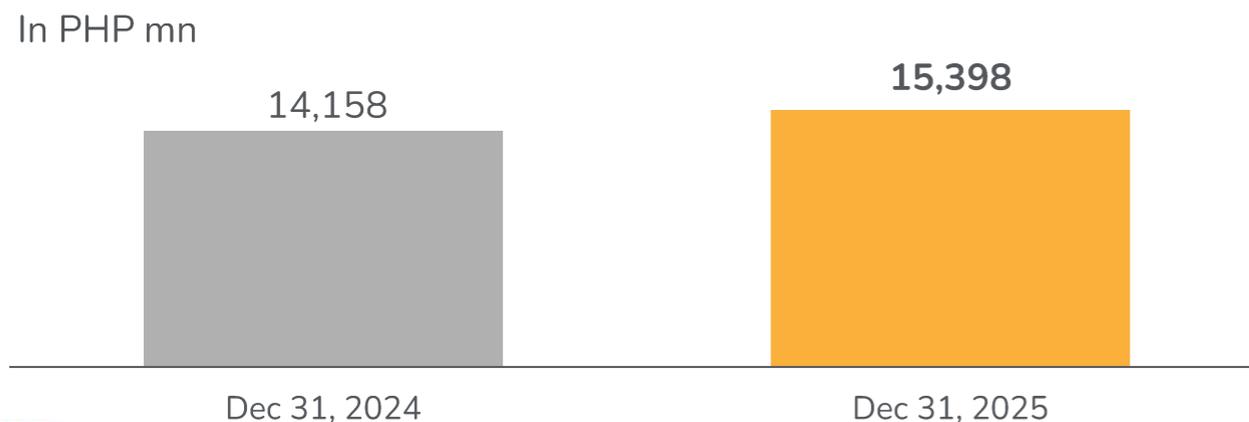
- FY gross margin decline driven by APAC BFB due to higher edible oil prices, partially offset by Meat Alternative gross margin improvement
- FY core net income attributable to shareholders was flat year-on-year; Q4 core net income attributable to shareholders increased 8.1%, driven by higher gross profit
- FY reported net income grew 18x year-on-year; Q4 reported net income turned positive, primarily due to the modest reversal of impairment in the Meat Alternative business compared with the impairment base in the previous year, partly offset by a PHP 501 million non-cash loss from the fair value adjustment of the Meat Alternative guarantee asset

Consolidated: Declared cash dividend of PHP 0.24 per share; robust cash and retained earnings support further dividends in 2026

Operating Cash Flow

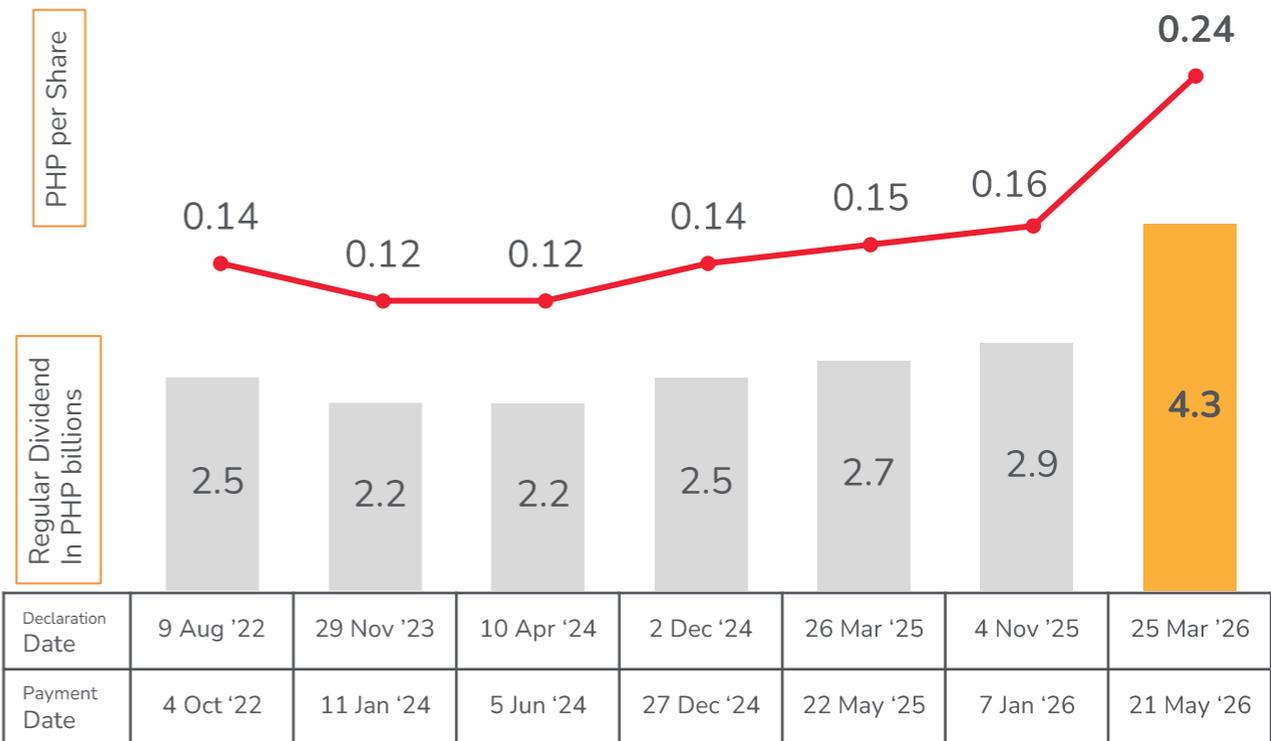


Cash & Cash Equivalents



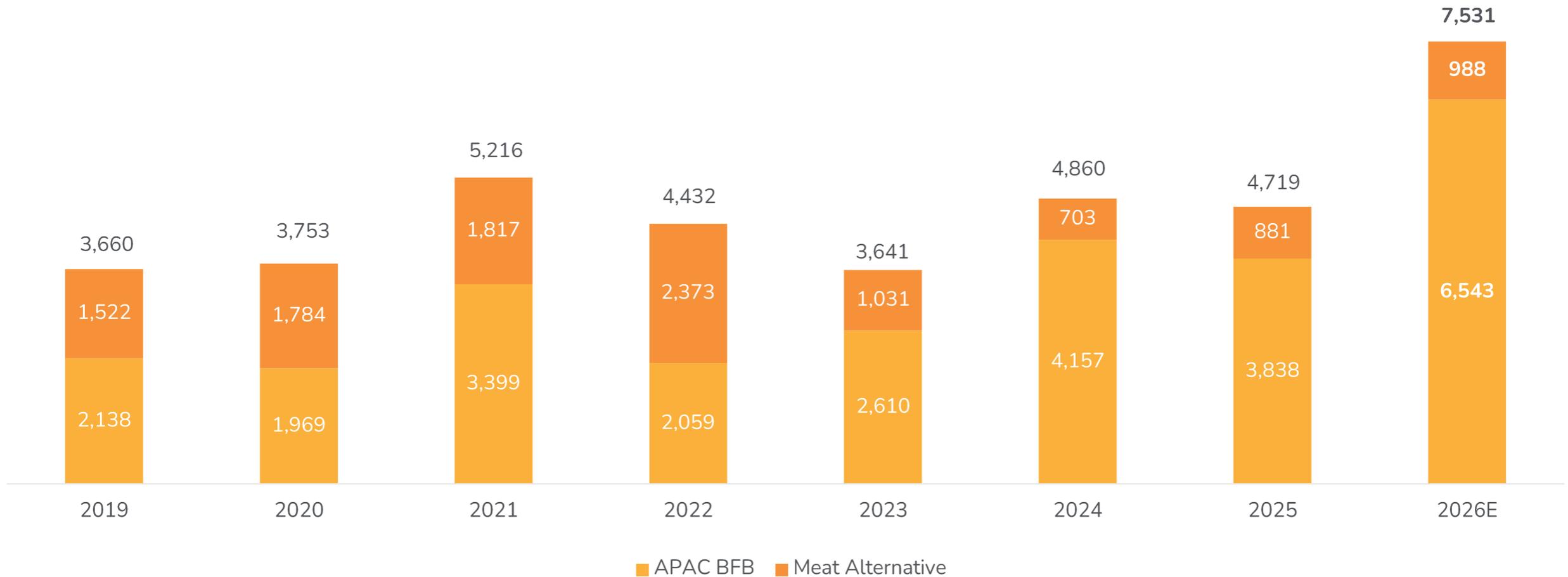
Total Dividends in PHP bn & Dividends per Share in PHP

Retained earnings available for dividend at PHP 9.9 billion as of December 31, 2025



Consolidated: 2026 CapEx plan to focus on building capacity and capability for APAC BFB

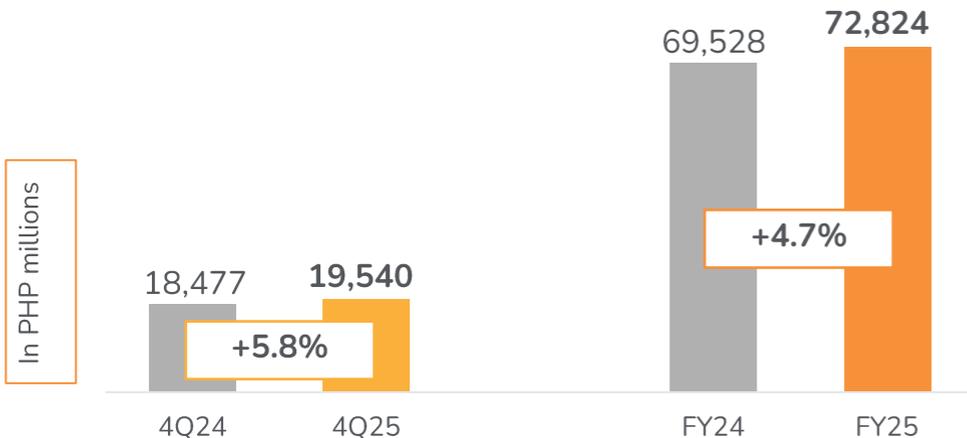
In PHP mn



APAC BFB: Revenue growth largely from volume increase in Biscuits and Others categories

Net Sales

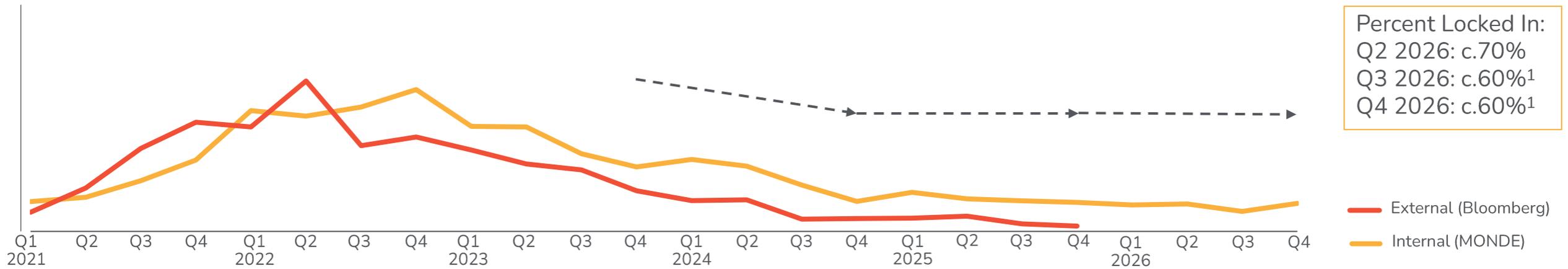
By Business as of 4Q25 & FY25



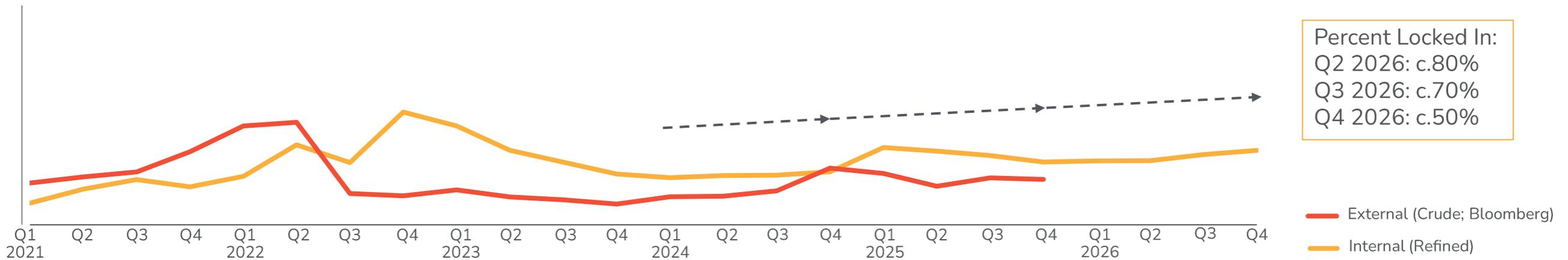
	APAC BFB	Noodles	Biscuits	Others ²
Q4 Year-on-Year	+5.8%	-0.1%	+8.4%	+13.7%
Net Price ¹	+1.6%	+0.7%	+1.6%	+3.2%
Volume/Mix	+4.2%	-0.8%	+6.8%	+10.6%
FY Year-on-Year	+4.7%	-1.7%	+9.4%	+11.2%
Net Price ¹	-0.2%	-0.2%	-0.1%	-0.1%
Volume/Mix	+4.9%	-1.5%	+9.5%	+11.3%

APAC BFB: Wheat and palm oil partially secured through 4Q26

Wheat (15% of FY APAC BFB COGS)



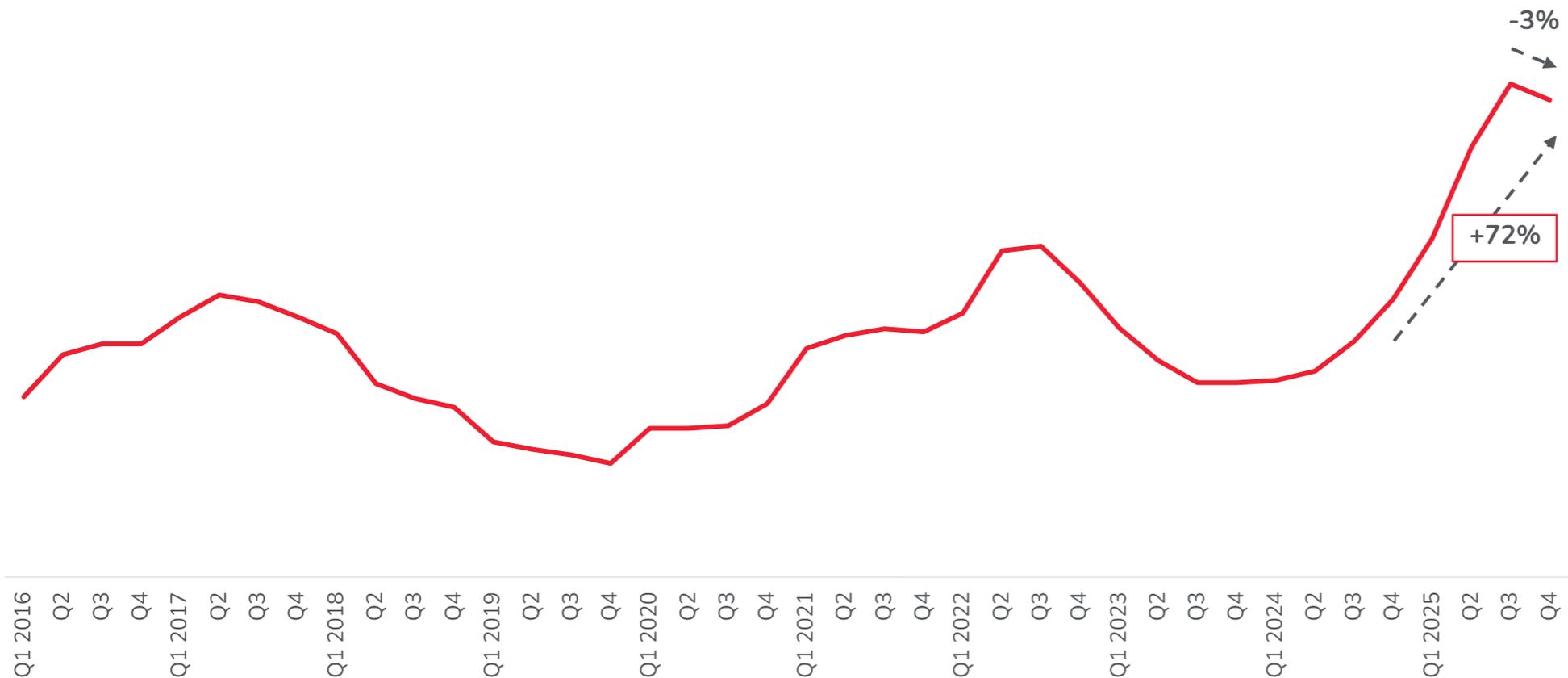
Palm Oil (6% of FY APAC BFB COGS)



APAC BFB: Coconut oil dipped sequentially but still up +72% year-on-year in Q4; pricing actions and reformulations taken

Coconut Oil & Coconut Oil-Related Input Costs (7% of FY APAC BFB COGS)

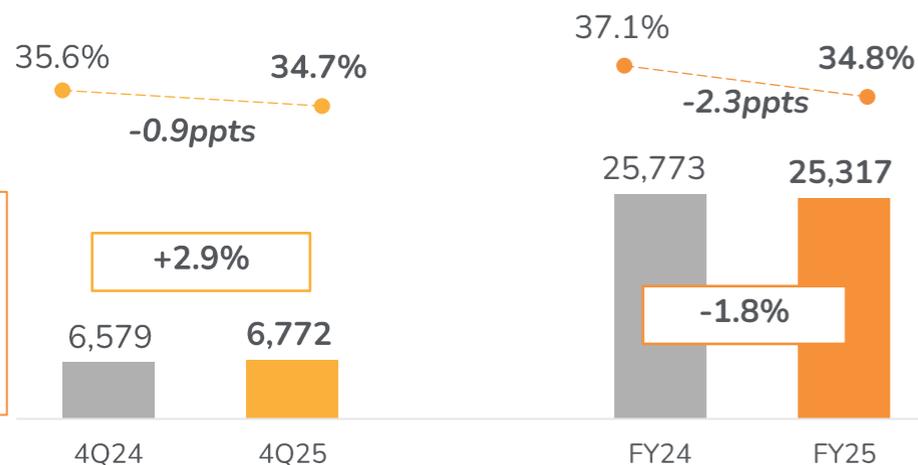
Coconut Oil
Quarterly from Q1 2016 to Q4 2025



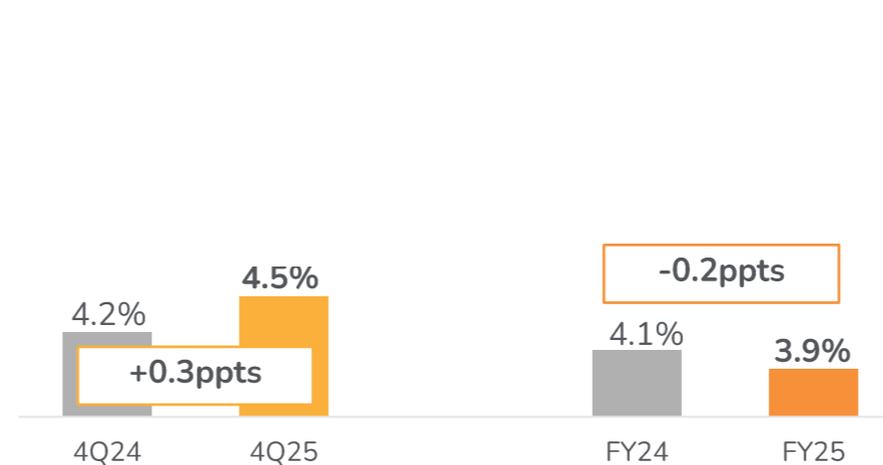
- Volatile trends driven by climate effects on production
- El Nino and aging plantations, reducing yield
- Rising global demand for health and industrial applications
- Philippine biodiesel mandate to increase blend of coconut oil from 2% to 3%

APAC BFB: Continued sequential gross margin improvement from pricing actions and cost management initiatives; Q4 core net income grew due to higher gross profit and lower SG&A

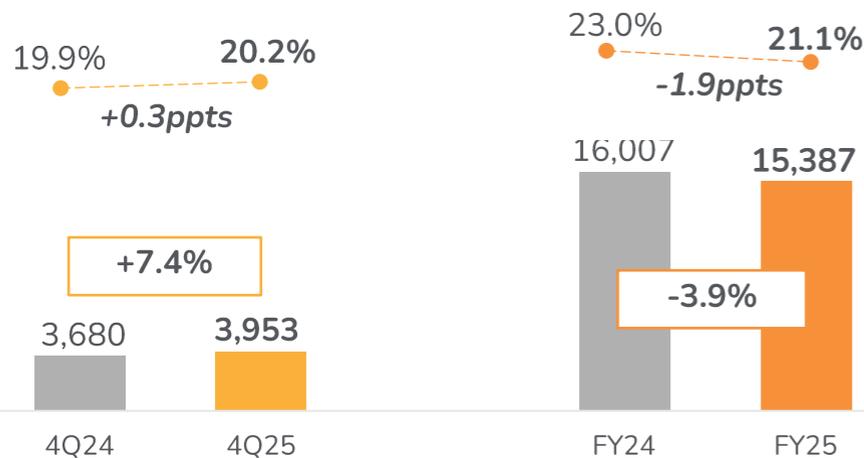
Gross Profit



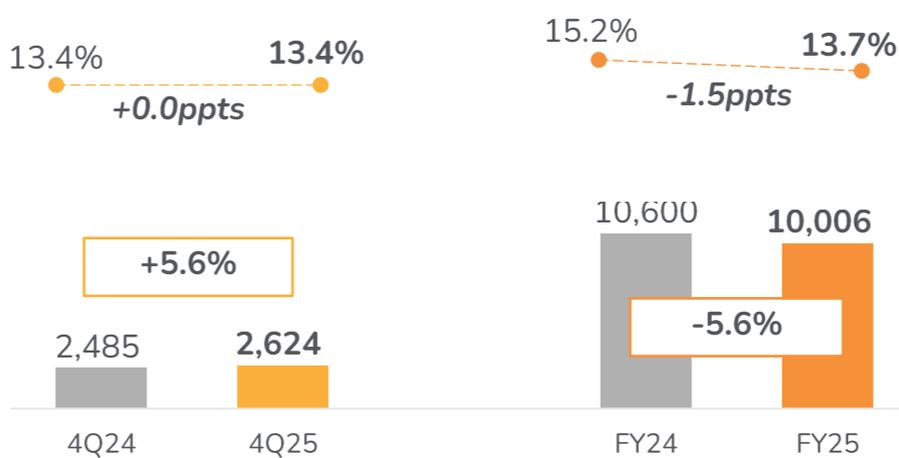
A&P to Sales



Core EBITDA¹



Core Net Income²



- FY and Q4 gross margin decline due to higher edible oil costs; +30 bps sequential improvement reflects pricing actions and early benefits of cost management initiatives
- A&P to sales ratio slightly increased year-on-year in Q4, but declined for the full year given tapered A&P for Noodles and Biscuits as well as more trading activities
- Core EBITDA and core net income grew year-on-year in Q4 due to higher gross profit and lower SG&A for the period, declined in FY due to lower gross profit for the full year
- Q4 EBITDA margin slightly increased given lower general administrative expenses, despite lower gross margin and higher A&P to sales for the quarter

Meat Alternative: Multi-year transformation underway to return to growth and profitability; strengthening our core business through focus on execution, efficiency, and brand

Transform to Win Together 2025

THE ACTION

- Transformed commercial, R&D, and back office
- Built on 2024 snacking momentum and relaunched core frozen ingredients
- Started supply chain transformation
- Maintained cash discipline
- Clear priorities and focus on execution

THE RESULTS

Delivered what we said

- Slowed sales decline
- Mid single-digit EBITDA in GBP millions

Strengthened the brand

- Quorn Foods market share increased +111 bps in 4Q25 versus 4Q24
- Quorn buyers increased for only the second time since 2022

Transform to Win Together 2026+

THE NEXT STAGE OF THE PLAN



Drive snacking and frozen ingredients



Maintain lean organization and focus on cash



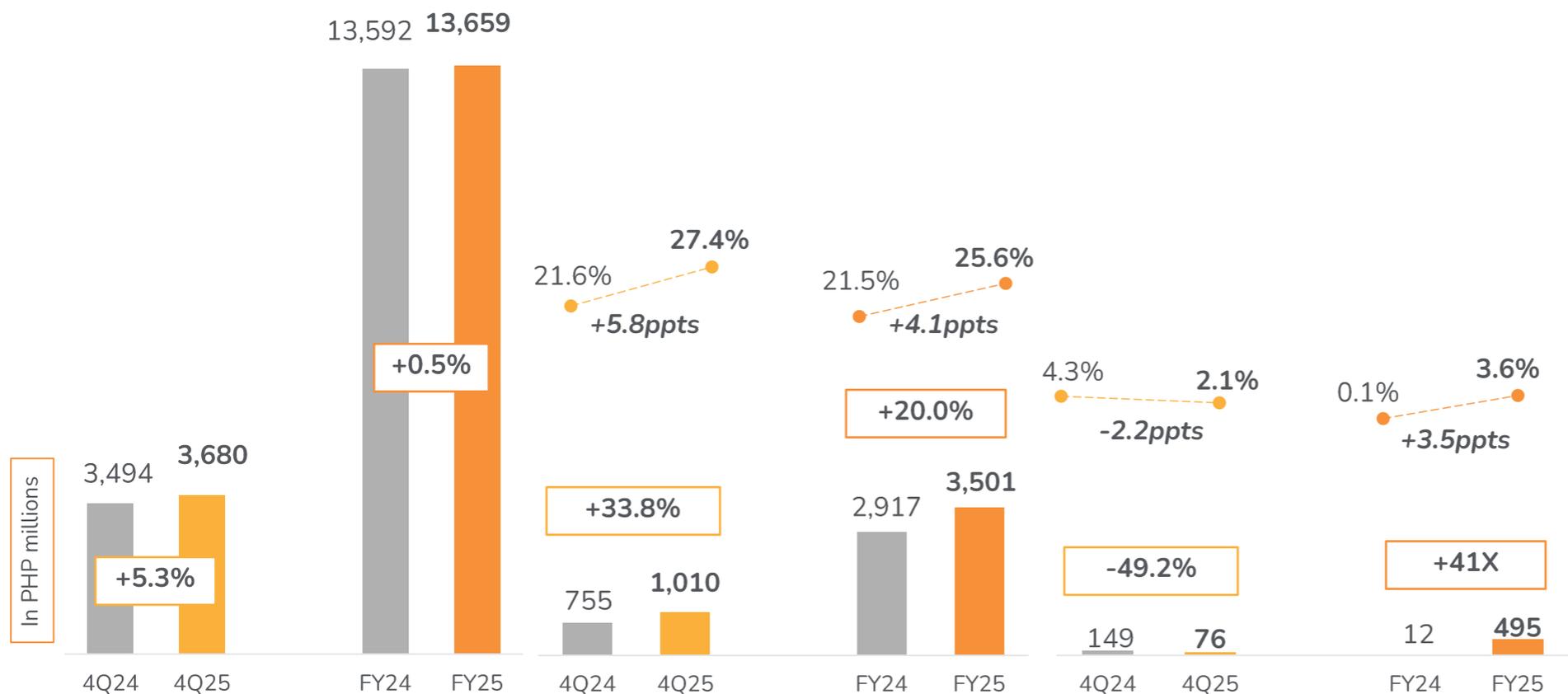
Next stage of supply transformation focusing on productivity and waste reduction

Meat Alternative: 4Q25 constant currency sales decline slowed further and FY25 EBITDA at the top end of guidance range

Net Sales

Gross Profit

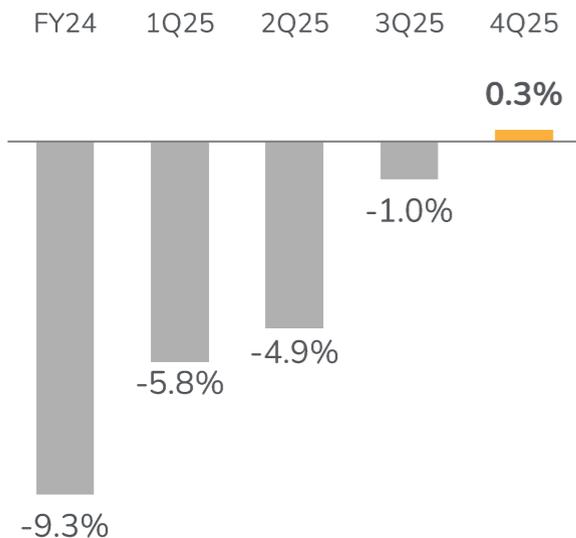
Core EBITDA¹



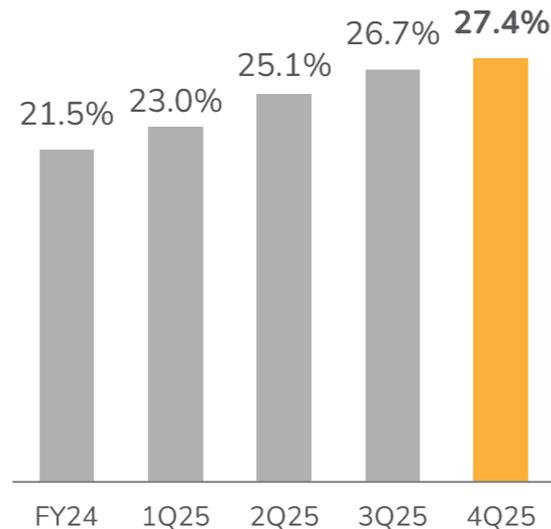
- Q4 sales grew year-on-year by 5.3% on a reported basis, and 0.3% on a constant currency basis on volumes that were down by -0.1%; continuing positive trajectory driven by ongoing growth in UK retail snacking combined with relaunch of frozen ingredients and improving foodservice performance
- Q4 gross margin +584 bps year-on-year driven by transformation benefits, lower inventory, lower input costs, and targeted selling price increases, partially offset by the impact of lower production volume
- Q4 core EBITDA down by -49.2% year-on-year due to marketing investment in frozen ingredients TV campaign, bringing FY core EBITDA up 41x to PHP 495 million

Meat Alternative: Transformation underway to return to growth and profitability; strengthening our core business through focus on execution, efficiency, and brand

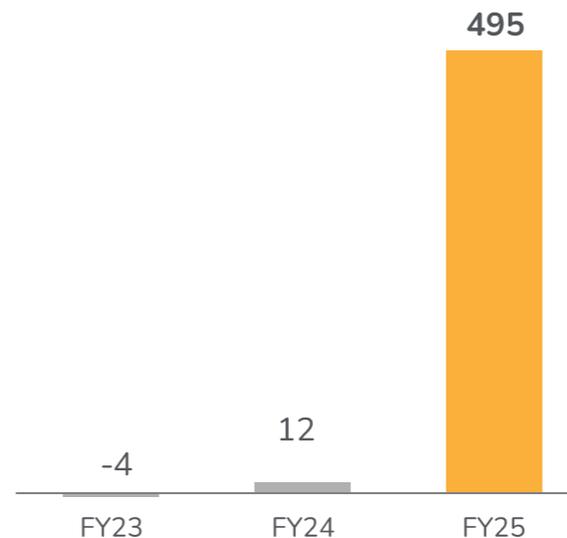
Sales Growth (Constant Currency)



Gross Margin



Core EBITDA



Cash

Cash positive for 2nd consecutive year

- Build on snacking momentum
- Relaunch frozen ingredients core range
- Strengthen commercial execution
- Pricing action discipline

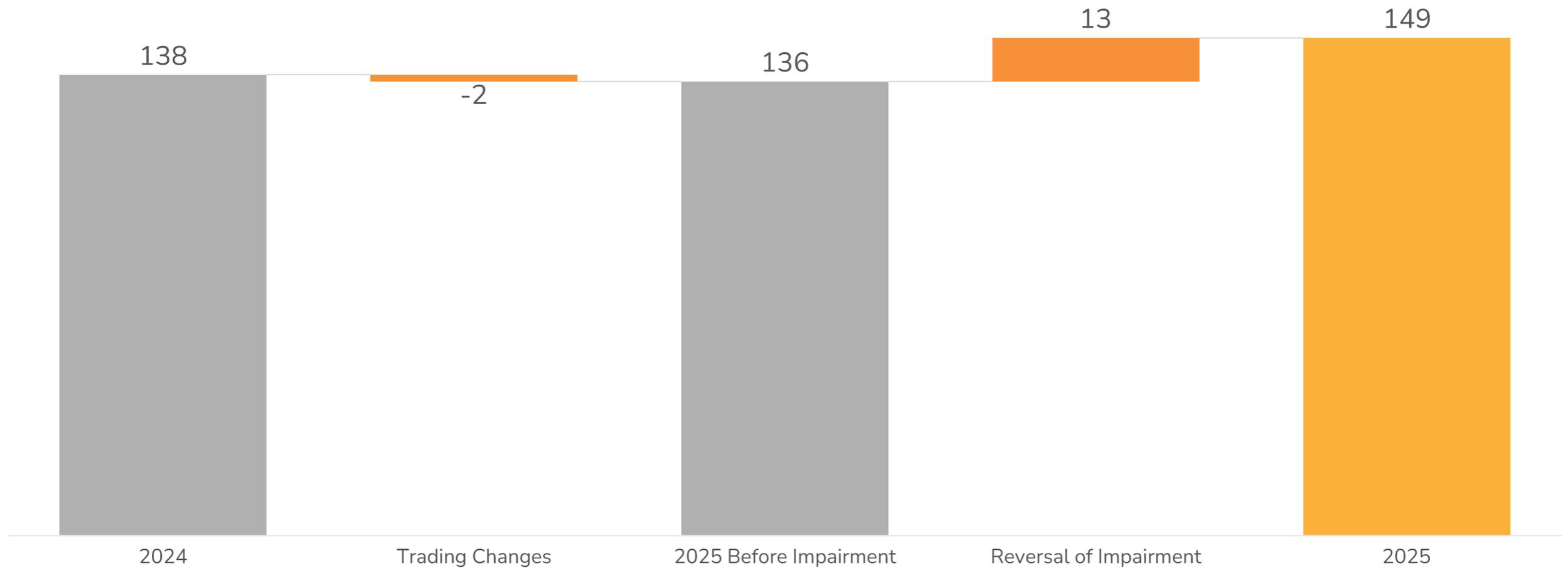
- Transformation including leaner supply organization, reduced cycle time, lower waste, and logistics/warehousing efficiencies
- Procurement input cost savings
- Pricing action discipline

- Stronger gross margin
- Leaner commercial, innovation, and support organizations
- Overhead efficiencies
- Partial targeted brand reinvestment focused on snacking and ingredients relaunch

- Positive EBITDA
- Further inventory reduction
- Ongoing CapEx investment control

Meat Alternative: Increase in carrying value through higher cash flow projection despite higher WACC

Carrying Value in GBP Millions



5-Year CAGR 1.80%
WACC 8.97%

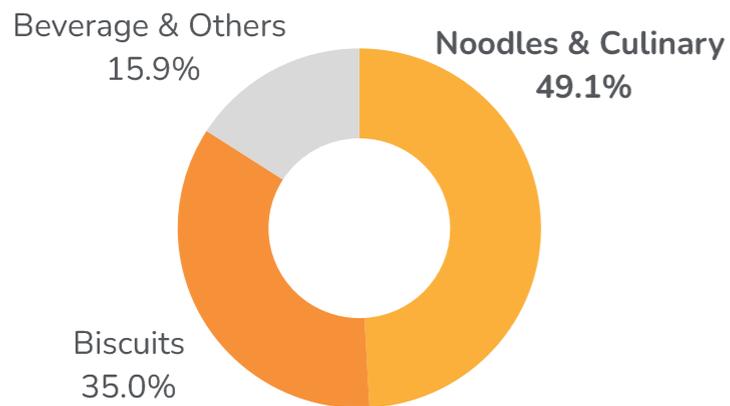
5-Year CAGR 4.00%
WACC 9.64%

Management Approach to Macroeconomic Headwinds

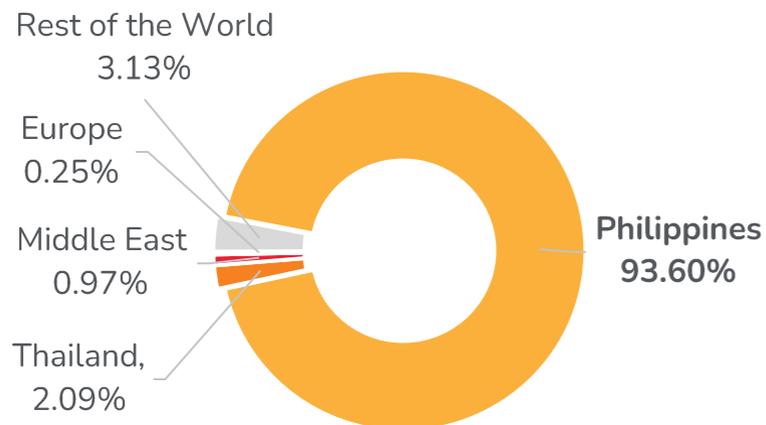


Strong fundamentals to navigate extreme input cost volatility

Our APAC BFB products are largely staples



Philippine business accounts for 93.6% of APAC BFB



Strong cash profile



Foreign exchange options



Flexible cost base



Substantial lock ins for major ingredients

APAC BFB

- Wheat and palm oil partially secured until Q4 2026
- Coconut oil partially secured until Q2 2026
- Generation costs for 7 out of 9 production plants secured until June 30, 2027

Meat Alternative

- Agreements for glucose and egg in place until end 2026
- Electricity costs for 2 out of 3 production plants secured into 2027

Appendix



Key financial takeaways

1

Consolidated revenue for the full year increased by 4.0% to Php 86.5 bn, while Q4 revenues grew by 5.7% year-on-year to Php 23.2 bn.

2

APAC BFB net sales for the full year grew by 4.7% to Php 72.8 bn, with fourth quarter net sales up 5.8%, largely driven by volume growth in biscuits and other categories. The domestic business grew by 5.4% for the full year and by 5.7% in the fourth quarter.

3

Meat Alternative revenue declined by 2.9% for the full year, while it grew by 0.3% in the fourth quarter on a constant currency basis. On a reported basis, revenue grew by 0.5% for the full year and by 5.3% in the fourth quarter.

4

Core net income attributable to shareholders declined by 0.8% to Php 9.7 bn; however, it rose by 8.1% to Php 2.5 bn in the fourth quarter, driven by higher gross profit.

5

Reported net income for the full year rose to Php 8.6 bn, compared with Php 450 mn the previous year. In Q4, reported net income returned to positive territory at Php 1.9 bn, primarily due to higher core net income after tax. This was partly offset by a Php 501 mn non-cash loss from the fair value adjustment of the Meat Alternative guaranty asset.

Consolidated P&L Summary

PHP mn	FY 2024	FY 2025	Reported Change YoY	Q4 2024	Q4 2025	Reported Change YoY
Revenue	83,120	86,483	+4.1%	21,971	23,220	+5.7%
Cost of Goods Sold	54,430	57,665	+5.9%	14,637	15,438	+5.5%
Gross Profit	28,690	28,818	+0.5%	7,334	7,782	+6.1%
Core Operating Expenses ¹	15,683	16,171	+3.1%	4,359	4,561	+4.6%
Core EBITDA ²	16,019	15,882	-0.9%	3,829	4,028	+5.2%
Core Net Income ³	9,796	9,702	-1.0%	2,336	2,505	+7.2%
Core Net Income Attributable to Shareholders ⁴	9,792	9,718	-0.8%	2,338	2,527	+8.1%
Reported Income after Tax	450	8,599	+18x	(5,637)	1,928	N/M

¹ Core operating expenses = selling, general, and administrative expenses – non-recurring expenses

² Core EBITDA = EBITDA + derivative loss + other non-recurring expenses – fair value gain from guaranty assets - derivative gains

³ Core net income = gross profit – operating expenses – core forex – core interest expense – tax

⁴ Core net income attributable to shareholders = core net income – non-controlling interest

Reported net income figures include one-off items

PHP mn	FY 2024	FY 2025	Reported Change YoY	Q4 2024	Q4 2025	Reported Change YoY
Core Net Income	9,796	9,702	-1.0%	2,336	2,505	+7.2%
Other Income (Expenses)	(9,293)	(935)	N/M	(7,934)	(480)	N/M
<i>Fair Value Gain (Loss) on Guaranty Asset</i>	(2,649)	(1,091)	N/M	(1,926)	(501)	N/M
<i>Fair Value Gain (Loss) on Financial Assets (FVTPL)</i>	82	121	+47.6%	27	26	-3.7%
<i>Foreign Exchange Gain (Loss)</i>	(174)	(158)	-9.2%	101	(51)	N/M
<i>Miscellaneous Income</i>	244	252	+3.7%	118	48	-59.3%
<i>Impairment (Loss) / Reversal</i>	(6,796)	(59)	-99.1%	(6,254)	(2)	N/M
Finance Income (Expense)	394	296	-24.9%	112	60	-46.4%
<i>Interest Expense</i>	(250)	(189)	N/M	(49)	(68)	N/M
<i>Interest Income</i>	579	450	-22.3%	160	130	-18.8%
<i>Derivative Gain (Loss) – Net</i>	65	35	-46.2%	1	(2)	N/M
Other Non-Recurring Expenses	(327)	(318)	N/M	(40)	(56)	-53.4%
<i>Restructuring Costs in Meat Alternative</i>						
Income Tax Provision	(120)	(146)	N/M	(111)	(101)	N/M
Reported Net Income	450	8,599	+18x	(5,637)	1,928	N/M

APAC BFB P&L Summary

PHP mn	FY 2024	FY 2025	Reported Change YoY	Q4 2024	Q4 2025	Reported Change YoY
Revenue	69,528	72,824	+4.7%	18,477	19,540	+5.8%
Cost of Goods Sold	43,755	47,507	+8.6%	11,898	12,768	+7.3%
Gross Profit	25,773	25,317	-1.8%	6,579	6,772	+2.9%
Core Operating Expenses ¹	12,045	12,467	+3.5%	3,498	3,427	-2.0%
Core EBITDA ²	16,007	15,387	-3.9%	3,680	3,953	+7.4%
Core Net Income ³	10,600	10,006	-5.6%	2,485	2,624	+5.6%

¹ Core operating expenses = selling, general, and administrative expenses – non-recurring expenses

² Core EBITDA = EBITDA + derivative loss + other non-recurring expenses – derivative gains

³ Core net income = gross profit – core operating expenses – core forex – core interest expense – tax

Meat Alternative P&L Summary

PHP mn	FY 2024	FY 2025	Reported Change YoY	Q4 2024	Q4 2025	Reported Change YoY
Revenue	13,592	13,659	+0.5%	3,494	3,680	+5.3%
Cost of Goods Sold	10,675	10,158	-4.8%	2,739	2,670	-2.5%
Gross Profit	2,917	3,501	+20.0%	755	1,010	+33.8%
Core Operating Expenses ¹	3,638	3,704	+1.8%	861	1,134	+31.7%
Core EBITDA ²	12	495	+41x	149	76	-49.2%
Core Net Income ³	(804)	(304)	N/M	(149)	(119)	N/M

¹ Core operating expenses = selling, general, and administrative expenses – non-recurring expenses

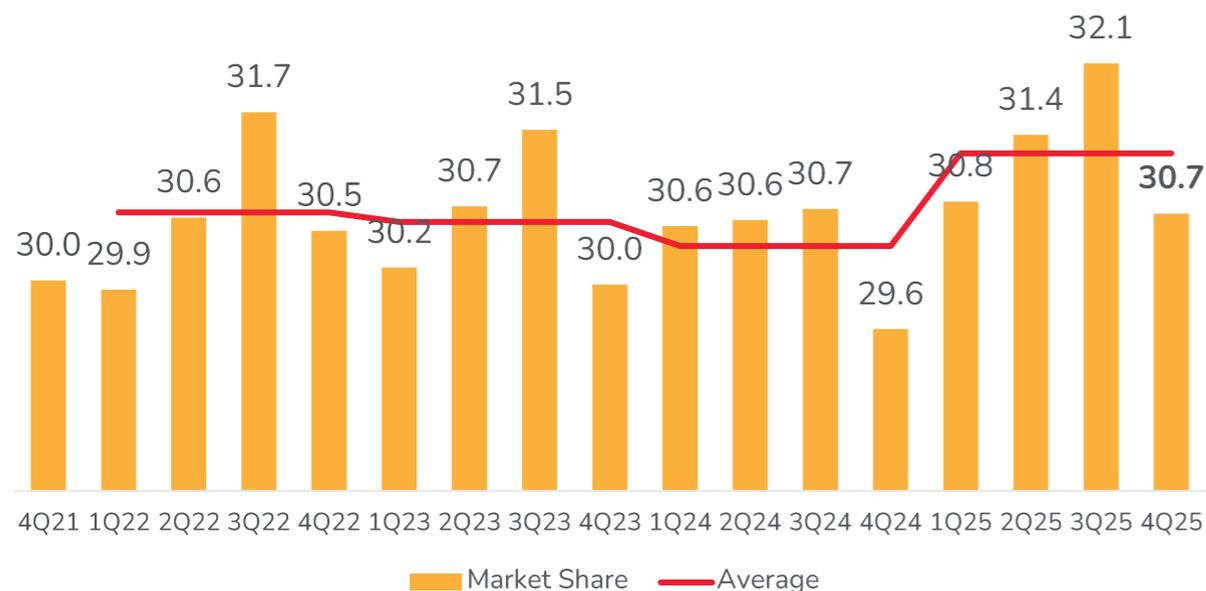
² Core EBITDA = EBITDA + derivative loss + other non-recurring expenses – fair value gain from guaranty assets - derivative gains

³ Core net income = gross profit – core operating expenses – core forex – core interest expense – tax

Meat Alternative: Quorn Foods market share up +111 bps versus 4Q24 driven by strong gains in Quorn chilled and frozen partially offset by Cauldron

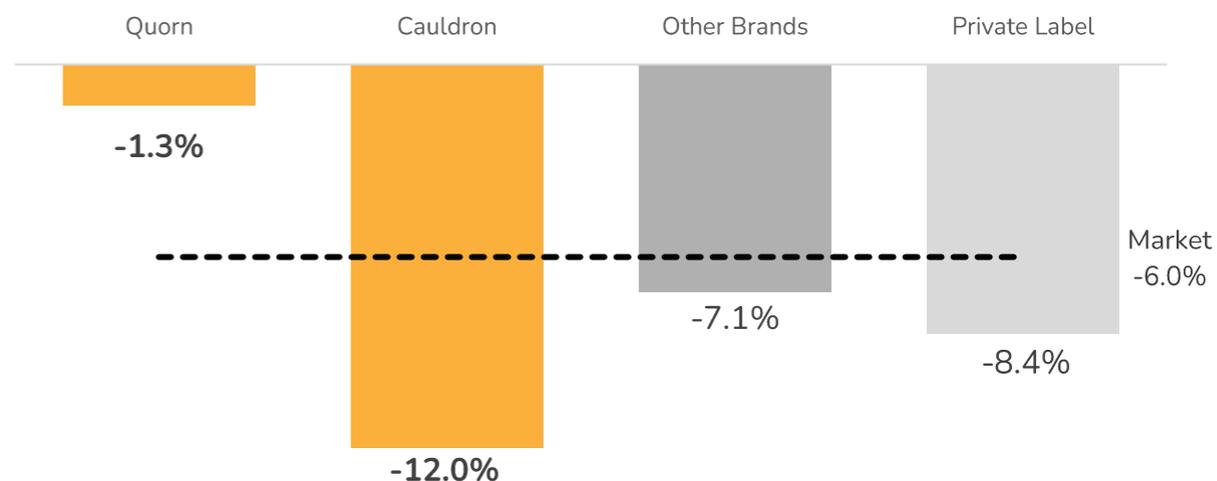
UK Retail

Total Market Share (%)¹



Meat Alternative Market

Total Market Growth²



- Total 4Q25 market share at 30.7%, +1.11% versus 4Q24 driven by Quorn brand increase of 1.32% and Cauldron brand decline of -0.21%
 - Chilled market share at 25.7%, +0.5% versus 4Q24 with Quorn chilled at 20.5%
 - Frozen market share at 38.2%, +2.7% versus 4Q24

- Quorn brand sales performed ahead of the market in 4Q25 with -1.3% decline compared to overall market at -6.0%; Quorn chilled growing
- Cauldron decline of -12% in the last 12 weeks
- Overall market decline of -4.7% in 3Q25 and -6.0% in 4Q25

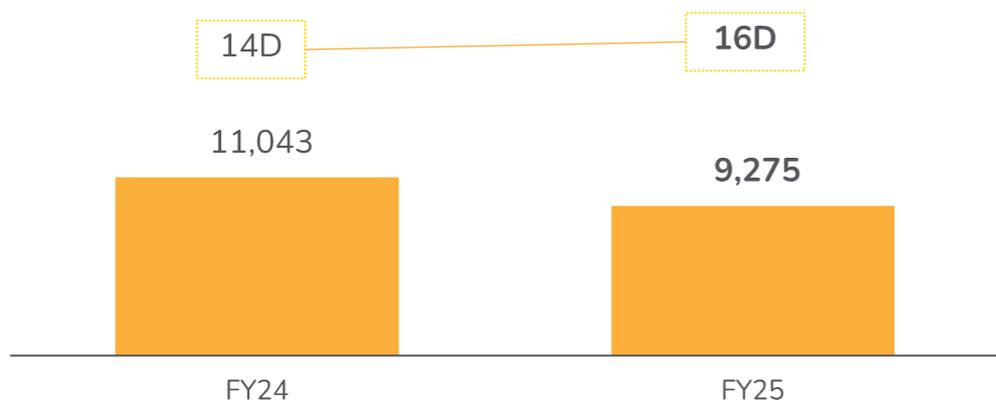
Cash Flow Summary

PHP mn	FY 2024	FY 2025
Income before Income Tax	3,511	11,667
Depreciation & Amortization	2,688	2,827
Fair Value Loss (Gain) on Guaranty Asset	2,649	1,091
Finance Costs	739	447
Finance Income	(579)	(450)
Impairment Loss	6,796	59
Working Capital Adjustments	173	(1,204)
Others	(111)	(443)
Net Cash Generated from Operations	15,866	13,994
Income Tax Paid & Interest Received	(2,830)	(2,662)
Net Cash Flows from Operating Activities	13,037	11,332
Additions to Property, Plant and Equipment	(4,823)	(4,719)
Additions to Current Financial Assets	(3,459)	(748)
Proceeds from Disposal of Current Financial Assets	3,761	900
Others	(576)	(332)
Net Cash Flows from Investing Activities	(5,097)	(4,899)
Payments for Cash Dividends	(6,828)	(2,695)
Payments for Loans	(2,017)	(2,541)
Payment for Principal Portion of Lease Liabilities	(1,326)	(276)
Others	(306)	301
Net Cash Flows from Financing Activities	(10,477)	(5,211)
Net Increase (Decrease) in Cash and Cash Equivalents	(2,537)	(1,222)
Effect of Foreign Exchange Rate Changes on Cash and Cash Equivalents	16	18
Cash and Cash Equivalents at End of Period	14,158	15,398
Free Cash Flow	11,043	9,275

Free Cash Flow & Working Capital

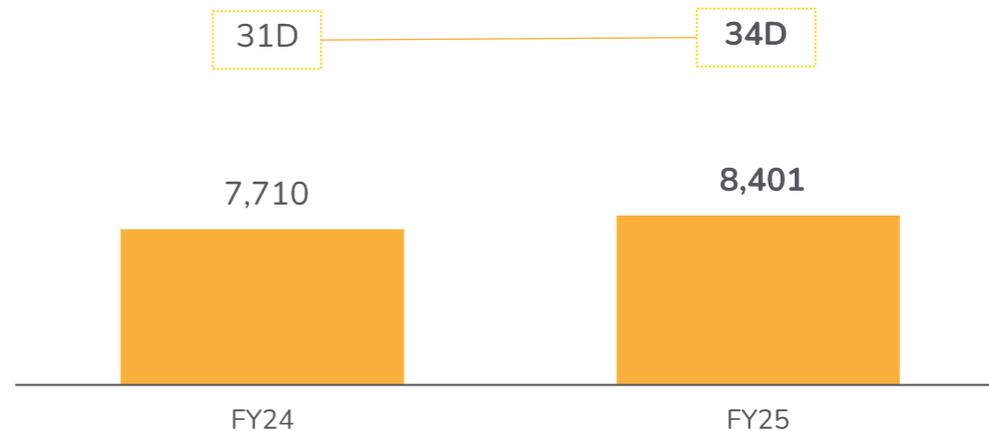
Free Cash Flow & Conversion Cycle Days

PHP mn



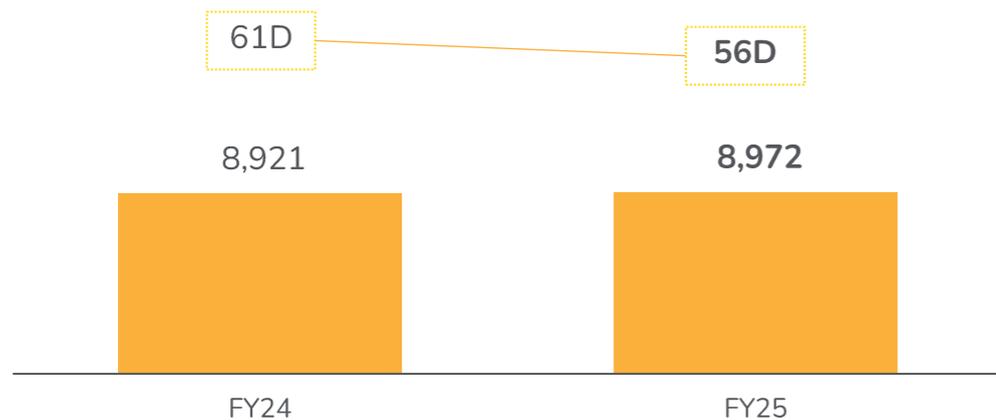
Trade Receivables & Days Sales Outstanding

PHP mn



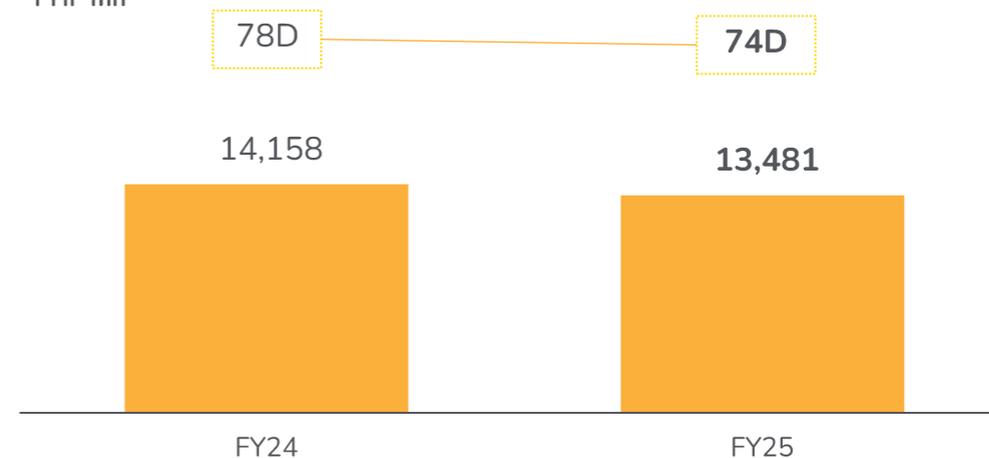
Inventory & Days Inventory Outstanding

PHP mn



Accounts Payable¹ & Days Payables Outstanding

PHP mn



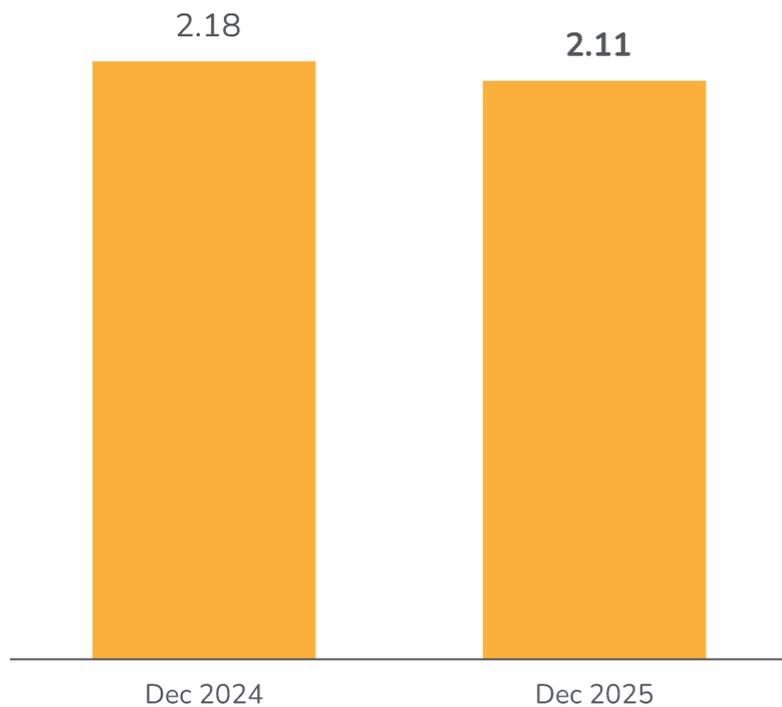
Balance Sheet Summary

PHP mn	Dec 31, 2024	Dec 31, 2025
Cash and Cash Equivalents	14,158	15,398
Inventories	8,921	8,972
Trade and Other Receivables	7,710	8,401
Others	3,138	3,566
Current Assets	33,927	36,337
Property, Plant and Equipment	25,507	27,309
Guaranty Asset	8,129	7,711
Intangible Assets	5,456	6,655
Others	5,067	4,952
Non-Current Assets	44,159	46,627
Total Assets	78,087	82,964

PHP mn	Dec 31, 2024	Dec 31, 2025
Trade and Other Payables	14,159	13,481
Loans Payable – Current & Non-Current	3,207	1,638
Others	5,182	7,814
Total Liabilities	22,548	22,933
Capital Stock & Additional Paid-In Capital	48,346	48,346
Retained Earnings	1,307	4,355
Others	5,886	7,330
Total Equity	55,539	60,031
Total Liabilities and Equity	78,087	82,964

Ratios Summary

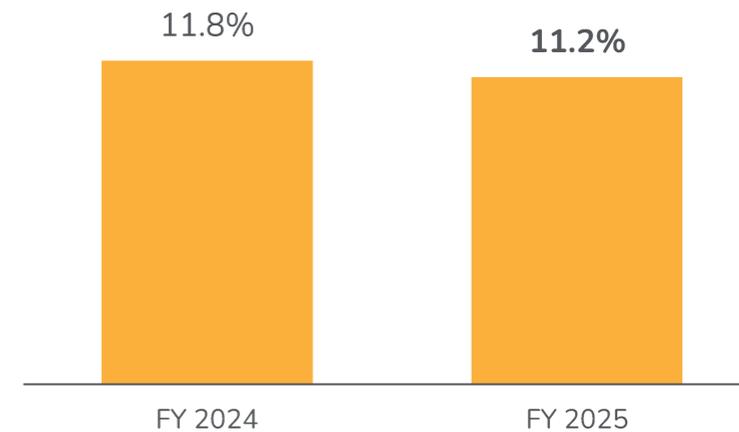
Current Ratio



Net Debt-to-Equity Ratio



Core Net Margin



Making Better Possible

	Product	Planet	People	Partnership	
Strategic Pillars	<p>Making Better Food Accessibility Possible Monde Nissin develops healthier, great-tasting, affordable, and more sustainable products.</p>	<p>Making Eco-efficiency Possible Monde Nissin cares for the planet by managing its environmental footprint.</p>	<p>Making Inclusivity Possible Monde Nissin nurtures people by promoting better workplace practices, reaching out to communities, and creating livelihood opportunities.</p>	<p>Making Collective Action Possible Monde Nissin forms collaborations to foster meaningful change.</p>	
Priority UN SDGs	<p>2 ZERO HUNGER </p>	<p>12 RESPONSIBLE CONSUMPTION AND PRODUCTION </p>	<p>13 CLIMATE ACTION </p>	<p>8 DECENT WORK AND ECONOMIC GROWTH </p>	<p>17 PARTNERSHIPS FOR THE GOALS </p>
North Star Targets	<ul style="list-style-type: none"> Majority revenue share of better and healthier products by 2030. 	<ul style="list-style-type: none"> 50% reduction in the Scope 1 and Scope 2 GHG intensity of manufacturing operations by 2025. 50% reduction in the water intensity of manufacturing operations by 2025. Zero Waste-to-Landfill from manufacturing operations by 2025. 95% mono-material packaging by 2025. 	<ul style="list-style-type: none"> 5,000 Independent Brand Experts and 25,000 sari-sari stores provided with livelihood opportunities, and financial credit (for sari-sari stores) by 2030. Diverse workforce all enjoying access to social safeguards and dialogue, and competency development by 2025. 	<ul style="list-style-type: none"> 100% of employees observing that sustainability is embraced in the way people act and decide in the Company by 2030. 	
Other UN SDGs Supported	<p>1 NO POVERTY </p>	<p>3 GOOD HEALTH AND WELL-BEING </p>	<p>5 GENDER EQUALITY </p>	<p>6 CLEAN WATER AND SANITATION </p>	<p>7 AFFORDABLE AND CLEAN ENERGY </p>
	<p>9 INDUSTRY, INNOVATION AND INFRASTRUCTURE </p>	<p>10 REDUCED INEQUALITIES </p>	<p>14 LIFE BELOW WATER </p>	<p>16 PEACE, JUSTICE AND STRONG INSTITUTIONS </p>	



Our Corporate Aspiration
We aspire to improve the well-being of people and the planet, and create sustainable solutions for food security

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